

# **CONTENTS**

Vision and Mission 02 Corporate Profile 04

#### **MANAGEMENT**

Message from the Honorary President 08

Message from the Chairperson 10

Board of Directors 12

#### **ACTIVITIES IN 2010**

Management Discussion and Analysis 16
Risk Management 20
Human Resources 21

#### **INVESTMENTS**

Energy 24
Media 26
Trade 31
Industry 32
Financial Services 34
Tourism 35

#### **SOCIAL RESPONSIBILITY**

38 Doğan Group and Corporate Social Responsibility

#### **APPENDIXES**

**46 Corporate Governance Principles Compliance Report** 

**66 Dividend Policy** 

66 Board of Directors' Resolution on the Profit Distribution

67 Doğan Şirketler Grubu Holding A.Ş. Profit Distribution Statement

68 Statement of Responsibility for the Financial Statements

69 Board of Directors' Resolution on the Approval of the Financial Statements

70 Statement of Responsibility for the Annual Report

71 Board of Directors' Resolution on the Approval of the Annual Report, and the Corporate Governance Principles Compliance Report

72 Board of Auditors' Report

#### **FINANCIAL**

73 Independent Auditor's Report

# Vision

Target and effectively realize investments that contribute to transparency in society, and the welfare and stability of the individual, in relevant commercial and industrial platforms in economic life.

# Mission

Monitor, innovate and implement state-of-the art commercial and technological products and applications in retail-driven industries in Turkey and other prospective markets abroad; develop and maintain the necessary corporate assets to ensure proper execution of these objectives.

### **Corporate Profile**

The Honorary President Aydın Doğan registered with the Mecidiyeköy Tax Office in 1959 and officially commenced business. He founded his first company, in the automotive industry, in 1961. This venture marked the beginning of Doğan Şirketler Grubu Holding A.Ş.

Having established of strategic alliances with 10 international business concerns, Doğan Group has operations in 17 countries. Doğan Group provides consumers an extensive range of products and services with almost 20,000 employees and stakeholders within its direct participations, strategic alliances and commercial representative offices.

Doğan Holding employs advanced technology and modern management practices in all facets of its

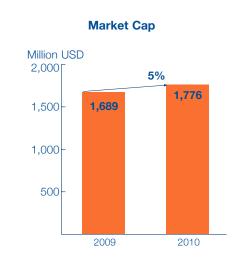
operations. Committed to providing added value for its stakeholders, Doğan Holding adopts best practices in its corporate governance and adheres to ethical values in all its operations.

The core values of innovation, consistency, flexibility, transparency, quality, social responsibility, customer focus and teamwork are the foundation of Doğan Holding's corporate strategy.

With its outstanding entrepreneurship, reputation and corporate strength, Doğan Holding is a major – and growing – business presence, particularly in its principal industries of energy and media, as well as in its other fields of activity. Doğan Holding always strives to make a real difference in the lives of its customers.

As of December 31, 2010, the shareholding structure of Doğan Şirketler Grubu Holding A.Ş. is as follows:





Eight of the companies in the Doğan Group are listed on the Istanbul Stock Exchange (ISE) National Market. Key information on these quoted companies, their shares and respective performance as of December 31, 2010 are presented below:

#### Doğan Şirketler Grubu Holding A.Ş.

Share price on December 31, 2010 1.12 TL Number of Shares 2,450 million Market Cap 1,776 million USD ISE Ticker Symbol DOHOL

#### Ditaş Doğan Yedek Parça İmalat ve Teknik A.S.

Share price on December 31, 2010 3.24 TL Number of Shares 10 million Market Cap 21 million USD ISE Ticker Symbol DITAS

#### Çelik Halat ve Tel Sanayi A.Ş.

Share price on December 31, 2010 3.55 TL Number of Shares 16,5 million Market Cap 38 million USD ISE Ticker Symbol CELHA

#### Milpa Ticari ve Sınai Ürünler Pazarlama Sanayi Ticaret A.Ş.

Share price on December 31, 2010 2,29 TL Number of Shares 63,7 million Market Cap 94 million USD ISE Ticker Symbol MIPAZ

#### Doğan Yayın Holding A.Ş.

Share price on December 31, 2010 1.96 TL Number of Shares 1,000 million Market Cap 1,269 million USD ISE Ticker Symbol DYHOL

#### **Hürriyet Gazetecilik** ve Matbaacılık A.Ş.

Share price on December 31, 2010 1.82 TL Number of Shares 552 million Market Cap 650 million USD ISE Ticker Symbol HURGZ

#### Doğan Gazetecilik A.Ş.

Share price on December 31, 2010 3.16 TL Number of Shares 105 million Market Cap 215 million USD ISE Ticker Symbol DGZTE

#### Doğan Burda Dergi Yayıncılık ve Pazarlama A.Ş.

Share price on December, 31 2010 3.16 TL Number of Shares 19,6 million Market Cap 40 million USD ISE Ticker Symbol DOBUR

# MANAGEMENT



- Message from the Honorary President
- Message from the Chairperson
- Board of Directors

## **Message from the Honorary President**



Dear Shareholders,

As we leave behind a year in which we successfully faced immense challenges, Doğan Group strides confidently into 2011 filled with great hope for the future.

The shifting impact of the global economic crisis in 2010, vis-à-vis the previous year, led governments to focus on structural reforms and, even, to act in unison to accelerate recovery in the world economy. What we see now is that the old global order has been fundamentally altered in both its economic and strategic dimensions. Meanwhile, the Turkish economy, carefully managed and with structural reforms implemented well before the crisis hit, is a true standout with its resilience, strength and uptrend.

At Doğan Group, we are proud, and fortunate, to operate in a country with such a solid and robust economy.

I would also like to share with you an event of great personal significance for me: At the end of 2009, I handed over the chairmanship of Doğan Holding to Arzuhan Doğan Yalçındağ. It was with extraordinary pleasure that I passed this position on to the next generation, so they might instill the Group with their own competencies and unique qualifications required for the long-term sustainability of the Company.

Despite an ongoing economic crisis that did not spare Turkey, along with the tax penalty cases to which we have devoted a great deal of our energies, Doğan Holding has continued to its strategic focus on risk management and operating profitability.

On the eve of 2010, our Group initiated a reorganization in order to ensure our sustainable growth, further improve our current economic power and market position, and establish additional strong international partnerships in investment activities beyond our national borders. The reorganization initiative was implemented throughout the year and served to reinforce the corporate structure, empower the management of the Holding and its subsidiaries, and to raise consolidated profitability and overall business performance. These efforts will gain increasing momentum in 2011. As a key component of this strategy, we also plan to continue restructuring our current investment portfolio, in keeping with our objective to create maximum value for our stockholders.

With the many products and services we develop, the significant employment opportunities we generate, and the vast tax revenue that we proudly contribute to the nation, Doğan Holding has always been one of Turkey's leading economic groups. We have long played an important role in the advancement of the country, with our vanguard companies, the diverse range of investments we make in Turkey, and through social responsibility projects that contribute to development across every segment of society. With our increasing international investments, we have also resolutely moved forward in our strategic goal to become a regional player.

Doğan Group has become ever stronger through each transformation it has undertaken during its history. I have infinite faith that we will achieve great success in this new period by accelerating our reorganization efforts, in line with improving economic conditions.

As one of the leading and longest-established groups in Turkey, I am certain we will continue our track record of positive performance in the forthcoming period, thanks to the unwavering support of all our economic and social stakeholders. I have no doubt that we will sustain our leadership position, with our reorganized structure and the help of our committed employees.

I would like to extend my heartfelt gratitude to our employees, customers, business partners, and domestic and international shareholders who have been steadfast in their support and trust in us even through the most difficult times. To everyone, I wish good health, much happiness, great success, and lasting peace in 2011.

Aydın Doğan Honorary President

## **Message from the Chairperson**



Dear Shareholders.

The global economic crisis, which struck in 2008 and spread worldwide the following year, entered a new phase in 2010. While we did witness broad, positive economic growth this past year thanks to government-implemented measures, much of this uptick was in fact artificial, and backed by short-term policies.

Throughout 2010, historic amounts of liquidity continued to be injected into deeply troubled banks. In some countries, public deficits and debt stock increased so dramatically that serious doubts were raised regarding the ability of these nations to meet their external obligations and liabilities. As a result of a lack of genuine structural reforms in the world economy, 2011 began somewhat auspiciously with an "international currency war." Although rebounding from the global crisis was at the top of the economic agenda for 2010, the prevailing belief now is that a full and lasting recovery will take longer than expected. To provide for real, long-term economic growth, necessary structural adjustments must be implemented jointly by national economies in 2011.

Turkey successfully weathered the stormy period during 2010, when the credibility of many countries and governments was called into in question. This year, Turkey is in a very different position from those countries with which it has historically been compared. In recent years, the Turkish economy has been managed effectively with a long-term perspective. This approach enabled Turkey to become the fastest-growing economy in Europe in 2010. We also expect that the Turkish economy will continue to expand in the coming year. The country's economic upward momentum also signals reduced risks to investors. Investment in Turkey has become more attractive in the medium- and long-term; we further expect rating agencies to confirm this development by raising the country's sovereign credit rating in 2011.

While Turkey and the world closed 2010 focused on these issues, the management of Doğan Group spent much of its time and resources to filing appeals to the tax penalties imposed on our subsidiaries throughout the year. These legal proceedings are still in progress. Doğan Group has always upheld tax ethics as a top priority and a fundamental corporate value; we have also had a long-standing and distinguished position as the corporation that pays the highest amount in taxes in Turkey. We believe that we will eventually put this chapter behind us, and continue to forge ahead.

During 2010, Doğan Group focused on two other important issues: risk management and investment management. All of our companies delivered a better performance compared with the previous year, thanks to our active efforts to increase efficiency, improve our operating profit margins, and implement our reorganization initiatives, aligned with our overall strategic objectives. Underlying trends in the Turkish economy also had a positive impact on Doğan Group investments. Booming domestic demand lifted the advertising market back to pre-crisis levels, after having contracted locally and internationally in 2009. Another positive outcome of recovering market conditions is that Doğan Group's investments, particularly those in the media industry, recorded a strong performance in terms of revenue growth and profitability.

In this transitional period, during which the world economic order changed and Turkey strengthened its standing and power, we reviewed our investment portfolio with an eye toward improving our sustainability. This led to a

reorganization of our investments and overall corporate structure.

With regard to restructuring our media investments and investigating potential partnership opportunities, we initiated studies together with the consultants about including adding new shareholders to Doğan Yayın Holding A.Ş. and/or selling our shares in existing subsidiaries totally or partially, selling assets, exchanging shares or establishing strategic partnerships. These studies are still ongoing.

During this reorganization period, we also accepted the offer of our partner OMV Aktiengesellschaft, with whom we had joint management responsibility in Petrol Ofisi A.Ş., to purchase our shares in the company. The cash flow and revenue gained from this transaction strengthened our current capital and funding structure in the balance sheet, and also served to place the Group firmly on a sustainable course.

Aydın Doğan, the Founder and Honorary President of Doğan Holding, has long worked to ensure the long-term sustainability of his group of companies while actively supporting their adoption of strong corporate governance practices. He has well prepared successive generations for the challenges of the future, by providing intensive training, performance-based job experience and opportunities to participate in making strategic decisions.

As of early 2010, I assumed the position of Chairperson of the Board of Directors as a member of this next generation, thanks to the positive future outlook Aydın Doğan has always held and his never-ending efforts to prepare Doğan Group for the inevitable challenges it will face.

Well aware of the great responsibility that accompanies holding this position after the founder, I am very pleased that I will work with such a highly experienced team of professionals, in a group of companies with a strong corporate identity and a long track record of success over many years. With the Board of Directors and our other esteemed colleagues, we will continue to abide by our Group's founding philosophy of "creating value for all stakeholders" as we stride confidently into the future. Our ability to add value for Doğan Group investors and our sustainable growth strategies are based on an innate entrepreneurial spirit, keen adaptability to local and global dynamics, and an agile decision-making process.

As we progress further into 2011, I would like to emphasize that Doğan Group will accelerate its reorganizational efforts in line with changing market conditions; additionally, this will be the year when we make key decisions on where we will direct our investments, to ensure our sustainability for future generations.

I wholeheartedly believe that we will succeed in our targeted transformation thanks to each and every one of our social and economic stakeholders, as well as our employees, who maintained their support and their trust and faith in us during the tough times we faced.

I hope the year 2011 brings lasting peace, comfort, success, and prosperity to our nation and to the world.

Juliz.

Arzuhan Yalçındağ Chairperson

#### **Board of Directors**



#### AYDIN DOĞAN - HONORARY PRESIDENT AND MEMBER

Born in Kelkit in 1936, Aydın Doğan attended elementary and secondary school in Kelkit and finished high school in Erzincan. From 1956 to 1960, he attended the Istanbul Economy and Commerce Academy. In 1959, he was registered in the Mecidiyekoy Tax Office and launched his professional life, trading in sectors including transportation, construction, automotive, utility vehicle, and machinery. In 1961, Mr. Doğan established his first private company, conducting wholesale trade until 1970. Mr. Doğan founded his first industrial company in 1974. In the following years, he joined both the Assembly and the Administrative Board of the Istanbul Chamber of Commerce and served as a board member in the Union of Chambers and Commodity Exchanges of Turkey (TOBB). With the acquisition of the daily newspaper Milliyet, in 1979, Mr. Doğan became a publisher. Today, he is the doyen of national newspaper owners. Between 1986 and 1996 he served as the head of the Association of Turkish Newspaper Publishers. At the World Association of Newspapers (WAN) conference, held in Tokyo in 1998, Mr. Doğan became the first Turkish person to be selected Deputy Chairperson of the Association. In 1999, he was awarded Turkey's Outstanding Service Medal by the Turkish Government. He received four honorary doctorates in 1999, 2000, 2001 and 2005 respectively, from Girne American University, Aegean University, Baku State University, and Marmara University. He established the Aydın Doğan Foundation in 1996, consolidating the social, cultural and educational activities of the Doğan Group under one organization. From his first company with three employees in 1961, he built one of Turkey's leading groups, providing consumers with an extensive range of products and services, with nearly 20,000 employees and stakeholders in its direct participations, strategic alliances and commercial representative offices. Mr. Doğan is married, and has four children and seven grandchildren.



#### ARZUHAN DOĞAN YALÇINDAĞ – CHAIRPERSON

After graduating from Saint-Michel High School, Ms. Arzuhan Doğan Yalçındağ received her undergraduate degree from the Department of Sociology at Boğaziçi University and a degree in Business Administration at American International University in London. Ms. Yalçındağ began her career in 1990 at Milpa. There, she started and managed a mail-order business in cooperation with the German firm Quelle. In 1993, she left Milpa, and between 1994 and 1995, she participated in the establishment of Alternatifbank and served on its Board. Ms. Yalçındağ managed the Finance Department at Milliyet Magazine Group from 1995 to 1996. She worked in various divisions at Kanal D from 1996 to 2005. In 1999, Ms. Yalçındağ initiated efforts to establish a joint news channel between the U.S. media company, Time Warner Inc., and Doğan Yayın Holding, which produced CNN TÜRK, in 2000. In 2005, she was appointed the CEO of Doğan TV and to the Doğan Holding Board of Directors. She maintained all these roles until taking the position of Chairperson of Doğan Holding and Doğan Yayın Holding. Ms. Yalçındağ is one of the founders of the Aydın Doğan Foundation and serves on its Board. Arzuhan Doğan Yalçındağ was the first female chairperson of the Turkish Industrialists and Businessmen's Association (TUSIAD) from 2007 to 2010. She continues to work with TUSIAD as a member of the TUSIAD Chairpersons Council. In addition, she serves as a Board Member for the following organizations: The Turkish Education Volunteers Foundation (TEGV), the Turkish-American Businessmen's Association (TABA), the Third Sector Foundation of Turkey (TÜSEV), and the Turkish Female Entrepreneurs Association (KAGIDER). She founded the "Women's Initiative for Turkey in the EU," an effective platform that brings together Turkey's leading women to establish a dialogue with their European counterparts. Ms. Yalçındağ was also selected as a Young Global Leader by the World Economic Forum. As of January 2010, Ms. Yalçındağ is the Chairperson of Doğan Holding.



#### **IMRE BARMANBEK - DEPUTY CHAIRPERSON**

Born in 1942, Imre Barmanbek graduated from Ankara University's Faculty of Political Sciences with a BSc. degree in Economics and Finance. Her career began at the Ministry of Finance, as an assistant tax auditor on the Board of Accountancy Specialists. She worked as a State Planning Specialist with the State Planning Organization from 1969 to 1972. Mrs. Barmanbek was then promoted to the position of Accountancy Specialist within the Ministry of Finance. She also acted as a member of the Tax Appeals Commission. When Mrs. Barmanbek resigned from her post within the Ministry, she started her private sector career, appointed as Financial Director for the joint venture company between Koç and Doğan Group's Doğuş Akü Industry Inc. She soon became General Manager of the company. Mrs. Barmanbek took the position of Financial Coordinator for Doğan Holding and became CFO in 1998. Mrs. Barmanbek held the positions of CEO and Executive Member of the Board from 1999 to 2003. Imre Barmanbek's dynamic management style and her focus on value-added enhancements to Doğan Holding have won acclaim; she was awarded the "Best Woman Manager of the Year" from Dünya newspaper in Turkey. Fortune Magazine International Edition recognized her as the 33rd "Most Powerful Women in Business" in 2001 and 2002; she was ranked 22nd on the same list. Since 2003, she has been Deputy Chairperson to the Board of Directors and a Member of the Executive Board for Doğan Holding.



#### DR. RAGIP NEBIL ILSEVEN – DEPUTY CHAIRPERSON AND CEO (1)

After graduating from Robert College, Mr. Ilseven received his undergraduate degree in Political Science and Economics, in the U.S., and worked as a research assistant at the Center for Strategic and International Studies at Georgetown University. In 1982, he completed his graduate studies in International Affairs at the Patterson School of Diplomacy and International Commerce, University of Kentucky. In 2006, he finished his doctoral program in Banking at the Institute of Banking and Insurance at Marmara University in Istanbul. Dr. Ilseven taught at Istanbul Bilgi University, specifically addressing topics in Turkish Business Environment, Financial Analysis and Reporting and Investment Banking for the school's MBA and MA programs. He also served as a Board Member for the university from 2000 to 2005. Beginning his professional career in 1982 with the ENKA Group, Dr. Ilseven entered the financial sector as a staff member at Chemical Mitsui Bank, a subsidiary of the same group. Dr. Ilseven took a number of positions within international trade, corporate finance and corporate investments during his career; mainly focusing on media, financial services, energy and real estate related businesses, both in public and private corporations. As the SVP of the Banking Supervision Board responsible for the asset management and asset resolution activities of the Agency, Dr. Ilseven was involved in the banking restructuring process from 2001 to 2004, in Turkey. Dr. Ilseven joined Doğan Group in September 2006 and served as the CEO of the Group from January 2007 to January 2011.



#### **VUSLAT DOĞAN SABANCI – MEMBER**

Born in 1971, Ms. Doğan Sabancı graduated from Bilkent University with a degree in Economics. She continued her education at Columbia University in New York, where she received an MA in International Media and Communications. Before joining Hürriyet, Ms. Doğan Sabancı worked in the editorial management department of The New York Times for a year, followed by employment at The Wall Street Journal, where she helped in the formation of the Asian Business World News Channel and the Latin American Edition of the Journal. Ms. Doğan Sabanci joined Hürriyet in 1996 as Vice President, in charge of advertising. Three years later she rose to the rank of Group President for Marketing Operations, where her responsibilities included marketing, sales, human resources, and IT operations. Holding the positions of CEO and Deputy Chairperson for Hürriyet, Ms. Vuslat Doğan Sabancı is responsible for strategic planning and business development, as well as administrative affairs. Ms. Doğan Sabancı has served as President of The Executive Board and Board Member until May 2010, as of this date she became Chairperson of Hürriyet. Ms. Vuslat Doğan Sabancı is also a Board member of the International Press Institute (IPI).



#### HANZADE V. DOĞAN BOYNER – MEMBER

Ms. Hanzade Doğan Boyner is a graduate of the London School of Economics. Immediately after receiving her BSc in Economics, Ms. Doğan Boyner joined Goldman Sachs London to work in the Media and Technology Group as a financial analyst. There, she was involved in large merger and acquisition deals. She received an MBA in Finance and Marketing from Columbia University in 1999; that same year she moved to Turkey. Ms. Doğan Boyner launched Doğan On-Line as an ISP and developed Doğan On-Line into Turkey's leading Internet company, with a range of portals and commerce sites. Currently, Ms. Doğan Boyner serves as a Board Member at Doğan Holding. She is also the Deputy Chairperson of Hürriyet Gazetecilik and the Chairperson of Doğan Gazetecilik included in the portfolio are newspapers such as, Posta, and Fanatik. Ms. Hanzade Doğan Boyner serves as a Vice President for the World Association of Newspapers (WAN); is a member of the Brookings Institute International Advisory Council (IAC), the Association of Turkish Businessmen and Industrialists, the Foreign Economic Relations Board, the Young Presidents Organization (YPO), and the Association of Woman Entrepreneurs. In addition to her business initiatives, she is also the founder and leader of a very successful 'social mobilization' project called "Dad, Send Me to School." With the objective of removing the obstacles faced by girls who want to get an education, this project has collected donations of more than 32 million TL in four years, which have been invested into grants, dornitories, and education programs. As the chairperson of the jury committee to choose "The Most Successful Entrepreneur in Turkey," organized by Ernst and Young, Ms. Doğan Boyner was one of seven jury members in Monte Carlo, selecting the "World Entrepreneur of The Year," from 32 companies from 32 différent countries. Ms. Doğan Boyner was showcased by Fortune magazine in 2007 as one of two Turkish women with a prominent position in the world. Ms. Doğan Boyner is married with one child.



#### MEHMET ALİ YALCINDAĞ – MEMBER

Mehmet Ali Yalçındağ was born in Istanbul in 1964. He graduated with honors in 1989 from the American College in London. Mr. Yalçındağ joined the Doğan Group in 1990 as the Assistant General Manager of Doğan Dış Ticaret. In 1991, he became a member of the Executive Committee of Doğan Holding. In 1992, he was appointed Assistant General Manager of the Milliyet daily. In 1994, Mr. Yalçındağ's responsibilities expanded during the establishment of the Simge Group, with the publication of four new newspapers, including Posta, Fanatik, and Radikal. When the media companies of Doğan Group merged under Doğan Publishing Holding (DYH) in 1996, Mr. Yalçındağ was appointed Vice-President of DYH's Executive Committee. He has contributed to the synergy for all the publishers of DYH, including the establishment of Doğan Ofset, which integrated all dry press facilities; DPC, which put all newspaper printing facilities under a single umbrella; and Doğan Factoring, which manages the receivables of all group companies; and the extension of the activity sphere of Doğan Dış Ticaret. With the establishment of Doğan News Agency (DHA), Mr. Yalçındağ also integrated all news departments within the oversight of a single administrative body. With the addition of Star TV to the group in 2005, Mr. Yalçındağ was also involved in the integration of all television and radio broadcasting companies under the Doğan TV network. When childrens' book publishing became the responsibility of a single unit, the result was the creation of a partnership with the Egmont Group. Magazines published by Doğan Group were merged, with the establishment of a partnership with the Burda Media Group and formed partnerships with Time Warner for news broadcasting. Mr. Yalçındağ has been President of the Executive Committee of DYH since 1999. During this time he also served as Turkish Chairperson of the International Advertising Association (IAA), Chairperson of the Turkish Advertising Council, and a member of TÜSIAD, TEGEV, and WEF Media Managers. Mr. Yalcındağ is married and has two children.



#### TAYLAN BİLGEL – MEMBER (2)

Born in Ankara in 1942, Mr. Bilgel graduated from Ankara College in 1963 and went on to complete his education at the Ankara Academy of Economics and Commercial Sciences.

Graduating in 1971, he began his professional career as the owner and manager of the Gül Palas Hotel in Ankara. From 1983, he has served as the Chairperson of the Board of Directors of Anadolu Otomotiv, of which he is the founder. Mr. Bilgel also served as a Board Member for Doğan Holding until January 2011.



#### ALÍ ÍHSAN KARACAN - MEMBER

Born in Adana in 1951, Mr. Karacan graduated from Ceyhan High School and studied economics and finance at the Faculty of Political Sciences, Ankara University, graduating in 1973. He received his Master's degree at the Faculty of Law, Istanbul University in 1984. Mr. Karacan began his professional life in 1973 as an Assistant Examiner on the Bank Examiners' Board at the Ministry of Finance, and became Chief Examiner. In 1981, he joined Yapı Kredi Bank as the Vice President and took responsibilities on the boards of the Bank's subsidiaries until 1986. From 1986 to 1989, Mr. Karacan worked for Garanti Bank as Vice President. He then joined Doğuş Holding as CFO and served on the boards of several group companies from 1989 to 1993. He was an instructor at the Faculty of Political Sciences of Istanbul University from 1993 to 1998; he was also the president of the Capital Markets Board of Turkey from 1994 to 1997. From 1998 to 2005, he served as Board Member for various companies, including the Cukurova Group. Mr. Karacan is a former columnist for Dünya newspaper and a writer or translator of more than 20 publications on economics and finance. He is presently on the board of Doğan Holding.

(1) Dr. Ragip Nebil Ilseven, Deputy Chairperson and CEO of Doğan Group, withdrew voluntarily from his role, on January 06, 2011. In his stead, Mr. Yahya Üzdiyen was appointed as Deputy Chairperson on January 18, 2011 until the first General Assembly meeting.

(2) Mr. Taylan Bilgel, Board member of Doğan Holding, withdrew voluntarily from his role. In his stead, Mr. Soner Gedik was appointed on January 18, 2011 until the first General Assembly meeting.

# ACTIVITIES IN 2010



- Management Discussion and Analysis
- Risk Management
- Human Resources

#### **Management Discussion and Analysis**

In 2010, Doğan Holding ("Holding") focused primarily on efforts to raise productivity and increase market share, as well as on expanding operating profit margins in its priority fields of activity. The Holding also continued to evaluate and restructure its investment portfolio.

As a result of these activities:

- With regard to restructuring our media investments and investigating potential partnership opportunities. we initiated studies together with the consultants about including adding new shareholders to Doğan Yayın Holding A.Ş. and/or selling our shares in existing subsidiaries totally or partially, selling assets, exchanging shares or establishing strategic partnerships. These studies are still ongoing.
- On December 22, 2010, we transferred our stake (54.14 %) in the capital of Petrol Ofisi A.Ş. ("POAŞ") to OMV Enerji Holding A.Ş., a wholly-owned subsidiary of our partner, OMV Aktiengesellschaft (OMV). According to the sale of shares agreement:
- Shares in the capital of "POAS", comprising 312,665,847,814 shares in total, with a value of 1 TL per share, including 116,315,847,814 Class A bearer shares with a nominal value of 1 TL per share, and 196,350,000 Class A registered shares with a nominal value of 1 TL per share, corresponding to 54.14 % of the total capital of "POAS," be sold to the company of OMV Enerii Holding A.S., against full cash payment of the related prices of €499,700,000 and \$694,583,000,
- "Restricted share certificates" corresponding to 0.03 % of the capital of "POAS" (currently calculated as 192,500 shares) be sold to the company of OMV Enerji Holding A.Ş., against full cash payment of the related price of €600,000, upon lifting of the restricted status;
- Shares in the capital of ERK Petrol Yatırımları A.Ş., comprising 2,000 shares with a nominal value of 1 TL per share, registered in the stock certificate book and corresponding to 0.01 % of the capital of ERK Petrol Yatırımları A.Ş., be sold to the company of OMV Enerji Holding A.Ş., against full cash payment of the related price of 2,062.54 TL, based on their registered value,

- Shares in the capital of Petrol Ofisi Gaz İletim A.Ş., comprising 2,000 shares, with a nominal value of 1 TL per share, registered in the stock certificate book and corresponding to 0.05 % of the capital of Petrol Ofisi Gaz İletim A.Ş., be sold to the company of OMV Enerji Holding A.Ş., against full cash payment of the related price of 2,000 TL based on their registered value,
- Shares in the capital of Petrol Ofisi Alternatif Yakıtlar Toptan Satış A.Ş., comprising 1,777.78 shares with a nominal value of 1 TL per share registered in the stock certificate book with fraction receipts and corresponding to 0.02 % of the capital of Petrol Ofisi Alternatif Yakıtlar Toptan Satis A.S., be sold to the company of OMV Enerji Holding A.Ş., against full cash payment of the related price of 1,777.78 TL, based on their registered value.
- In 2010, pursuant to the Holding's decision to manage its investment portfolio more efficiently, through the acquisition of Hürriyet Pazarlama two companies merged under Milpa.
- · Ray Sigorta A.Ş. was classified as an availablefor-sale financial asset in the consolidated financial statements prepared by Doğan Holding in accordance with CMB Regulations. The Holding held in total 1,370,698,561 shares, with a nominal value of 1 Kurus per share, which corresponded to a 10 % stake in Ray Sigorta. The Holding announced the completed sale of two stakes to TBIH Financial Services Group N.V. and the sale of the remaining 1,370,698,559 shares (10 %) to Vienna Insurance Group AG Wiener Versicherung Gruppe (VIG) for \$22,907,030 on February 2, 2011. With the completion of these transactions, Doğan Holding no longer owns a stake in Ray Sigorta A.S.

The Holding identified electricity generation as a fastgrowing industry and incorporated Doğan Enerji Yatırımları Sanayi ve Ticaret A.Ş. ("Doğan Enerji"), a subsidiary of Doğan Holding, to engage in the generation, transmission, distribution, domestic and foreign trading (on a wholesale or retail basis) of energy supplied from any source.

Doğan Enerji, a fully owned subsidiary of Dogan Holding, acquired 33 % of Boyabat Elektrik Üretim ve Ticaret Limited Şirketi A.Ş. ("Boyabat Elektrik"). Boyabat Elektrik secured a \$750 million long-term project finance loan for its current 513 MW capacity hydroelectric power plant project.

The project includes the construction of a dam and a hydroelectric power plant, scheduled for completion by yearend 2012. Doğan Holding is aware that power generation is a strategic investment area, and, along with the other shareholders in the company, has provided a joint and several guarantees for the loan that is limited in duration to the construction period. Interest on the loan is to be paid on a semi-annual basis; payments on the principal will begin after the plant is commissioned. Full payment is expected by 2020, with 15 equal semi-annual installments.

Aslancık Elektrik Üretim ve Ticaret A.Ş. ("Aslancık Elektrik"), established with a total stake of 33.33 % from Doğan Holding and Doğan Enerji, is constructing a 120 MW capacity hydroelectric power plant in Giresun, Turkey. On January 25, 2011, \$160 million in long-term financing was secured for this project. The hydroelectric power plant is scheduled to be commissioned in the last guarter of 2013. The Holding and Doğan Enerji are joint guarantors of the credit agreement for 33.33 % of the total, restricted by the completion of the construction period. The loan agreement has a maturity of 12 years, with a grace period of 3.5 years depending on the date of completion of the construction.

The list of subsidiaries, joint ventures and enterprises subject to joint management, along with their major areas of activity and countries of operation, is available in to 132 million TL. Footnotes No. 1, 2 and 4 of the Consolidated Financial Tables and the Independent Audit Report, provided in later The strong financial results are mainly attributable to a sections of the annual report for the accounting period of January 1, 2010 through December 31, 2010.

The amendment proposed for Article 4, titled "Subject", of the Articles of Association of Doğan Holding, was approved and replaced by the amended version at the Ordinary General Shareholders' Meeting held on June 23, 2010, for the accounting period of January 1, 2009 through December 31, 2009.

On January 6, 2011, Dr. Ragip Nebil Ilseven, Deputy Chairperson and CEO of Doğan Group, resigned of his own volition from any position he held at Doğan Holding

and its subsidiaries. Yahya Üzdiyen and Soner Gedik were elected as members of the Board of Directors as of January 18, 2011, to replace Nebil Ilseven and Taylan Bilgel in their duties for the Board of Directors, until the Ordinary General Shareholders' Meeting, where 2010 activity results will be discussed. Yahya Üzdiyen is serving as the Deputy Chairperson of the Board of Directors.

#### **Financial Results**

Doğan Holding's strategic objectives of increasing efficiency, improving operating profit margins, and implementing its reorganization initiative are favorably reflected in its financial results. As of December 31, 2010, the equity attributable to equity holders of the Company had reached 3.9 billion TL, up 11 % year-on-year; and the ratio of total liabilities to shareholders' equity stood at 0.88 %. The Holding's consolidated net cash position amounted to 1.5 billion TL at year-end 2010.

As a result of the transfer of POAS stock, Doğan Holding's current assets stood at 4.8 billion TL as of December 31, 2010; and the ratio of total liabilities to total assets improved by 14 percentage points and decreased to 42%, from the previous year. Total liquid assets and current financial investments of 3.5 billion TL are attributable to cash inflow from the sale of Petrol Ofisi stock, and comprise 43% of

The consolidated sales revenue of Doğan Holding originating from media and other segments increased by 6% year-on-year in 2010, reaching 2.9 billion TL. The Company's EBITDA grew seven-fold year-on-year in 2010,

dramatically improved performance from the Holding's media investments. In addition to recovering market conditions, the rigorously-applied operational efficiencyoriented management approach also proved critical in the Company's robust financial performance.

The amount of consolidated sales revenues generated from our media investments increased by 8% year-on-year in 2010, reaching 2.6 billion TL; the 8.9% growth in the Turkish economy in 2010 had a positive spillover effect on advertising, the media segment's most important source of revenue. The level of investment in the advertising industry entered a period of expansion in 2009's final quarter and grew by 30% year-on-year in 2010, rising to 3.9 billion TL from the previous year's 3 billion TL.

At the same time, domestic sales revenues generated in 2010 by our media investments soared by 25%; though, comparatively, advertising revenues from our international operating markets were checked by the lingering economic slowdown outside of Turkey. Despite a sluggish performance overseas though, consolidated advertising revenues of the media group rose by 22% year-on-year, to 1.48 billion TL.

The gross sales margin in the media business grew by 64 % year-on-year in 2010; with positive results achieved through close monitoring of costs and productivity efforts, EBITDA increased by an impressive 278 %.

Media			
(TL million)	31.12.2009	31.12. 2010	%
Consolidated Revenues	2,432	2,630	8
Gross Profit	425	699	64
EBITDA(*)	6	196	2938
Profit/(Loss) before taxes	-368	-218	41

#### (\*) EBITDA has been calculated by Doğan Holding.

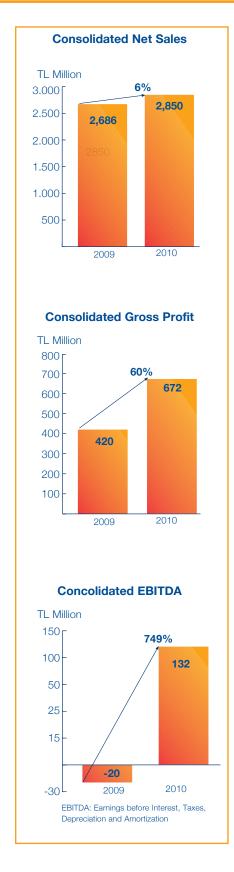
In tandem with the Holding's rise in consolidated sales revenue, its consolidated gross profit margin improved by 60%. The EBITDA margin grew by 5 basis points year-on-year, to a total of 132 million TL in 2010.

In parallel to the previous year, Doğan Holding reported total net financial expenses of 25 million TL in 2010.

With an increase of 72 million TL year-on-years, the loss on continued operations after taxes amounted to 356 million TL in 2010.

Since the Company's stake in POAŞ was transferred on December 22, 2010, the activity results of POAŞ and gross profit generated from the sale of participation stocks were presented as "discontinued operations" in the consolidated statement of income for the 2010 reporting period. Doğan Holding recorded 1.04 billion TL in participation sales profit as a result of the transfer of the shares it formerly held in POAŞ. The net profit after tax from discontinued operations was presented as 963 million TL in the financial results for 2010.

In this context, as of December 31, 2010, Doğan Holding reported net profit of 607 million TL from continued and discontinued operations after the deduction of the non-controlling interests from said amount; and, the profit for the equity holders of the Company totaled to 656 million TL.



Key financial indicators for the period January 1 - December 31, 2010

	31.12.2009	31.12.2010	% Change vs. 2009
Current Assets	4,295	4,772	11%
Non-current Assets	5,249	3,261	-38%
Total Assets	9,545	8,033	-16%
Current Liabilities	3,177	1,834	-42%
Non-current Liabilities	2,126	1,578	-26
Non-controlling Interests	767	756	-1%
Majority Shareholders' Equity	3,474	3,865	11%

	% (		% Change
	2009	2010	vs. 2009
Net Sales	2,686	2,850	6%
Gross Profit	420	672	60%
EBITDA	-20	132	749%
Net Profit / (Loss) After Tax and			
Minority Interests	-114	656	675%
EBITDA: Earnings before Interest,	Taxes, Depre	ciation and	Amortization
KEY RATIOS			% Change
	2009	2010	vs. 2009
Gross Profit Margin (%)	16%	24%	7,9 p.p
EBITDA Margin (%)	-1%	5%	5,4 p.p
Net Profit Margin (%)	-4%	23%	27,3 p.p
	2009	2010	
Current Ratio	1,35	2,60	
Liquidity Ratio	1,15	2,48	
Total Liabilities/	0,56	0,42	
Total Assets			
Total Liabilities/	1,25	0,74	
Shareholders' Equity and			
Non-Controlling Interests			
Liquid Assets and			
Marketable Securities/	0,71	1,99	
Current Liabilities			
Earnings / (Loss) per Share	-0,05	0,27	

### **Risk Management**

Doğan Holding conducts risk management in two main categories – operational and financial risks – by tracking and measuring them and providing recommendations to the Group companies, if necessary. The department of Audit and Risk Management is responsible for the operational risks, while the financial risks are under the authority of the Finance division.

#### **Operational Risk Management**

In all the Group's companies, the priority has been the tax assessment, commenced in 2008 and continued in 2010. The primary area of activity was the due management of tax risks and of the tax assessment.

Accordingly, we first addressed the lawsuits in tax courts and then in the State Council; we assumed the role of coordinator in supervising the preparation of the required information and documents; and we ensured the correct management of this whole period.

As required by the industry in which we operate – and with the aim of minimizing and managing risks in the media – we provided training programs on related legislative issues to our Executive Committee members, executive management, and other division managers. We thus sought to establish risk awareness at every level.

#### **Financial Risk Management**

The Group is exposed to financial risks related to its activities. These are credit risk, market risk (including foreign exchange risk, fair value interest rate risk, price risk, and cash flow interest rate risk), and liquidity risk. The Group's overall risk management program focuses on the mobility of the financial markets and strives to minimize potentially negative effects on the financial performance of the Group. The Group manages these risks through the limited use of derivative instruments.

Financial risk management is practiced by all participations and joint ventures within the framework of general principles set by DYH.

#### **Credit Risk:**

Credit risk is the risk of default by other parties in fulfilling their obligations to agreements to which the Group is a party. The Group controls credit risk by conducting credit evaluations and setting credit lines for contracting parties, which together limit the total risk exposure for a single party. Credit risk is widely distributed due to the high number of organizations in the customer base and their wide range of business lines.

#### **Interest Rate Risk:**

The Group manages interest rate risk through countermeasures to balance assets and liabilities that are sensitive to interest rate movement, and the limited use of derivative instruments.

#### **Liquidity Risk:**

Prudent liquidity risk management is the ability to provide a sufficient quantity of cash and cash convertible securities, to enable funding through acceptable credit opportunities, and to close open positions. Taking the dynamic nature of the business environment into consideration, the Group's objective is to ensure funding flexibility by holding credit opportunities at disposal.

#### **Exchange Rate Risk:**

The Group is exposed to exchange rate risk because of exchange rate variance arising from the conversion of amounts due in foreign currency to functional currency. These risks are tracked and limited through analysis of foreign exchange exposure.

#### **Capital Risk Management**

When managing capital, the Group aims to sustain its activities and maintain an optimal capital structure to provide returns to its partners and benefits to its other shareholders; and to reduce the cost of capital. The Group may issue new shares to maintain or reorganize its capital structure, and sell its assets to reduce its debt.

#### **Human Resources**

The human resources talent of Doğan Şirketler Grubu Holding A.Ş. ("Doğan Holding") is the key to attaining its strategic goals. With the objective of developing a fast-moving, agile, youthful, and well-educated human resources force with a global perspective, Doğan Holding offers fair and equal opportunities to all of its employees without discrimination.

Doğan Holding aims to maximize the loyalty of and added value creation by its workforce by through prioritizing employee satisfaction.

#### **Human Resources Policy**

Doğan Holding sees as its responsibility the provision of a safe and comfortable working environment built on mutual trust and communication, and strives to exercise due respect and care toward its employees regardless of race, nationality, religion, gender, or faith.

Doğan Holding makes it a priority to establish and implement individual-based, performance evaluation systems and provide an appropriate environment for personal and professional development and continued life-long training of its employees.

The human resources processes adopted incorporate the shared values and strategies of Doğan Group's companies while recognizing industrial and region specific requirements, and include:

- Human Resources Planning
- Job Descriptions and Job Assessments
- Training
- Performance Appraisal and Compensation Management

#### **Attracting and Recruiting Talent**

Doğan Holding emphasizes personal objectives and the professional experience of personnel who are joining the Group. The goal is to match individual competence with the occupational requirements of the position.

The Holding gives priority to candidates who are globalminded team players and who are also open to change and professional development.

#### **Training and Development**

Doğan Holding aims to ensure that its employees are provided the opportunity to continuously improve their professional competence, knowledge base and interpersonal skills both for their career within the Group and for their personal development.

#### **Performance Development**

Doğan Holding's human resources policy is based on the objective of contributing to the professional and personal development of its employees. All employees are accessed via an objective Performance Evaluation System and appropriate training is provided for areas identified for further development.

#### **Compensation Management**

Through the use of a flexible system suitable for an ever-changing business and employment environment, the compensation structure of Doğan Holding is closely aligned with the market so that an appropriate wage is paid for each position.

# INVESTMENTS



- Energy
- Media
- Trade
- Industry
- Financial Services
- Tourism

### **Energy** - Petrol Ofisi / Doğan Enerji

Energy investments constitute an important strategic business unit for Doğan Holding. Since 2000, Doğan Holding has focused on two specific areas in the energy industry: oil and gas, and electricity. One objective in 2011 is to reorganize these investments, further enhancing the position of the Holding in this area.

Doğan Holding managed its oil and gas distribution and production activities under Petrol Ofisi from 2000 to December 2010. In 2006, 34 % of its shares were transferred to OMV Aktiengesellschaft (OMV), joint-venture partner of Doğan Holding. On December 22, 2010, the Holding sold all its shares to OMV.

Doğan Holding decided to invest into new areas and moved towards the electricity distribution and production industry. Doğan Enerji, a participation of Doğan Holding, was incorporated to engage in the production, transmission, distribution, and domestic and foreign trading (on a wholesale or retail basis) of energy supplied from any source.

#### **Petrol Ofisi**



Turkey's leading institution in the fuel oil industry, Petrol Ofisi A.Ş., was founded in 1941 and became a joint-stock company in 1983. The company is engaged in the local and international procurement, distribution, storage and sale of oil; sale of refinery by-products; production and blending of all types of lubricants and grease and their by-products; establishment of facilities for production and blending; and retailing, wholesaling, importing and exporting these products.

As of year-end 2010, Petrol Ofisi conducts its operations through 2,396 fuel stations (Petrol Ofisi - 2,302; Erk - 94), one lubricant plant, 10 fuel and two LPG terminals, one liaison office and 35 airport supply units. Controlling Turkey's largest storage capacity in fuel oil distribution, Petrol Ofisi had at its disposal nearly one million cubic meters of storage capacity at

10 fuel oil terminals at year-end 2010. The locations of these terminals furnish the company with a nationwide presence; provide faster, more efficient distribution of products; and result in a significant competitive advantage for Petrol Ofisi. As of December 31, 2010, Petrol Ofisi had terminals in Haramidere, Derince, Kırıkkale, Aliağa, Antalya, Mersin, Iskenderun, Trabzon, Samsun, Batman, and Aksaray, with a total capacity of 1,025,646 cubic meters as registered with the Energy Market Regulatory Authority (EMRA).

In 2010, a Competition Authority decision restricted the duration of land use agreements to five years, which affected all players in the industry and resulted in the handover of approximately 770 stations. This resolution, combined with changing market conditions, led to more intense competition in the industry. Consequently, while the Turkish economy gained momentum, growth in the oil and gas industry was limited to 1%.

Despite this increased competition, Petrol Ofisi sold a total of 5.078 million cubic meters of white products, 531,000 tons of black products and 380,000 tons of auto gas during the year. The company maintained its successful performance, its market share increase exceeding the overall growth of the market. In particular, market share increases of 0.7% and 0.8% in low-sulfur diesel fuel and unleaded gasoline, respectively - both already strategically important products - contributed significantly to positive financial performance. Consequently, the Company maintained its industry leadership in white products with a market share of 26.7%, while it achieved a market share of 49.4 % in black products; it surpassed its 2009 share, even though the market had narrowed. On a product basis, Petrol Ofisi achieved 24% and 27% market share in gasoline and diesel fuel, respectively.

Petrol Ofisi based its fuel station investment strategy on the engagement of new stations on the metropolitan centers and main arterial roads. Accordingly, in 2010, new agreements were signed with 1,650 of the current fuel stations, while 55 new fuel stations were added to the network through construction and transfer.



#### Doğan Enerji

Doğan Holding has identified electricity – a vital need for fast-growing Turkey – as a key investment area. Closely monitoring the electricity supply issue Turkey faces, and the investment environment provided by the government, Doğan Holding continues to pursue a range of electricity generation projects. These include: hydroelectric power plants; nuclear power plants, and utilization of local lignite sites for electricity generation purposes; thermal power plants fueled by imported coal; green field and existing natural gas power plants; wind power plants; and geothermal power plants.

Doğan Enerji Yatırımları Sanayi ve Ticaret A.Ş. ("Doğan Enerji") a participation of Doğan Holding, was incorporated to engage in the production, transmission, distribution, domestic and foreign trading (on a wholesale or retail basis) of energy supplied from any source.

In 2009, Doğan Enerji acquired a 50 % stake in Gas Plus Erbil, with the aim of extending its activities in the oil production area. Through Gas Plus Erbil, the Company participated in an oil exploration field in North Iraq. Search activities are currently underway and the commercial exploration is expected to be declared in mid-2011.



Doğan Enerji acquired a 33 % stake in Boyabat Elektrik Üretim ve Ticaret Limited Şirketi. Construction is currently underway for the Boyabat Dam and HEPP Project: an electricity generation license was obtained from EMRA on November 13, 2007. With an installed capacity of 513 MW, the Boyabat Dam and HEPP

Project is one of the largest privately-owned power plants constructed in Turkey by the private sector. The approximately 1.5 billion kWh to be generated annually from the project is expected to play a significant role in reducing Turkey's dependence on foreign energy.

Initially, a turn-key construction agreement was made with Doğuş Construction for the project. With the mobilization and excavation phases now complete, the dam body concrete casting is in progress. Pursuant to the related agreement, the Boyabat Dam and HEPP Project will be commissioned in November 2012. The project is fully financed by the executed loan agreement.

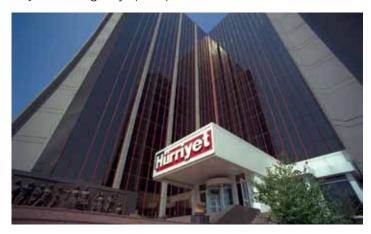
The Boyabat Dam and HEPP Project have made and continue to make significant contributions to the national economy. Almost 1,900 people are employed in the ongoing construction work as of this year.

With an installed capacity of 120 MW, the Aslancık project is situated on the Harşit Brook within the borders of the districts of Doğankent and Tirebolu, in the province of Giresun, in the Eastern Black Sea Region. Established with 25 % stake from Doğan Holding and 8.33 % from Doğan Enerji, Aslancık Elektrik Üretim A.Ş received an electric production license from EMRA on March 20, 2008. The project is currently under construction and is scheduled to be commissioned in the second half of 2013. A procurement agreement has been executed with the Norwegian Rain Power company for the electromechanical equipment of the project. In addition, a financing agreement of \$160 million was executed with a banking consortium established by Garanti-Iş Bank-Yapı Kredi, and Turkish Industrial Development Bank (TSKB).



#### Media

Strategic focuses of Doğan Holding's investment portfolio and the Group's traditional core business, media assets have been organized under the Doğan Yayın Holding A.Ş. (DYH) umbrella since 1997.



DYH is active in newspaper, magazine and book publishing radio and television broadcasting and production, Internet, digital media, printing, distribution, retailing and new media businesses.



DYH content producers include newspapers, magazines, book publishers, TV channels, radio stations, and a music company; service providers include distribution, retailing, production, the digital platform, news agency, Internet, and printing companies, as well as a factoring company.

Operating under the principles of resource pooling and optimal integration, all DYH companies benefit from strong synergy generated from a robust integrated structure. The majority of DYH companies are the industry leaders in their field of operation. Doğan Yayın Holding, Hürriyet, Doğan Gazetecilik, and Doğan Burda are traded on the Istanbul Stock Exchange (ISE).

Doğan Holding's target for its media assets is to maintain their leading position and compete in global markets. The unwavering approach adopted in this line of business is accurate, unbiased and quality news reporting. Doğan Holding is engaged in newspaper, magazine and book publishing, radio and television broadcasting and production, digital media, alternative telecom, and printing, distribution and retailing.

# DYH's main fields of activity are grouped under three segments:

#### **Print Media**

- Newspaper Publishing
- Magazine and Book Publishing Printing and Distribution

DYH publishes seven dailies (Hürriyet, Milliyet, Radikal, Posta, Vatan, Fanatik, and Hürriyet Daily News), 27 periodicals, children's and teen magazines, and books. Doğan Ofset and Doğan Printing Center form the printing business with seven printing facilities, six in Turkey and one in Germany. Doğan Dağıtım A.Ş. handles the distribution of 63 % of the newspapers and 66 % of the magazines sold in Turkey. The Hürriyet structure includes Trader Media East (TME), the leading classified advertising company in Russia and Central Europe. DMI is engaged in newspaper publishing and advertising services in Europe.

#### Broadcasting

- Television and Radio Broadcasting and Production
- Digital TV Platform

Kanal D, Star TV, CNN Türk, and TNT are television channels that are driving forces in the sector. DYH's radio properties include Radyo D, Slow Türk Radyo and Radyo Moda. DSmart is the Group's digital platform, which provides access to all existing channels broadcast via the Turksat satellite, and numerous





thematic and Pay-TV channels. D Productions undertakes the Group's television, movie and commercial production activities. Kanal D Romania is one of the top five television channels in Romania.

#### **Retailing and Other**

- Doğan Music and Book Store (D&R)
- Doğan Distribution of Non-Media Products



D&R music and book store chain offers a wide variety of books, music, films, magazines, electronics, hobbyrelated items, accessories, and stationery products, via its 101 store network located in 20 cities at end 2010. Doğan Distribution handles the distribution of non-media products.

#### Newspapers

With a portfolio that includes Turkey's best-selling newspaper Posta, as well as Hürriyet and Milliyet, two of the country's most powerful news brands, DYH maintained its lead in the sector with a 33 % share of total newspaper circulation in 2010.

**Hürriyet:** The symbol of free and independent journalism in the national press since its debut in 1948, Hürriyet is the pioneer of serious and popular journalism in Turkey. Hürriyet has a professional approach to news reporting and its columnists represent a diverse range of opinions.

Hürriyet Daily News: Published continuously for 47 years as Turkey's earliest English language newspaper, Hürriyet Daily News is the primary source of local news for foreigners living in Turkey, thus filling a gap in the Turkish press.

Milliyet: As an icon of trust in the press since its inception in 1950, Milliyet pioneered the concept of ethical values in journalism in Turkey. Milliyet is a

newspaper of undisputed credibility and a source of choice for opinion leaders in all fields, with its highly respected reporters and columnists.

Radikal: Transferred to the Hürriyet Group on October 2010, Radikal has always been a source of innovation in the Turkish press. Its primary audience is individuals who closely follow global development and pursue high-quality information in all areas from local politics to culture and art.

**Posta:** An innovative and original approach to journalism since its inception in 1995 has given Posta the highest circulation and widest readership of any newspaper in Turkey.

Vatan: Founded on the principle that Turkey needs a newspaper that publishes every news story that is true, Vatan stands out with its younger readership, according to the Turkish Press Readership Survey results for the period from December 2009 to November 2010.

Fanatik: Launched in November 20, 1995 as Turkey's first daily all-sports newspaper, Fanatik has a solid reputation in the Turkish sports press and appeals to sports fans of all ages.

#### TME Newspapers



Iz Ruk v Ruki: Literally meaning "From Hand-to-Hand," Iz Ruk v Ruki is a daily classified advertisements paper for real estate, vehicles, career, and other service segments. It is the category leader in Russia and Eastern Europe, and since 1992, has been one of the region's strongest brands. With an extensive distribution network covering 100 cities in Russia, Iz Ruk v Ruki is also published in Belarus and Kazakhstan. At end-of-year 2010, the total printed media monthly circulation exceeded 3.5 million.

**Expressz:** Launched in 1984, Expressz is the classified ads publisher with the highest brand awareness in Hungary. The Expressz magazine is the leader in

#### Media

the classified advertisement market. The Expressz publications are sold across the country and reach national advertisers. They operate in the areas of private and utility vehicles and real estate and reach an average of 320,000 people per month in Hungary. Oglasnik: Launched in Zagreb in 1989, Oglasnik has been one of the leading classified advertisement publishers in Croatia for 21 years. It offers three weekly editions reaching 200,000 people and featuring over 300,000 ads per month.

#### Magazine and Book Publishing



DYH continues to lead the market in magazine publishing. Publishing four weekly and 20 monthly magazines, two special-frequency and 27 other varied frequency periodicals, Doğan Burda captured an estimated market share of 33 % in a total market of 6.79 million copies sold in 2010. Combined with other participations engaged in magazine publishing, DYH has a total market share of approximately 35 %. Doğan Burda Dergi: Operating as Doğan Burda Dergi Yayıncılık ve Pazarlama A.Ş. since July 2005, this leading magazine publisher has 25 titles in its portfolio. Doğan Egmont: Doğan Egmont Yayıncılık is one of the most popular publishing houses with publications targeting children and youth in the 0-14 age group. Doğan Kitap: One of the key players in the publishing segment, books published by Doğan consistently feature on top bestsellers lists.

#### Television and Radio Broadcasting and Production

DYH is the leader in TV audience share. Following the acquisition of Star TV, in 2010, DYH channels achieved an overall TV viewership share of 24.0 % in full-time and among all people, and 30.5 % in prime-time, up from 15 % in 2005.

#### **National Channels**

Kanal D: With its modern, creative, innovative and distinct approach to TV broadcasting, Kanal D represents Turkey's vision. In 2010, Kanal D maintained market leadership with a 21 % audience share in prime-time. Star TV: Star TV is a strong national channel, ranked among the first three channels in ratings. Its programming features a rich visual structure, quality television series that outdistance ambitious projects of other channels with their ratings, feature films, Star News and Champions League football matches. Star News leads the competition in its category.

CNN Türk: Established on October 11, 1999 as a joint venture between DYH and Time Warner, CNN Türk is the first television channel in Turkey co-founded with a foreign media company. It is also the first CNN-branded television channel not managed from Atlanta, and the first national channel broadcasting news 24 hours per day in Turkish.



TNT: Launched nationwide on March 3, 2008, TNT expanded the collaboration initiated by DYH and Time Warner with CNN Türk. With a programming schedule consisting primarily of television series and movies, TNT also features concerts.

Cartoon Network: As a further extension of the DYH and Time Warner partnership, Cartoon Network has emerged as one of the most popular channels for children.

#### Interactive TV

**FIX TV:** Featuring an interactive TV format, FIX TV broadcasts entertainment and music programming including Turkish and foreign music and videos, and offers chat applications with DYH content.

#### **Digital Services**

Doğan Platform: DYH's representative in the information technology segment is Doğan Platform, providing corporate and individual Internet access, telecom services, customer services (call center), and mobile technology solutions. Doğan Platform and D-Smart combined their management teams for maximum synergy and effectiveness.

Digital TV Platform - D-Smart: Doğan TV Holding initiated its D-Smart investment in the second half of 2006 and launched the digital TV platform in February 2007. D-Smart provides access to national and international television and radio channel broadcasts, in addition to interactive features such as breaking news, stock market updates, weather forecasts, and more, all via a single button. In January 2010, D-Smart and Smile ADSL, a provider of Internet and value-added services and the leader among alternative telecom operators, merged into a single entity in response to changing market dynamics and customer needs.



Doğan Teleshopping: Launched in January 2007, Doğan Teleshopping offers television and online shopping. As of 2010, its broadcasts have been limited to the satellite channel "D Shopping", which can also be watched on channel 60 of the D-Smart Platform. Doğan Teleshopping delivered 600,000 products to 490,000 customers as of December 31, 2010.

#### Radio Broadcasting

Radyo D: Broadcasting Turkish pop music via worldclass, all-digital systems, Radyo D was among the first private radio stations in Turkey to broadcast nationwide.

CNN Türk Radyo: Established as a joint venture of DYH and Time Warner, CNN Türk Radyo broadcasts news around the clock. The audio broadcasts adhere to the same accurate, unbiased, reliable and objective news reporting principles as CNN Türk.

**Slow Türk:** With a playlist featuring the best love songs 24 hours a day, Slow Türk has emerged as one of the most popular radio stations.

Radyo Moda: Primarily broadcasting Turkish pop music around the clock, Radyo Moda also features the hottest songs from all musical genres.

#### **Television and Music Production**

**D Productions:** With its creative and dynamic perspective, cutting-edge technology equipped facilities and innovative team, D Productions is Turkey's significant company in television, movie, commercial and video clip production, as well as television show and movie distribution.

Kanal D Home Video: Differentiating itself in every area it enters, D Productions introduced its Kanal D Home Video brand to a wider audience via its low-price strategy, and brought quality and variety to the home theater segment.

Doğan Music Company (DMC): Established in 2000, DMC ranks among the top players in the Turkish music industry, with a 19 % market share.

#### Internet

A leader in the online advertising market, DYH provides a broad range of content to Internet users with news websites and thematic portals. According to Comscore data of 2010, Hürriyet Group and Doğan Gazetecilik ranked in the top 10 list among all websites, while www.hurriyet.com.tr and www.milliyet.com.tr were first and second, respectively, among the most visited news websites in Turkey.

#### Media

#### **News Agency**

Doğan News Agency (DHA): Taking on the duties of Mil-ha agency and Hürriyet News Agency of Doğan Group in 1999, DHA is a professional organization with expertise in audio and video news provided by experienced correspondents and photo journalists.

#### **Distribution and Retailing**

Yaysat: The most widespread print media distribution organization in Turkey, Yaysat oversees the nationwide distribution of 25 national and 14 regional dailies; 15 weekly, five biweekly, 113 monthly, and 180 bimonthly domestic magazines; and 213 international publications.



**DPP:** As the unrivaled leader in magazine marketing and planning, DPP has a strong reputation in the industry due to its foreign partnership and highly efficient operations. **D&R:** DYH's retail enterprise, D&R offers books, music, movies, magazines and games as well as hobby, multimedia and electronic products, accessories and stationery at its 101 stores in 20 provinces in Turkey. At present, D&R is the segment leader with over 100,000 product lines, high transaction volume and innovative retail concepts.

#### **Printing**

**Doğan Ofset**: Closely aligned with worldwide printing technology, Doğan Ofset manages its investments



according to latest technologies.

**DPC:** Operating under the DYH, Doğan Printing Center (DPC) prints 10 dailies and many periodicals.

#### **International Operations**

Doğan Medya International: Doğan Medya International manages a large part of the DYH publications directed towards Turkish people living in Europe and plays an important role in establishing and developing DYH's relations with leading media companies in these countries.

TME: It engages in segment-targeted classified ads publication primarily in the real estate, automotive, career and employment categories via its daily and weekly newspapers, magazines and websites. **Kanal D Romania:** After swiftly receiving its national broadcasting license and signing agreements with more than 360 companies in the cable system - which is the main broadcasting environment in Romania and four satellite platforms, Doğan Media International S.A. launched Kanal D Romania on February 18, 2007. Euro D and Euro Star: Euro D was established in 1996 to enable Turkish people residing abroad to maintain their contacts with Turkey. Aiming to be the eyes and ears of this group in Europe, Euro Star has reached a wide audience from its first days due to rich programming that ranges from social life to entertainment, news to quizzes, and healthcare to sports.

#### Other Operations

Foreign Trade: Doğan Dış Ticaret Mümessillik A.Ş. and Işıl Ithalat Ihracat Mümessillik A.Ş. handle the importation of paper and other printing materials.

Doğan Factoring: Undertaking extensive risk analysis of trade receivables, Doğan Factoring plays an important role in eliminating potential payment issues of its customers, and contributing added value to the Group.

DOĞAN YAYIN	HOLDİNG A.Ş. 2010	2009
Shareholding Structure	74.53% Doğan Holding 22.50% Other 2.30% Doğan Family 0.67% Aydın Doğan Foundation	74.53% Doğan Holding 22.50% Other 2.30% Doğan Family 0.67% Aydın Doğan Foundation
Total Assets	3,892.2 Million TL	4,198.8 Million TL
Shareholders' Equity	1,254.8 Million TL	1,388.8 Million TL
Total Sales	2,620.2 Million TL	2,435.2 Million TL
Net Profit/ (Loss)	-236.6 Million TL	-343.0 Million TL

#### Trade - Milpa

As one of the first business areas that Doğan Holding entered, the Trade Group included Milpa Ticari ve Sınai Ürünler Paz. San. ve Tic. A.Ş. ("Milpa") and Hürriyet Ticari ve Sınai Ürünler Pazarlama Sanayi ve Ticaret A.Ş. ("Hürriyet Pazarlama"). In 2010, pursuant to the decision taken by the Group to manage its investment portfolio more efficiently, the two companies merged under Milpa through the acquisition of Hürriyet Pazarlama. Generating cash resources for Doğan Holding, the trade operations are built on the sales and marketing of products and services determined in line with the current consumer environment in Turkey and the world.

#### Milpa

Milpa Ticari ve Sınai Ürünler Paz. San. ve Tic. A.Ş. was established in 1980 to engage in the direct marketing of motor vehicles and durable consumer goods. Since its establishment, the company has marketed a large number of products from various industries, including electronics to automotive, computers to real estate.

The vision of Milpa is to diversify and expand campaign products and to become the leading marketing, sales and distribution channel in Turkey. With the successful marketing of a broad range of products for 28 years, and rising to become the leader in media marketing, Milpa aims to maintain its position and add value to its market segment.

Milpa entered a transformation period with the millennium and made a strategic decision to focus its business activities in property development. The company put the Milpark Houses Project on the market in early 2009; it consists of 987 individual units. The project's construction and sales are planned in phases to be completed over a five-year period.

Marketing is a dynamic area. Milpa stands out with its adoption of swift decision-making as its main principle. The company draws its strength from its success in bringing together three indispensable elements of marketing: product, financing, and promotion – under optimal conditions.

MİLPA	2010	2009
Shareholding Structure	65.00% Doğan Holding 35.00% Other	65.00% Doğan Holding 35.00% Other
Total Assets	127.2 Million TL	131.3 Million TL
Shareholders' Equity	46.9 Million TL	58.6 Million TL
Total Sales	21.4 Million TL	68.9 Million TL
Net Profit (Los	s) -11.7 Million TL	-5.3 Million TL







### **Industry -** Çelik Halat / Ditaş / Doğan Organik Ürünler

One of the longest-standing investment areas of Doğan Holding, the Industry Group includes Çelik Halat ve Tel Sanayi A.Ş., Ditaş Doğan Yedek Parça ve İmalat A.Ş. and Doğan Organik Ürünler Sanayi ve Ticaret A.Ş. Active in the manufacturing segment, these companies add to the strength of Doğan Holding with their combined positive performance and growth.

#### Celik Halat

Setting up operations in 1962 and manufacturing steel ropes for the first time in 1968, Çelik Halat ve Tel Sanayi A.Ş. is one of Doğan Holding's longest-established industrial investments. Today, the company produces steel ropes, industrial high carbon galvanized wires, finished galvanized wires, turnbuckles, industrial spring wires, mattress spring wires, bead wires, and pre-stressed wires and strands. Çelik Halat services a wide range of industries from automotive suppliers to white goods manufacturers, and from telecommunications to energy.



In 2010, although the negative effects of the global economic crisis were lessening, growth remained limited because those companies purchasing and using these products maintained a cautious attitude. However, we achieved a 40% year-onyear increase in sales, thanks to our successful operations.

In 2010, the Company's steel rope sales achieved a yearon-year increase of 29% in total; 24% domestically and 32% internationally. Industrial spring wire sales increased by 30% in galvanized wires and by 50 % in black wire. Market share also increased by 5% for both products and reached 37% in galvanized wire and 28% in black wire. Sales of bead wires increased by 36% and their market share grew to

66% from 56%. Sales of pre-stressed strand also achieved a 58% year-on-year increase. Consequently, the Company maintained its market share of 50%.

Çelik Halat owes this success to increased capacity as a result of new investments made last year, as well as the capability to respond efficiently to international demand. As a result, overseas sales increased by 48 % and share of exports in total sales rose to 31 % from 35 %.

ÇELİK HALA	ΓA.Ş.	2010	2009
Shareholding Structure		oğan Holding 21.31% Other	78.69% Doğan Holding 21.31% Other
Total Assets	78	8.2 Million TL	73.8 Million TL
Shareholders' Equity	32	2.5 Million TL	30.9 Million TL
Total Sales	98	8.5 Million TL	75.9 Million TL
Net Profit		1.6 Million TL	-3.3 Million TL

Ditaş Doğan Yedek Parça ve Imalat A.Ş., ("Ditaş") was founded in 1972 and commenced operations in 1978, for manufacturing elements including rod ends, ball joints, tie rods, track control arms, torque rods, stabilizer links, and V Torque rods. Turkey's largest rod manufacturer at present, Ditaş joined Doğan Holding in 1990. Ditaş designs, produces and sells rods and parts to vehicle manufacturers (OEMs) and the spare parts market (IAM) within the automotive supplier segment. The greatest strengths of Ditas include its expertise, engineering systems, skilled workforce, integrated facility, and its brand awareness among customers.



In 2010, the demand from the automotive industry was beyond expectations. This mobility ensured 13 % growth in the spare parts segment. However, an increase in the prices of raw materials and the negative impact of eurorelated escalation on selling prices prevented the Company from matching its profitability to the increased production.

Ditaş achieved a year-on-year increase of 21 % in unit sales and of 35 % in turnover, which helped the Company to reach a market share of 26 %. This success is due to the sustained and fruitful efforts of the Company to become the supplier for international OEs and thus, to achieve one of its growth goals. As a result, the international OEM share in OE turnover rose to 7 % from 5.5 %. The most important event of 2010 was the start of direct deliveries to Daimler/Germany. Ditaş achieved a globally significant success by becoming the supplier for Axor-TE vehicles, manufactured in the Daimler Wörth Truck Factory. In the original spare parts segment, the Company also started to supply Opar, the spare parts brand of Tofas. Starting with a high business volume, the supply rate is expected to continue with increasing momentum both for Fiat and other brands.

DİTAŞ A.Ş.	2010	2009
Shareholding Structure	73.59% Doğan Holding 26.41% Other	73.59% Doğan Holding 26.41% Other
Total Assets	35.2 Million TL	35.8 Million TL
Shareholres' Equity	19.7 Million TL	22.2 Million TL
Total Sales	39.1 Million TL	28.9 Million TL
Net Profit	-2.5 Million TL	-4.0 Million TL

#### Doğan Organik Ürünler

Doğan Organik Ürünler Sanayi ve Ticaret A.Ş. was established in Kelkit in 2002. A research study conducted by Doğan Holding, which sought to invest in the area, concluded that milk production and livestock breeding was the best fit for the region and its inhabitants. In 2005, Doğan Organik received organic product and farming certification granted by a control and certification firm accredited by the European Union.

With the goal of making Kelkit and its surroundings the center of organic milk and stock farming, and becoming the leader in this area in Turkey, the company started contracted farming in Kelkit in 2006. It empowered the regional population to get involved in organic production by training them in operations such as feed crops, milking, sheltering systems, and manure management. Consequently, the Company has nearly quadrupled its capacity since receiving its organic certificate and has reached an organic milk production capacity of around 10,000 tons. Doğan Organik is currently the largest organic raw milk producer and the only raw material supplier for organic drinking milk in Turkey; as well as the largest organic livestock enterprise in Europe, with an annual production capacity of nearly 10.000 tons.

In 2005, Doğan Organik was named one of the top ten socially responsible investments in Europe by the European Union Directorate of Business Concerns. In 2006, the Company was honored with the Best Agricultural Investment award by the World Food Organization (FAO) on World Food Day.

A founding member of the Association of Organic Product Producers, the company shares its experiences in symposia and conferences on organic agriculture/ livestock-breeding and food, and also undertakes training activities to educate local farmers about organic agriculture and livestock-breeding.



### Financial Services - DD Konut Finansmanı

#### DD Konut Finansmanı A.Ş.

DD Konut Finansmanı A.Ş. (DD Mortgage) was established in April 2006 by Doğan Group. In July 2007, 49 % of the shares in the company were sold to Deutsche Bank A.G. Upon enactment of the Mortgage Law No. 5582 in March 2007, the company filed a license application with the Banking Regulation and Supervision Agency (BRSA) and commenced its mortgage-related business upon receipt of the operating license in June 2008. After receiving BRSA approval to serve as an insurance agent, DD Mortgage began to sell insurance policies in July 2009 and the company is now able to meet the insurance needs of customers in conjunction with their mortgage loans.

DD Mortgage is the first mortgage company operating under the Mortgage Law in Turkey. The company strives to become the leading mortgage company in the country by offering products suitable for every aspiring homeowner. DD Mortgage's competitive advantages include its expert staff, speed in service delivery, technological infrastructure and quality service orientation.

While mortgage loans grew rapidly in 2010, DD Mortgage reviewed all its operational processes in terms of processing speed and service quality and took actions to improve them. As a result, the Company increased its business volume by 50 % with its single office in Istanbul and almost doubled its total mortgage loans compared with 2009. Expanding its market share in new mortgage loans in Istanbul by 20 %, DD Mortgage also extended its activities in those areas of the city where the housing market is rapidly developing, to contribute to its business volume.

The portfolio sales made by DD Mortgage in 2010 were a first in the mortgage market and set an example for similar activities in this area. DD Mortgage also issued 3-year term corporate bonds of 50 million TL in 2010 and extended the average maturity period. DD Mortgage is the first housing finance company established in Turkey, as well as the first company to issue bonds in the mortgage industry.

Based in Istanbul, DD Mortgage conducts sales through its offices, the Internet, a call center and with the assistance



of a direct sales team. The company markets its product offerings through property development projects, real estate agencies and the Internet. In 2010, the Company built up its direct sales team and started to use its agency channel more actively. It also extended its activities into the areas of Istanbul where the housing market is developing rapidly, through its construction projects and agency channel. The Company improved its insurance and agency infrastructure and increased its mortgage-related insurance activities. Additional functions were integrated into the online branch, which provides distinctive mortgage practices, and innovation was brought to online branch operations in the mortgage segment.

Operating as a joint venture of Doğan Group and Deutsche Bank A.G., DD Mortgage benefits from the media and retail power of Doğan Holding, and capitalizes on Deutsche Bank's experience in international financial markets. DD Mortgage is a member of the Association of Real Estate Investment Companies (GYODER) in Turkey, the Mortgage Bankers Association (MBA) in the United States, and the European Mortgage Federation (EMF) in Europe.



"Rahat rahat mortgage"

Bir Deutsche Bank ve Doğan Grubu Ortaklığıdır / A Joint Venture of Deutsche Bank and Dogan Group

#### Tourism - Milta

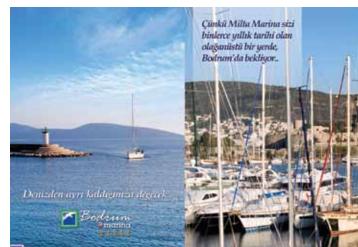
#### Milta Turizm Işletmeleri A.Ş.

Doğan Holding's tourism industry investments and operations are grouped under Milta Turizm Işletmeleri A.Ş. Founded in 1982, Milta provides hotel management services with Işıl Club, marina operations with Milta Bodrum Marina, and travel agency operations with Işıl Tur.

Empowered by the group's robust structure and dynamic staff, Milta aims to contribute to the development of the tourism industry in Turkey and to support the national economy by being instrumental in attracting foreign currency to the country. The company also works to win competitive advantage by rapidly responding to meet customer expectations, offering quality service, and adapting to segment trends especially in marina operations. Doğan Holding's strategy within the industry is to align its investments with developments in the tourism market.

#### Milta Bodrum Marina

Milta Bodrum Marina is frequently named among the top ten marinas along the Mediterranean coastline for its high quality services. Positioned as an urban marina, Milta Marina has a market share of 6 % among marinas that have a Tourism Establishment License. Handling the heaviest traffic volume among all marinas in Turkey, Milta Bodrum Marina's client portfolio consists of sailing boat and motor-yacht owners,



charter companies and boat agencies. The Marina's key competitive advantages include its broad range of services, town center location, and close proximity to the airport. Ranked within the top 50 marinas among 345 marinas in 25 countries, Milta Bodrum Marina earned the Five Golden Anchors award. This award represents the highest level of excellence in terms of providing superior quality services and entitles the facility to be recommended to yacht-owners around the world. The Marina has won the National Blue Flag award from 1997 through 2009, which is an internationally recognized symbol of quality and excellence.

#### Işıl Club

Operated by Milta Turizm Işletmeleri A.Ş. and ranked among the best facilities in the Bodrum region, Işıl Club provides a wide range of services to its guests. The Club has a restaurant with a 600-seat capacity offering superb culinary selections from Turkish and international cuisines; there is also a conference room for 170 and a multipurpose hall for 40 on the premises. Other club amenities include a hair salon, stores, swimming pool, children's swimming pool, gym, Turkish bath, sauna, massage chambers, mini-club for children, archery range, three tennis courts, volleyball and multi-purpose sports court, water sports, outdoor shooting range, and paintball field.





#### İşil Tur

Established in 1997 as the travel agency investment of Doğan Holding, Işıl Tur sells domestic and international flight tickets, as well as railway tickets. An authorized ticket sales agency for IATA, THY, Pegasus, Onur Air, Atlas Jet, Sun Express, Turkish State Railways (TCDD), and Deniz Cruise and Ferry Lines, Işıl Tur also manages fleet and daily car rental. Işıl Tur has licenses from TÜRSAB, TÜRSAB Rent a Car, and IATA. In 2010, in addition to Işıl Tur's regular operations, promotional activities were carried out under the brand of Işıl Events; and events were organized for non-Group companies and the Istanbul 2010 European Capital of Culture Agency. Işıl Rent A Car opened an office in Antalya.





# SOCIAL RESPONSIBILITY



- Doğan Group and Corporate Social Responsibility
- Aydın Doğan Foundation

## **Social Responsibility**

Doğan Group firmly believes that a strong, modern society can be crafted through the efforts of succeeding generations who honor universal values and who contribute to the solution of social and economic issues. Through its corporate social responsibility activities, Doğan Group aims to empower Turkey's youth to play such a role in the advancement of the country.

With its large youth population and its growing economy, Turkey is an emerging market country. In its modernization process, significant responsibility falls upon the private sector, which serves as the engine of economic development in Turkey. Striving to fulfill its responsibilities, the private segment has expended considerable resources and efforts in recent years to contribute to the social development of the country. Recognizing its responsibility in creating a modern Turkey, Doğan Şirketler Grubu Holding A.Ş. ("Doğan Holding") continues to work for the country and its youth.

#### **Aydın Doğan Foundation**

The Aydın Doğan Foundation was established on April 15, 1996 to pursue initiatives that contribute to the development of the society and the country in every respect. The Foundation engages in a wide range of social welfare activities, and contributes to the fields of education, healthcare, scientific research, culture, arts, and sports.

Since its debut, the Foundation has extended support for provision of high-quality education and training at institutions by organizing national and international competitions, granting awards, and building sports facilities and educational institutions. The Foundation's priorities are to maintain a robust administrative and financial structure,



implement activities in line with its causes, and strengthen relationships at an international level.

#### Aydın Doğan International Cartoon Competition

Open to professional and amateur cartoonists from all over the world, the long-running Aydın Doğan International Cartoon Competition is widely recognized as an event of global renown in Turkey. Now in its 27<sup>th</sup> year in 2010, the Competition attracted 2,561 entries; cartoons from 865 artists in 73 countries. The jury honored Ahmet Öztürklevent from Turkey with the first prize, while Sergei Bobylev from the Russian Federation received the second prize and Kürsat Zaman from Turkey received the third place.

#### **Exhibitions**

Cartoons deemed worthy of exhibition from the Aydın Doğan International Cartoon Competition are presented to the public throughout Turkey, and in particular to students at universities every year. Exhibitions were organized to present the award-winning cartoons in various cities across Turkey, including Adana, Ankara, Izmir, Istanbul, Antalya, Ordu, Altınoluk, and Muğla.



#### **Competition for Young Communications Majors**

To contribute to the training of media employees and to encourage ongoing improvement in the field of communications, the Aydın Doğan Foundation organizes an annual competition for young communications majors. The 22nd Competition for Young Communications Majors included 924 student participants from 28 universities, presenting 922 projects in categories such as writing, visual, audio, advertising, public relations, and Internet publishing. Juries awarded prizes to 76 projects of 139 students from the faculty of communications at 20 universities.

#### The Aydın Doğan Award

Presented each year on a different theme, the Aydın Doğan Award is given to individuals who have contributed to both their profession and to Turkey. In 2010, the Award designated Cinema as the theme. The Jury, composed of Doğan Hızlan (Chairman), Tarık Akan, Mithat Alam, Tevfik Başer, Atilla Dorsay, Prof. Dr. Oğuz Onaran, Murat Özer, Prof. Sami Sekeroğlu, and Azize Tan, presented the award to Nuri Bilge Ceylan for his role as one of the leading figures in the recent progress of the Turkish cinema. His work offers striking and globally remarkable examples of Turkish cinema's identity quest, and he is an inspiration for succeeding generations, both with his success and his awards.



#### **Educational Projects**

Since its establishment, the Aydın Doğan Foundation has underwritten a number of educational projects to further the creation of a modern and respected society in Turkey. Educational building projects carried out to date by the Foundation include:

- Sema Işil Doğan Elementary School / Gümüşhane
- Atatürk University Aydın Doğan Private Elementary School / Erzurum
- Aydın Doğan Elementary School / Göztepe, Istanbul
- Yaşar-Irfani Doğan Industrial Vocational High School / Kelkit, Gümüşhane
- Milliyet Teachers' High School / Erzincan
- Hürriyet Vocational High School for Hoteliers / Erzincan
- Aydın Doğan Trade Vocational High School / Istanbul
- Gümüşhane University Kelkit Aydın Doğan Vocational High School / Gümüşhane

- Galatasaray University Aydın Doğan Auditorium /
- TEGV Sema-Aydın Doğan Education Park /
- Sema Doğan Park / Kelkit, Gümüşhane
- Aydın Doğan Science and Arts Center / Afyon

#### Kelkit Aydın Doğan Vocational High School



With its foundation laid on July 27, 2002, Kelkit Aydın Doğan Vocational High School, affiliated to Gümüşhane University, opened its doors with an enrollment of 90 students on September 28, 2003. In the 2008-2009 academic years, there were 526 students enrolled in the school. In addition to the regular curriculum, the school offers intensive education in English with the support of the Foundation. The Organic Agriculture Program offered at the Kelkit Aydın Doğan Vocational High School, coupled with the large number of enrolled students, is of utmost importance in securing the permanence and sustainability of agriculture in the Kelkit region.

#### Aydın Doğan Trade Vocational High School

Built by the Aydın Doğan Foundation in 1998 and donated to the Ministry of Education, the Aydın Doğan Communications Vocational High School has been renamed the Aydın Doğan Trade Vocational High School based on the decision of the Ministry. The school continues to provide education in the field of media and communications.

#### **Dormitories for Girls**

Built by the Aydın Doğan Foundation within the scope of the "Dad, Send Me to School" campaign and donated to the Ministry of Education, girls' dormitories continue to serve female students, with generous support from the Avdın

#### Social Responsibility

Doğan Foundation. The dormitories include Nene Hatun High School's Aydın Doğan Dormitory for Girls (Erzurum), Aydın Doğan Dormitory for Girls (Erzincan), Hacı Hüsrev Doğan Dormitory for Girls (Kelkit), Aydın Doğan Dormitory for Girls (Kürtün), Aydın Doğan Dormitory for Girls (Köse), and Aydın Doğan Dormitory for Girls (Şiran).

#### **Prefabricated Sports Halls**

In 2010, prefabricated sports halls were built and opened by the Aydın Doğan Foundation in Erzincan's Milliyet Teachers' High School and the Yaşar-Irfani Doğan Industrial Vocational High School to provide students with the highest possible level of sports education and activities.

#### **TEGV Sema-Aydın Doğan Education Park**

Affiliated with the Educational Volunteers Foundation of Turkey (TEGV), the Findikzade Sema-Aydın Doğan Education Park opened in 1996. All the park's educational areas were renovated with contributions from the Aydın Doğan Foundation, which also assumed responsibility for the park's annual operating expenses. With educational support offered to nearly 36,000 children since it first opened, the Sema-Aydın Doğan Education Park consists of five structures that include an administrative building, education building, guesthouse, volunteers' academy, and a gymnasium in an open area of 27,000 square meters.



#### Sema Doğan Park in Gümüşhane

Designed to contribute to the cultural and social life of Gümüşhane, the Sema Doğan Park opened on July 24, 2008. The enclosed areas inside Sema Doğan Park include a multi-use hall for events like conferences. wedding ceremonies, and concerts. Workshops are also housed in this enclosed section and serve a range of purposes that include improving local handicraft skills and

increasing the commercial viability of women-produced handicrafts. In addition, a restaurant helps preserve local cuisine traditions, with an added contemporary twist. An outdoor amphitheater constructed in harmony with the natural slope of the land, as it was in antiquity, is the site of movie screenings, theatrical plays, concerts, folklore performances and conferences; there are also play areas for children, as well as sports and picnic facilities.

#### Kalender Metin Doğan Public Kitchen

With donations through the Social Assistance and Solidarity Foundation of Kelkit, the Aydın Doğan Foundation continues to support the Kalender Metin Doğan Public Kitchen, which is a part of the initiative to serve the community in Kelkit and provide female students and citizens in need with hot meals.

#### Aydın Doğan Science and Arts Center

The Aydın Doğan Science and Arts Center is an independent, private educational institution established to enable gifted elementary school students to maximize their talents and abilities. Trained teachers use dedicated tools, materials, and programs to educate children who cannot, or can only partially, benefit from regular classes. In addition, the Foundation has been supporting the Afvonkarahisar Classical Music Festival and Jazz Festival for the last 10 years to ensure that interviews, concerts. and workshops are conducted in the elementary schools in the districts and villages of Afyonkarahisar. Consequently, children from Afyon have the opportunity to meet national and global leading figures from music, culture, and art.

#### **London School of Economics**

The Aydın Doğan Foundation is one of the supporters of the Chair in Contemporary Turkish Studies, based in the European Institute at the London School of Economics (LSE), one of the most respected educational institutions in the world. The Chair is expected to contribute significantly to the promotion of Turkey. The Advisory Committee of the Chair in Contemporary Turkish Studies held its meetings in London in January 18, 2010 and in Turkey in June 28, 2010.

#### **Educational Reform Initiative (ERI)**

The Aydın Doğan Foundation works toward the goal of achieving quality education for all. In collaboration with Turkey's leading foundations, the Aydın Doğan Foundation extends support to realize education reform that will further Turkey's social and economic

development. The activities supporting this goal include conducting research, performing advocacy and monitoring results. The Foundation serves as an active member on the Board of Directors of this platform, called the Education Reform Initiative (ERI). The Educational Reform Initiative publicly disclosed the results of the "Education Follow-up Report 2009", drawn in coordination with the Sabancı University Istanbul Policy Center, on Thursday, June 17, 2010, in the Sabanci University Communications Center in Karaköy.

#### **Organic Agriculture and Livestock Conference**



Held in Kelkit on July 1-4, 2010, the "1<sup>st</sup> Organic Agriculture and Livestock Conference of Turkey" was hosted by the Kelkit Aydın Doğan Vocational High School of Gümüşhane University, with contributions from the Aydın Doğan Foundation under the Honorary Co-Chairmanship of Aydın Doğan, the Doğan Holding Honorary President

and the Aydın Doğan Foundation Chairperson, and Prof. Dr. Ihsan Günaydın, Rector of Gümüşhane University. The Organic Agriculture and Livestock Conference was attended by academicians expert in this field, representatives from the related unit of the Ministry of Agriculture and Rural Affairs, organic product manufacturers, control and certificate organizations, exporters, non-governmental organizations, national and regional media members, students, other institutions, and interested citizens.

#### **End Domestic Violence! Campaign**

The End Domestic Violence! Campaign, conducted by Hürriyet Newspaper, entered its seventh year in 2010. The campaign is based on an NGO approach that combines good corporate citizenship principles with scientific facts and legal values.

This campaign is recognized as one of the finest corporate social responsibility projects in Turkey; Hürriyet carries out differentiating activities to provide solutions to one of the most important problems in Turkey.

Through publications, international conferences, training programs, and similar activities, the campaign has been using the power of media for more than seven years to create awareness of domestic violence, to run sustainable projects, and to contribute significantly to further exposure and open discussion of this problem, and to the widespread acceptance of it as a social crime rather than a "family issue". The campaign continued to be a motivating factor for organizations to set and implement protection and prevention strategies.

The first major activity of the campaign in 2010 was the 4<sup>th</sup> End Domestic Violence! Conference and Güldünya Songs concert, held on March 8, in conjunction with the commemoration of International Women's Day.



The conference. titled "How to Proceed". focused on the advances and shortcomings of the struggle of Turkey and the West against domestic violence. steps to be taken to enforce the laws on the protection of women and family from violence, the need for women's shelters in Turkey, and actions to be taken in

further proceedings. Opened by Vuslat Doğan Sabancı, Chairperson of Hürriyet, the conference hosted Selma Aliye Kavaf, Minister of State for Women and Family Affairs, as the main speaker. Other speakers included representatives from the United Nations Population Fund, Mor Cati (Women's Shelter Foundation), the Directorate of Social Services, and from the End Domestic Violence! Campaign, as well as other individuals whose hearts and minds are on this issue and who have carried out related international activities.

In the evening following the conference, Turkey's most prominent male vocal artists came together on the stage to say "No to Violence". The CDs and DVDs from this concert were offered for sale on November 25<sup>th</sup>, International Day for the Elimination of Violence against Women. Revenue from the recordings is donated to the helpline.

#### Social Responsibility

#### **Emergency Helpline Receives Calls from 78 Cities** and 12 Countries

One of the most important elements of Hürriyet's End Domestic Violence! Campaign is Turkey's first and only Emergency Helpline, offering assistance 24/7. The Helpline was established on October 15, 2007 with the support of Istanbul's Governorship. Expanding its scope and handling an increased number of callers in 2009, the Helpline received approximately 25,000 inbound calls at the end of



its first three years; 5,132 of these were recorded in 2010. Throughout 2010, the Helpline provided information on how it works, on the campaign, and on methods of assistance for victims, as well as legal, institutional and psychological support related to domestic violence. Of 2,138 individuals, 1,337 were victims, victim's families or their relatives. Initially launched to help victims of violence in Istanbul, the Helpline has received calls from individuals in 78 of Turkey's

81 cities and in 12 foreign countries during 2010, a clear indication of the widespread awareness of the service. To date, the helpline has saved more than 750 lives in 391 cases requiring emergency action. A book has been written to document the events witnessed and the experience acquired since the Domestic Violence Emergency Helpline was put into service in 2007.

#### End Domestic Violence! Photograph Competition

Domestic violence was the theme of a photograph competition held jointly by Hürriyet Newspaper's End Domestic Violence! Campaign and photograph sharing website Fotopya. Open to all professional and amateur photographers, the competition received thousands of photographs from all around Turkey.

Supported by the Photographic Arts Federation of Turkey, the contest aimed to clarify public perception of domestic violence by visualizing it. The winner was Emel Karakozak, with a photograph entitled "Violence." Nevzat Yıldırım received second place, with "Mother and Fear," and Volkan Yıldız received third place with "Violence against Women." The related photograph exhibition and award ceremony were held in January 2011.

In 2010, various governorships within Turkey continued to contact the End Domestic Violence! Campaign and the Emergency Helpline, which provides services from certified psychologists and lawyers, for training and cooperation requests. Training programs were carried out in different cities with the cooperation of their governorships, the

State Ministry of Women and Family Affairs, and the Prime Ministry General Directorate of Social Services and Child Protection Agency. In 2010, training programs on interinstitutional cooperation were held in Yozgat, Antalya, Sanliurfa, Trabzon, Erzincan, and Mardin. In addition, a training program on how to address and cope with crisis was held for the staff of 112 Emergency Call Centers in Antalya and Isparta, as well as the forensic doctors who attended the Forensic Science Congress in Izmir.

The End Domestic Violence! Campaign continued to reach students in 2010, as well. Senior high school students of the Izmit Enka School and the Besiktas Anatolian High School received domestic violence training.

Penti Hosiery continued to support the campaign, as they have done for the last two years. The Domestic Violence Emergency Helpline logo was offered to Penti, free of charge, and they placed it on the packages and cartonettes of six million socks; they also conducted in-store informational activities related to the Helpline.

Additionally, representatives of the End Domestic Violence! Campaign attended the bimonthly meetings of the Domestic Violence Commission of the Istanbul Governorship and submitted its related report to the governorship. Representatives also spoke at the Women's Workshop of Kadıköy Municipality and at the domestic violence meeting of the General Directorate of Social Services and Child Protection Agency in Izmit. Other events attended by the representatives of the End Domestic Violence! Campaign included the National Action Plan Workshop on the Fight against Domestic Violence against Women, held by the General Directorate on the Status and Problems of Women; the Kadınıst, International Women's Meeting in Istanbul; and the General Assembly of Women's Shelters, in Söke. Based on feedback from inter-institutional cooperation training programs held in 33 cities, reports were compiled on the difficulties encountered by both the victims in their relations with institutions and related institutions in providing services to the victims, as well as on suggested solutions; these were submitted to relevant authorities.

#### "Dad, Send Me to School" Campaign

Acknowledging that one of Turkey's most pressing issues is education, particularly the lack of education for girls, Millivet newspaper launched the "Dad, Send Me to School" project in 2005 to contribute to the education of girls who will play leading roles in raising future generations. The project aims to help females, who represent half of the population, to get involved as productive individuals in improving the welfare level in Turkey.

Stemming from an idea originally conceived by Hanzade Doğan Boyner, the Deputy Chairperson of Doğan Gazetecilik, this comprehensive and effective campaign

identified 15 priority provinces in which to focus its activities. Milliyet, the campaign's leader, contributed 1 million TL to the initiative, while numerous establishments extended support for dormitories, classrooms and scholarships.

Working toward its primary objective of spreading education mobilization across the country and ensuring that every girl in the country receives a proper education, the "Dad, Send Me to School" campaign is designed and implemented as a three-faceted project incorporating

> financial support, raising social awareness, and the elimination of structural problems.

> In the five years since its introduction, the construction of 32 dormitories has been funded by Milliyet and various other entities; approximately 10,000 girls have been given educational grants and the construction of 11 elementary schools has been completed.

In addition, training seminars entitled "My Child and I" were offered to 500 parents in five

provinces, in conjunction with the Mother Child Education Foundation (ACEV). A special two-day training program was provided for administrators of elementary schools offering boarding facilities in rural and urban areas. Kamil Koç Otobüsleri, an intercity coach company, furnished and equipped the common rooms in the dormitories. Female students residing in the dormitories also received music lessons.

The program continues to expand: the foundation has been laid for a versatile cooperation with Turkish universities. Within the scope of its course on Social Sensitivity, Sabanci University organized visits to Kars Merkez Vaksa Dormitory for Girls and Sankamış Milliyet Dormitory for Girls. Işık University added a Social Responsibility course to its curriculum, under which it has carried out various activities at Mardin Milliyet Dormitory for Girls.

In collaboration with the Turkish Family Health & Planning Foundation (TAPV), seminars on hygiene and health were conducted for female students living in the dormitories. Annual one-week training programs for dormitory managers and teachers are held in Istanbul, focusing on issues of puberty, dormitory management, communication skills, budget management and other relevant topics.

Milliyet newspaper used its media power to create public awareness and enhance social sensitivity about the issue. Giving dedicated coverage to the problems involved in the education of girls, Millivet has been highly



instrumental in the resolution of some structural issues such as the assignment of female administrators for girls' dorms and amendment of scholarship regulations. Standing for trust in the press, Millivet's appeal to the entire country for support in the campaign has generated enormous response from its readers.

The "Dad. Send Me to School" campaign also received heartfelt support from a vast number of

individuals as well as companies, ranging from students who donated their pocket money to Limak Holding, which built a dormitory. The Hacı Ömer Sabancı Foundation; various Governor's offices; the Union of Chambers and Commodity Exchanges of Turkey (TOBB); Petrol Ofisi, which provided scholarships to girls: the Turkish Economy Bank (TEB); Metro Group; Garanti Bank; Enka Foundation; Borusan Foundation; Oriflame; and Siemens were all among the many other supporters of the campaign.

The Association in Support of Contemporary Living (CYDD) has been one of Millivet's most active and important partners in this campaign. Other active contributors included organizations such as the Turkish Association of University Women (TÜKD), TAPV, ACEV, the Ministry of National Education, and local authorities.

The campaign has witnessed a large-scale mobilization, and raised donations of approximately 34 million TL. The nearly 300,000 individuals who have donated to the campaign serve as a clear indicator of how deeply the Turkish people have been moved by this initiative.

#### The "Dad, Send Me to School" Auction

The first of the 2010 events was the "Dad, Send Me to School" Auction, held on March 23. Paintings from 56 Turkish artists, as well as 11 other artists from the theatre, cinema, music, and literature, were sold in an auction and the income was used in the construction of dormitories for female students.

#### The "Dad, Send Me to School" Photography **Exhibition**

Another significant event in 2010 for this campaign was the "Dad, Send Me to School" Photography Exhibition, held from December 1 to December 8. Eight renowned directors came together for this project and took photographs relating to girls and education. Just five copies were printed for each of the resulting 30 photographs; all were offered for sale. The income was put towards the construction of dormitories.

# CORPORATE GOVERNANCE



- Corporate Governance Principles Compliance Report
- Dividend Policy
- Board of Directors' Resolution on the Profit Distribution
- Doğan Şirketler Grubu Holding A.Ş. Profit Distribution Statement
- Statement of Responsibility for the Financial Statements
- Board of Directors' Resolution on the Approval of the Financial Statements
- Statement of Responsibility for the Annual Report
- Board of Directors' Resolution on the Approval of the Annual Report, and the Corporate Governance Principles Compliance Report
- Board of Auditors' Report

#### **Corporate Governance Principles Compliance Report December 2010**

#### **TABLE OF CONTENTS**

#### 1. DECLARATION OF COMPLIANCE WITH THE CORPORATE GOVERNANCE PRINCIPLES

#### PART I - SHAREHOLDERS

- 2. Shareholder Relations Unit
- 3. Shareholder's Right to Obtain and Evaluate Information
- 4. Information on General Assembly Meeting
- 5. Voting Rights and Minority Rights
- 6. Dividend Policy and Timing of Distribution
- 7. Transfer of Shares

#### PART II - PUBLIC DISCLOSURE AND TRANSPARENCY

- 8. Public Disclosure Policy
- 9. Material Disclosure
- 10. Company's Web Site and its Contents
- 11. Disclosure of Ultimate Controlling Individual(s)
- 12. Individuals with Access to Inside Information

#### **PART III - STAKEHOLDERS**

- 13. Informing the Stakeholder
- 14. Stakeholders Participation Management
- 15. Human Resource Policy
- 16. Relations with Customers and Suppliers
- 17. Social Responsibility

#### **PART IV - BOARD OF DIRECTORS**

- 18. The Structure and Formation of the Board of Directors' and Members'
- 19. Qualifications of Board Members
- 20. Mission, Vision and Strategic Goals of the Company
- 21. Risk Management and Internal Control Mechanism
- 22. Authorities and Responsibilities of Board Members and Executives
- 23. Operating Principles of the Board of Directors
- 24. A Ban on Doing Business with the Company and Non-Compete Clause
- 25. Code of Ethics
- 26. The Number, Structure and Independence of Board Committees
- 27. Remuneration of the Board of Directors

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

#### 1. DECLARATION OF COMPLIANCE WITH PRINCIPLES OF CORPORATE GOVERNANCE

Doğan Şirketler Grubu Holding A.Ş. (Doğan Holding or the Company) has embraced the concepts of fairness, transparency, accountability and responsibility and aims to fully adhere to these Principles of Corporate Governance. The corporate governance rating score of Doğan Şirketler Grubu Holding A.Ş that has been included into the ISE Corporate Governance Index since November 4th, 2009, is revised to 8.42 (%84,20) from 8.26 (82,64%) over 10.0 by SAHA Corporate Governance Rating Company ("Saha") licensed by the Turkish Capital Markets Board (CMB) on November 3rd, 2010. The rating methodology is based on the Corporate Governance Principles of CMB.

The rating scores assigned per each main section and weighting determined by CMB Principles are as follows:

Main Sections: Scores
Shareholders 85,52
Public Disclosure & Transparency 94,71
Stakeholders 89,00
Board of Directors 65,51

As per the rating revision note; in consideration of Doğan Holding's determination to apply corporate governance principles, its willingness to manage this process dynamically and continuously, and finally the improvements affected during the twelve months lapsed since the publication of the initial rating report, the corporate governance rating of the company is revised as above. Main improvements that affected the above revision are: a detailed description of the information that falls into the scope of trade secrets is made in the ethical rules as well as internal rules. Secondly regulations and date and numbers of the trade register gazettes in which amendments are published along with the final version of the holding's articles of association are disclosed to public on the corporate web site.

The Corporate Governance Committee was established on December 28th, 2010 to improve the governance activities. The activities carried out in our Company for increasing the compliance level are being continued and the principles that we failed to fully comply with do not give rise to major conflict of interest among the stakeholders.

The Corporate Governance Rating Report issued by Saha for our Company is published on the corporate website located in the address of www.doganholding.com.tr.

Yours sincerely,

İmre Barmanbek Yahya Üzdiyen

Deputy Chairperson Deputy Chairperson

#### **Corporate Governance Principles Compliance Report December 2010**

#### **PART I - SHAREHOLDERS**

#### 2. Shareholder Relations Unit

- **2.1.** Exercise of shareholder rights is conducted in compliance with the relevant legislation, the Articles of Association and other inter-company rules. All necessary steps are taken to facilitate exercise of these rights.
- **2.2.** The Shareholder Relations Unit was established in 03.18.2009 to monitor relations between shareholders and the Company and to ensure that the requirements pertaining to shareholders' rights concerning access to information fully met. The Unit's primary duties are as follows:
- a) To ensure that shareholder records are kept accurately, safely and up to date; .
- b) To respond shareholders' written requests for information about the Company except those that constitute a trade secret or privileged information;
- c) To ensure that the General Assembly meetings are held in accordance with relevant legislation, Company's Articles of Association and other inter-company rules;
- d) To prepare documents to be delivered to shareholders at General Assembly meetings;
- e) To keep the records of voting results and to ensure all reports related to the resolutions of General Assembly meeting to be sent to the shareholders;
- f) To supervise and to oversee all issues concerning public disclosure to make certain that they comply with the current legislation in all respects and Company's Public Disclosure Policy;
- g) To ensure capital markets financial activities are carried out;
- h) To ensure that investor relations activities are conducted.
- **2.3.** Up until August 2010 the representatives from the Investor Relations and Corporate Affairs, Financial Affairs and Legal departments operate under the CFO's oversight within the Shareholder Relations Unit. As the Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Group Management, established on August 6th, 2011, and Investor Relations and Corporate Affairs are in charge of Shareholder Relations Unit.
- **2.4.** The requests for information and inquiries received directly or indirectly from shareholders or institutional investors were responded in 2010. While meeting shareholders' demands, maximum care is exerted to ensure compliance with the applicable legislation and the Company's Articles of Association.

Adopting a proactive approach in its communication with shareholders, the Investor Relations and Corporate Affairs Department issues in line with the public announcements and material disclosures, messages from management and information about the Company's corporate strategies to shareholders at regular meetings organized by institutional investors.

In order to provide information to foreign institutional investors, visits were organized in 2010 to London, Frankfurt and New York. At the same time, investor meetings were organized in Göcek and Istanbul, which provides foreign institutional investors to meet company management.

# Doğan Şirketler Grubu Holding A.Ş. Corporate Governance Principles Compliance Report December 2010

The contact details of the Investor Relations Department as of August 6 2010 is below

Name	Title	Tel	E-mail
Murat Doğu	Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Unit President	(+90 216) 556 90 00	mdogu@dmg.com.tr
Hande Özer	Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Coordinator	(+90 216) 556 90 00	handeo@doganholding.com.tr
Özge Bulut Maraşlı	Head of Investor Relations and Corporate Communications Division	(+90 216) 556 93 44	ozgem@doganholding.com.tr

In addition, the public is informed about the Company's operational results through a yearly message published in the newspapers and presented on the Company's website.

The Investors Relations Department, wherever possible, uses electronic means of communication and the Company's website (www.doganholding.com.tr) in all its endeavors.

**2.5.** Utmost care is taken to meet requests and comply with the law and the Articles of Association. No written or verbal complaint reached the Company in 2010 concerning the exercise of shareholders rights, nor is the Company aware of any legal proceedings initiated against in this regards.

#### 3. Shareholder's Right to Obtain and Evaluate Information

- **3.1.** The Company does not discriminate among shareholders on the issue of exercise of shareholders' right to obtain and evaluate information.
- **3.2.** The information request received from shareholders in 2010 primarily concerning financial and strategic developments announced by the Company were responded without delay under the supervision of Shareholder Relations Unit.
- **3.3.** Financial information, news and presentations about the Company are available on the Company's Web site. Shareholders submitting requests for information are directed to the Company Web site where information and documentation are equally presented for the use of shareholders.
- 3.4. The Articles of Association currently do not recognize requests for the assignment of a special auditor.

#### 4. Information on General Assembly Meeting

- **4.1.** The Company's Ordinary General Assembly Meeting for 2009 was held on June 23, 2010 Invitations to the meetings were published, as stipulated in the Company's Articles of Association, in Milliyet newspaper and in the Turkish Trade Registry Gazette and announced at KAP (Public Disclosure Platform) System.
- 4.2. Before the General Assembly meetings the Information Memorandum, including meeting agenda and legal ground of the

**Corporate Governance Principles Compliance Report December 2010** 

agenda and Participation Procedure declared for Shareholders' information. No request to include a new agenda item to the General Assembly Meeting received from the shareholders.

- **4.3.** The method of holding General Assembly meetings ensures attendance of maximum number of shareholders.
- **4.4.** General Assembly meetings were conducted in line with the principle of fairness so as to cause the least uncertainty and cost for participants.
- 4.5. The General Assembly Meeting was held in Istanbul to facilitate the attendance of shareholders.
- **4.6.** Since the Company's capital is solely constituted by bearer shares, shareholders are not required to register their names on shareholders' lists within any specific time frame prior to attendance at Meetings.
- **4.7.** Documents prepared for Ordinary General Assembly Meeting, financial statements and reports including the 2008 Annual Report, internal audits and the Board of Directors' actions for the period 01.01.2009 31.12.2009, were available to shareholders 3 weeks prior to the meeting, as defined in CMB regulations and CMB Corporate Governance Principles and were presented on the company web site www.doganholding.com.tr. The Shareholder Relations Unit responded to questions from shareholders commencing from the date of announcement of invitation for General Assembly meeting.
- **4.8** The agenda is presented in a clear and concise manner so as to be easily understood by shareholders, with the opportunity to voice their opinions and ask questions.
- 4.9. The Board responded to shareholders' questions on agenda issues at the General Assembly meeting.
- **4.10.** It was reported that a note of dissent concerning the donations made by the Company in 2009 was presented at General Assembly meeting and this note was included in the minutes of the General Assembly meeting in accordance with applicable legislation.
- **4.11.** Voting at General Assembly meeting was conducted through open ballot. Voting procedure was informed to shareholders in the General Assembly Meeting kit declared 3 weeks prior to the meetings and also at the beginning of the meetings.
- **4.12.** General Assembly meeting decisions require the presence of shareholders or their proxies representing at least half of the Company's capital. 59.10% of the capital was present at the Ordinary General Assembly meeting.
- **4.13.** Minutes of the General Assembly meeting were available at Company headquarters and were faxed to shareholders upon request. Additionally Shareholders' Meeting minutes are available at corporate web site www.doganholding.com.tr

# Doğan Şirketler Grubu Holding A.Ş. Corporate Governance Principles Compliance Report December 2010

- **4.14.** General Assembly meetings were attended by shareholders, some Directors of the Board, Company employees and independent auditors, but not by other stakeholders or the media.
- **4.15.** There is no provision in the Company's Articles of Association that requires decisions on matters such as spin-offs or the sale, purchase or leasing of material assets to be taken by the General Assembly.

#### 5. Voting Rights and Minority Rights

- **5.1.** The Company avoids practices that make it difficult to exercise voting rights; all shareholders are given the opportunity to exercise their voting rights in the easiest and most convenient manner.
- **5.2**. No upper limits defined for the voting of any shareholder.
- **5.3.** There are no preferred stocks or different classes of shares in the Company.
- **5.4.** Each share is entitled to one vote in the Company.
- **5.5.** There is no Company regulation that restricts the exercise of shareholder voting rights for a certain time of period following the acquisition date of shares.
- **5.6.** The Articles of Association do not contain any provision that prevents non-shareholders from voting as proxy as representative of a shareholder.
- **5.7.** The shareholders made no proposals for the representation of minority shares from the Company.
- **5.8.** The Articles of Association do not provide cumulative voting.
- **5.9.** The share capital of the Company does not involve any cross-shareholdings.
- **5.10**. Although the Article of Association permits dividend shares trade, there is no instance of the issuance of any dividend shares.

#### **Corporate Governance Principles Compliance Report December 2010**

#### 6. Dividend Policy and Timing of Distribution

- 6.1. There is no privilege to any individual in the distribution of dividends.
- 6.2. The Doğan Group of Companies Inc. makes its dividend payment determinations taking into account the Turkish Commercial Law and rates determined by the Capital Markets Board (CMB) and the General Meeting within the specified time period.

#### Accordingly:

Net profit can be calculated by deducting all Company expenditures, depreciation, premiums and bonuses, provisions for income taxes along with other financial obligations from total income.

After the losses (if any) from previous years and the amounts determined by the Capital Markets Board are deducted from net income, reserves set at 5% by the Turkish Commercial Law and other relevant regulations and the principle revenue share at the rate and amount determined by the Capital Markets Board are allocated.

The General Assembly is authorized to determine, in accordance with the dividend distribution policy of the Company, whether the remainder is to be considered money held in reserve or distributed.

One-tenth of the amount obtained by reducing the 5% of capital from the funds to be distributed among shareholders and other persons with a share in profits will be considered money in reserve as determined by Paragraph 3 of the second section of Article 466 of the Turkish Commercial Law.

According to the law, unless the required amount of funds is reserved, or unless the primary profit share to be distributed to the shareholders in the form of cash and/or shares is distributed, no decision on transferring profits to the next year or paying dividends to preferred shareholders or to other shareholders, members of the board or employees can be made.

**6.3.** The Company's dividend policy for 2010 and subsequent years has been defined as follows:

"The attributable profit shall be distributed in cash and/or as bonus shares in a way that will optimize the Company's financial position within the context of the legislation it is required to comply with, its growth strategy, investment and financing needs in the industry, as well as conditions in the national and international economy." This has been announced to the public in accordance with CMB Decision No. 4/67 dated January 27, 2006, disclosed in the Annual Report and communicated to shareholders at the General Assembly meeting on May 29, 2007.

- 6.4. It is also explained in independent auditor's reports and financial statements sent to the Istanbul Stock Exchange (ISE) that the distribution of dividends is carried out in accordance with the Turkish Trade Law and Capital Markets Board legislation.
- 6.5. As per the ordinary General Assembly decision of year 2009, no dividends were to be distributed to our shareholders in conformity with Capital Market Board regulations.

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

#### 7. Transfer of Shares

- **7.1.** The Company's Articles of Association do not contain any provisions to impede transfer of shares.
- 7.2. All shareholders including minority and foreigner shareholders are treated equally.

#### **PART II - PUBLIC DISCLOSURE AND TRANSPARENCY**

#### 8. Public Disclosure Policy

- **8.1.** The main purpose of the Disclosure Policy of the Company is to provide fair, timely, accurate, complete, understandable, analyzable and easily accessible information to shareholders and stakeholders about the Company's prior performance, and information and developments related to its future outlook.
- 8.2. The Company holds meetings with the participation of investors, analysts and the media in addition to issuing Material Disclosures.

In conjunction with this, members of the Board of Directors and executive committee attend these meetings to make presentations; and Company presentations, annual reports, financial statements, press release; public announcements are available on the Company's Web site.

8.3. The Company's Public Disclosures has been executed by Capital Market, IFRS/CMB Reporting and Affiliates Oversight Group since August 6th, 2010. Those authorized to disseminate the Company's Public Disclosure Policy are:

Name	Title	Tel	E-mail
Murat Doğu	Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Group President	(+90 216) 556 90 00	mdogu@dmg.com.tr
Yener Şenok	Financial Affairs Group President	(+90 216) 556 93 44	yeners@doganholding.com.tr
Özge Bulut Maraşlı	Head of Investor Relations and Corporate Affairs Division	(+90 216) 556 93 44	ozgem@doganholding.com.tr
Hande Özer	Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Coordinator	(+90 216) 556 90 00	handeo@doganholding.com.tr
Alper Altıok	Accounting and Administrative Affairs Manager	(+90 216) 556 92 46	alpera@doganholding.com.tr

All shareholders, including minority shareholders and foreign shareholders are treated equally.

- 8.4. The Company's Public Disclosure Policy was announced to the public in 2007 through the Company website. The Public Disclosure Policy was revised by the Board of Directors in 2009 and was presented at the Ordinary General Assembly Meeting of 2008. The Board of Directors is responsible from the execution of the Public Disclosure Policy.
- 8.5. Members of the Board of Directors, executive committee and Shareholders who directly or indirectly own at least 5% of the Company's shares, are required to publicly announce their transactions in capital market instruments issued by the Company in accordance with the Capital Market Law.

#### **Corporate Governance Principles Compliance Report December 2010**

- **8.6.** The IFRS financial statements and accompanying notes for fiscal year 2009 have been prepared and disclosed in consolidated bases and in accordance with Capital Market Board's Communiqué on principles regarding IFRS reporting (Serial: XI, No: 29).
- **8.7.** The 2010 Annual Report and quarterly annual reports were prepared in compliance with Capital Markets legislation and Capital Markets Board (CMB) regulations and Corporate Governance principles announced by CMB.

#### 9. Material Disclosure

- **9.1.** The Company follows and applies Capital Markets legislation, CMB and ISE regulations, and CMB principles with regard to Corporate Governance.
- **9.2.** The Company issued 24 material disclosures in 2010.

No request for additional material disclosures were received from CMB.

All material disclosures were made within the relevant timeframe.

- **9.3**. The Company has determined and announced the individuals authorized to issue special announcements and these are made under their signature.
- **9.4.** The Company is under no other obligation to inform the public since the Company has no shares listed on foreign stock exchanges.

#### 10. Company's Web Site and its Contents

- 10.1. The Company's Web site, www.doganholding.com.tr, is actively used for public disclosures.
- **10.2.** Periodic financial statements, independent auditor's reports and annual reports are available on the Web site as required by the applicable CMB legislation.
- 10.3. An English-language version of the documents and information is also available for the convenience of foreign investors.

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

#### **10.4.** Information provided on the Web site is as follows:

- a) Corporate
- Vision and Mission
- Shareholder Structure
- Board of Directors (Directors, Audit Committee, Corporate Governance Committee and Audit Committee Members)
- Management Team
- Corporate Profile

#### b) Investments

- Energy (Petrol Ofisi(\*) and Electricity Investments)
- Media (Newspaper Publishing, TV Broadcasting, Digital TV Platform, Radio Broadcasting, TV & Music Production, News Agency, internet services, Magazine and Book Publishing, Digital Services, Distribution and other activities)
- Industry (Çelik Halat, Ditaş, Doğan Organik Ürünler)
- Trade (Milpa)
- Financial Services (DD Konut Finansmanı)
- Tourism (Milta)

(\*) Petrol Ofisi took part on web site until December 22, 2010 share transfer was finalized.

#### c) Corporate Governance

- Shareholder Structure
- Articles of Association
- Statement of Preferred Shares
- Board of Directors
- Corporate Governance Compliance Report
- Corporate Governance Rating Report
- Code of Ethics
- Disclosure Policy
- Dividend Policy

#### d) Investor Relations

- Corporate Info (Trade Registry, Listing, share capital, contact information)
- Stock Profile (Interactive Share Charts, Analyst Reports)
- Financial Statements and Independent Audit Report
- Annual Reports
- General Assembly (General Assembly and Proceedings, General Assembly Participation Procedure, Proxy Voting Form, Annual Reports, Shareholders' Meeting Minutes)
- Latest IR News
- Investor Presentations
- Analyst Coverage
- Frequently Asked Questions
- Investor Contacts
- Investor Relations Site Map

#### **Corporate Governance Principles Compliance Report December 2010**

#### e) Press Room

- News
- Press Releases
- Visual Gallery
- Press Contact

f) Corporate Social Responsibility

- Doğan Group and CSR
- Aydın Doğan Foundation
- Dad, Send Me To School
- End Domestic Violence
- Liberty Is Our Right

#### g) Human Resources

- Human Resources Policy(Recruitment, Training and Development, Performance Development, Salary System)
- Human Resources Profile
- Job Application

**10.5.** Statements reflecting the Company's capital increases, and dividend statements are to be available on the Company website once preliminary works completed.

**10.6.** The Company letterhead clearly indicates the address of its website.

#### 11. Disclosure of Ultimate Controlling Individual(s)

**11.1.** Changes regarding the shareholding structure and/or the managerial control of the Company are announced to the public in accordance with Capital Markets legislation and CMB regulations.

11.2. The shareholder structure of the Company as of December 31, 2009 was as follows

SHAREHOLDERS	SHARE CAPITAL (TL)	SHARE
Adilbey Holding A.Ş.	1.273.999.973	52,00%
İMKB'de işlem gören kısım	829.956.518	33,88%
Aydın Doğan	246.992.721	10,08%
Işıl Doğan	40.291.776	1,64%
Aydın Doğan Vakfı	4.679.046	0,19%
Hanzade V. Doğan Boyner	22.703.044	0,93%
Arzuhan Doğan Yalçındağ	19.049.260	0,78%
Vuslat Doğan Sabancı	11.353.044	0,46%
Y. Begümhan Doğan Faralyalı	974.618	0,04%
TOTAL SHARE CAPITAL	2.450.000.000	100%

Aydın Doğan and Doğan Family are ultimate shareholders of our company.

**11.3.** To best of our knowledge, there were no voting agreements among shareholders in 2010 that aimed at increasing control over the management of the Company.

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

#### 12. . Individuals with Access to Inside Information

**12.1.** Board Directors, auditors, the Shareholder Relations Unit, top executives of the holdings and other persons who have access to inside information are prohibited from revealing knowledge that could be used to the advantage of third parties.

**12.2.** The names and titles of people who have potential access to such information that can be classified as commercial secret are presented below:

Name Title
Aydın Doğan Honorary President

Arzuhan Yalçındağ Chairperson

İmre Barmanbek Deputy Chairperson

Ragip Nebil Ilseven (1) Deputy Chairperson and CEO

Yahya Üzdiyen (2)

Peputy Chairperson

Board Member

Board Member

Board Member

Board Member

Board Member

Board Member

Board Member

Board Member

Board Member

Taylan Bilgel (4)Board Member, Audit and CorporateGovernance Committee MemberAli İhsan KaracanBoard Member, Audit and CorporateGovernance Committee MemberSoner Gedik (2)Board Member, Audit and Corporate Governance Committee Member

Ahmet Toksoy Audit and Risk Management President

Haşim İşik General Secretary

Reha MüstecaplıoğluAudit and Risk Management Vice PresidentKemal SertkayaAudit and Risk Management Vice President

Serdar Kırmaz (5)Financial Affairs Group PresidentYener ŞenokFinancial Affairs Group President

Murat Doğu Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Group President;

Audit and Corporate Governance Committee Member

Erem Yücel Chief Legal Officer
Selma Uyguç Legal Group President

Cem Kölemenoğlu Head of Budgeting and Finance Division

Özge Bulut MaraşlıHead of Investor Relations and Corporate Affairs DivisionMelih ÖzaydınHead of Strategic Planning and Business Development Division

Rişe ÖzkanHead of Corporate CommunicationsHakan KantekHead of General Secretary Office

**Hande Özer**Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Coordinator;

Audit and Corporate Governance Committee Member

Oktay Hatırnaz Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Coordinator

Alper Altıok Accounting and Administrative Affairs Manager

Related employees of Independent audit firms and Certified Public Accountants and Company Auditors within their responsibility areas.

- (1) Mr. R. Nebil İlseven has resigned from his duties on January 6th, 2011.
- (2) Mr. Üzdiyen has been serving since January 18th, 2011.
- (3) Mr. Yıldırım had served until General Assembly Meeting dated June, 23rd 2010.
- (4) Mr. Bilgel has resigned from his duties on January 18th, 2011.
- (5) Mr. Kırmaz has resigned from his duties on March 31st, 2010.

#### **Corporate Governance Principles Compliance Report December 2010**

#### **PART III - STAKEHOLDERS**

#### 13. Informing the Stakeholder

- **13.1.** As is explained in detail in the first part of this report, Shareholders and investors are kept informed in accordance with Capital Markets legislation, CMB regulations and Public Disclosure Policy.
- **13.2.** The stakeholders of the Company i.e. shareholders, investors, financial institutions and suppliers can access Company information via press releases and the Web site along with reports and presentations.
- **13.3.** The Company also has an intranet site that is only accessible by employees.

#### 14. Stakeholders Participation in Management

- **14.1.** The Company is in a continuous communication with its stakeholders. All feedback received from the stakeholders is presented to senior management for evaluation after various procedures and solution proposals and policies are developed.
- **14.2.** There is no regulation that provides for the stakeholders participation in the Company's management.
- **14.3.** Employees are kept apprised of the general activities of the Company, and their suggestions are evaluated via the intranet site.

#### 15. Human Resources Policy

- **15.1.** The basic principles of the Company's human resources policy can be summarized as follows
- a) The Company does not discriminate between its employees regarding race, ethnic origin, nationality or sex and treats all employees equally. The Company offers equal opportunity to people with the same working conditions. Remuneration is based on performance evaluation and an open door policy is employed at all times.
- b) Company executives and managers are selected from among candidates proven to possess the necessary professional qualifications.
- c) The Company's work environment is designed to maximize safety and efficiency.
- **15.2.** The human resources department of the Company has been carrying out its work in accordance with the principles mentioned above.

# Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

- **15.3.** Relations with employees are carried out by Human Resources Department. There are no unionized employees in the Company
- 15.4. No complaints of discrimination have been received from any employee.

#### 16. Relations with Customers and Suppliers

- **16.1.** The actual activity of the Company is to invest in and form partnerships through its affiliates, subsidiaries and joint ventures Group Companies) in its main areas of involvement of media, energy, telecommunications, tourism, insurance, industry and trade. The Group also provides finance, project development, organization, marketing, administrative consulting and internal auditing and risk management services to its subsidiaries. Since the Company is a holding, its customers and suppliers generally consist of Group Companies.
- **16.2.** In addition to meeting the needs of our companies, the services provided them are designed to create value for the companies. Services are provided to business partners in accordance with market prices.

#### 17. Social Responsibility

- **17.1.** The Company is determined to protect natural resources and prevent pollution of the environment while carrying out its various activities.
- **17.2.** Within the context of corporate social responsibility, the Company has invested in one of its subsidiaries, Doğan Organic Products in Kelkit, Gümüşhane, which has been recognized for its contributions to the region and pioneering activities in organic agriculture. The project, friendly to natural resources and highly observant of environmental principles and animal rights, contributes significantly to the development of the region with its "contractual farming" project. This investment is considered to be a leading regional development project in Turkey.
- **17.3.** Doğan Holding, supports and takes a part on activities of various social responsibility projects executed by non-government organizations.

#### **Corporate Governance Principles Compliance Report December 2010**

#### **PART IV - BOARD OF DIRECTORS**

#### 18. The Structure and Formation of the Board of Directors and Members

**18.1.** There are six non-executives, four executive members on the Board of Directors.

**18.2.** Members of the Company's Board of Directors:

<u>Member</u>	<u>Position</u>	Executive/Non- executive
Aydın Doğan	Honorary President	Non- Executive
Arzuhan Yalçındağ	Chairperson	Executive
İmre Barmanbek	Deputy Chairperson	Executive
Yahya Üzdiyen *	Deputy Chair Person	Executive
Vuslat Doğan Sabancı	Member	Non-executive
Hanzade Vasfiye Doğan Boyner	Member	Executive
Mehmet Ali Yalçındağ	Member	Non-executive
Soner Gedik *	Member	Non-executive
Ali İhsan Karacan	Member	Non-executive

(\*) Mr. Üzdiyen and Mr. Gedik have been serving their duties from January 18, 2011

Zekeriya Yıldırım had served his duty until General Assembly Meeting at June 23,2010. Ragıp Nebil İlseven, resigned on January 6, 2011, Taylan Bilgel resigned on January 18, 2011.

The independent member does not exist in the current Board of Directors.

- **18.3.** Members are elected at the annual General Assembly meeting. The members are limited to a three-year term in office and after the three years members are to be reappointed for the next period.
- 18.4. Some of the members of the Board of Directors also sit on the Board of Directors of subsidiary companies.
- 18.5. Brief personal and professional background of the Board members is available on the Company's website.

#### 19. Qualification of Board Members

**19.1.** The qualifications of Board Members are in compliance with the Capital Market Board's Principles of Corporate Governance Part IV- 3.1 close.

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

- **19.2.** The Company ensure that Board members:
- a) are preferably university graduates;
- b) possess a high level of competence and knowledge;
- c) are educated and experienced in Company management;
- d) are sufficiently competent to interpret the financial statements and reports;
- e) possesses basic knowledge of legal framework regulating the activities and transactions related to Company's field of activity;
- f) have never been convicted of violating regulations; and
- g) are able to attend board meetings.
- 19.3. Since the features given for the Board members defined on 19.2. the members' compliance program is not applied.

#### 20. Mission, Vision and Strategic Goals of the Company

- **20.1.** Our vision is to target and effectively realize investments that contribute to transparency in society and welfare and stability of the individual in relevant commercial and industrial platforms in economic life. Our mission is to monitor, innovate and implement state-of-the art commercial and technological products and applications in retail driven industries in Turkey and other prospective markets abroad; develop and maintain the necessary corporate assets to ensure proper execution of these objectives. The vision and mission of the Company is available on its website and in its annual report.
- **20.2.** The strategic goals determined by the executive committee of the Company in accordance with the plans of the Company are presented to the approval of the Board of Directors prior to authorization.
- **20.3.** The Board of Directors and senior management of the Company continuously monitor the status of the Company against its strategic goals, through monthly meetings. The results of Company activities and its performance are evaluated in detailed reports.
- 20.4. Board of Directors meeting held monthly to review the performance analysis of the company and its subsidiaries.

#### 21. Risk Management and the Internal Control Mechanism

**21.1.** The internal control task is monitored under the responsibility of Auditing and Risk Management Presidency from the year 2010.

The main duty of the Auditing and Risk Management Presidency is to protect the rights and interests of Doğan Şirketler Grubu Holding A.Ş., its subsidiaries and shareholders, by developing mechanisms to reduce internal and external administrative risks, to inspect and audit operations and procedures to ensure compliance with Board decisions, plans, budgets, regulations, procedures, instructions, legislation and generally-accepted accounting principles.

#### **Corporate Governance Principles Compliance Report December 2010**

The Auditing and Risk Management Presidency performs its auditing duties in accordance with the "International Auditing Standards" and the Internal Control Framework published by the Committee of Sponsoring Organizations (COSO).

The Information Technology department performs its auditing in accordance with the COBIT (Control Objectives for Information and Related Technology). Additionally, risk controls of the companies under the audit have been evaluated by a special software program.

**21.2.** The Audit Group identifies risks inherent in the activities of the Holding and its subsidiaries in an effort to contribute to the development of risk management and control systems and monitors the efficiency of the organizations' risk management.

The Audit and Risk Management Presidency submits reports on financial and operational risks to the Board of Directors from data gathered through its audits. The Board of Directors also assesses risk and takes appropriate measures.

- **21.3**. Since the Company is a holding company, the Company's primary focus is on the financial performance and financial risks of its affiliated companies. The operational risks are monitored under the responsibility of the group presidents and the Board of Directors.
- **21.4.** The Risk Management Procedure preparation is completed through the "COSO (Committee of Sponsoring Organizations) Corporate Risk Management Framework".
- **21.5.** The subsidiaries risks including liquidity, receivables, credits, capital, rate of exchange and inventory management are reported to Board of Directors with the purpose of close follow up of the financial risks.

#### 22. Authorities and Responsibilities of Board Members and Executives

- **22.1.** According to the Company's Articles of Association, the Board of Directors manages and represents the Company. The limit of authority of those authorized to represent the Company and to collect its revenues is published in the appropriate forums by the Board of Directors.
- **22.2.** The authority to perform management tasks and representative authority can be assigned wholly or partially to individual members of the Board of Directors by the mandates of the General Meeting or by the Board of Directors.
- **22.3.** The Board of Directors' responsibilities has been determined regarding to Capital Market Board's Corporate Governance Compliance Principles

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Corporate Governance Principles Compliance Report December 2010**

#### 23. Operating Principles of the Board of Directors

- 23.1. The Board of Directors convenes as required for the Company business, but no less than once a month.
- 23.2. All decisions made by the Board of Directors are recorded in the registry book.
- **23.3.** In accordance with Article 2.17.4 of Chapter IV of the CMB Principles of Corporate Governance, all Board members are present in-person at the meetings where important matters concerning the operations of the Company are going to be discussed.
- **23.4.** The Board customarily meets at Company headquarters but can convene in another venue upon decision of the Board of Directors.
- **23.5.** The members of the Board of Directors are assured to access any type of information to carry out their tasks. Issues to be discussed at Board meetings are conveyed to members prior to each meeting along with the agenda.
- 23.6. The ordinary agenda of the Board of Directors includes items below, and more:
- Reading of the minutes of the previous meeting;
- b) Information on actions taken at the previous meeting;
- c) Economic developments;
- d) Legal developments;
- e) Company performance;
- f) Financial condition of the Company; and
- g) General assessment.

Moreover, in the presence of the circumstances described below, such issues will also be on the Board's agenda:

- a) Developments in investment projects;
- b) Approval or rejection of investments;
- c) Changes in the market value of assets;
- d) Personnel salary policy;
- e) Evaluation of audits;
- f) Discussions of the annual budget and business plan;
- g) Determination of fiscal policy; and
- h) Determination of dividend distribution policy.

**Corporate Governance Principles Compliance Report December 2010** 

23.7. The Legal Affairs Division serves as Secretariat to the Board of Directors.

23.8. Since all decisions made by the Board of Directors have been the result of a unanimous vote, there has been no need to

vote on differing proposals offered by members at the meetings. In addition because they are in constant contact, no questions

were raised by members that required note in the registry.

23.9. The members of the Board of Directors have no privileged voting rights including the right to veto.

23.10. Travel and meeting expenses of the Board of Directors as well as the expenses for the special tasks related to the

Board's activities and similar expenses are paid out of the Company's general budget without any restrictions.

24. A Ban on Doing Business with the Company and Non-Compete Clause

The required permission for members of the Board of Directors to carry out transactions specified in Articles 334 and 335 of

the Turkish Commercial Law is granted through the resolution of the General Assembly. As per the Company information,

none of the Board of Directors has any business activity conflicting with the Company's field of activity.

25. Code of Ethics

The Company's code of ethics has been available on its website.

26. Number, Structure and Independence of Committees

26.1. The Company has established an Audit Committee to ensure that the Board of Directors successfully performs its tasks

in accordance with Capital Markets Board legislation.

26.2. 1As per Board of Directors resolution dated October 19th, 2010 regarding increasing the number of Audit Committee

members to four. The Audit Committee Members are as follows;

Soner Gedik\* : Board Member, Non-Executive
Ali İhsan Karacan : Board Member, Non-Executive

Ahmet Toksoy : Audit and Risk Management President

Murat Doğu : Capital Markets, IFRS/CMB Reporting and Affiliates Oversight

(\*) Has been serving since March 30, 2011

Taylan Bilgel, resigned on January 18, 2011.

# Doğan Şirketler Grubu Holding A.Ş. Corporate Governance Principles Compliance Report December 2010

**26.3.** Audit Committee members possess qualifications enabling them to perform their duties and were selected from among the non-executive members of the Board.

**26.4.** The Audit Committee conducts its activities regularly in accordance with Capital Markets regulations and the Capital Market Board's Corporate Governance Principles. In conjunction with this, in 2010:

a) The Company's annual/interim financial statement and footnotes and independent auditor's reports were all examined prior to public release; and

b) The opinion on the choice of independent auditor was delivered, and its contract with the Company was reviewed.

**26.5.** The Audit Committee holds meetings at least four times a year and presents its decisions to the Board of Directors in written format.

**26.6.** The Audit Committee is acting within the limits of its authority and responsibilities and advises the Board of Directors. However, final decisions are made by the Board of Directors.

**26.7.** The Corporate Governance Committee has established on December 28th, 2010 to support and improve the activities on Corporate Governance. The Committee members are as follows;

Ali İhsan Karacan : President, Board Member, Non-Executive Soner Gedik\* : Member, Board Member, Non-Executive

Murat Doğu : Member, Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Group President Hande Özer : Member, Capital Markets, IFRS/CMB Reporting and Affiliates Oversight Coordinator

(\*) Has been serving since April 4th, 2011. Taylan Bilgel, resigned on January 18, 2011.

#### 27. Remuneration of the Board of Directors

**27.1.** According to the Company's Articles of Association remuneration to be paid the Board of Directors as compensation for their services is to be determined at the General Assembly.

**27.2.** The members of the Board of Directors do not receive loans from the Company either in cash or in any other form. They are also not authorized to offer any guarantee in favor of or co-sign along with any member.

#### Doğan Şirketler Grubu Holding A.Ş. Dividend Policy, Profit Distribution Proposal By The Board of Directors

#### **Dividend Policy**

Dividends will be distributed in the form of cash and/or bonus shares, with due consideration to the prevailing legislation, the Company's strategy for growth, performance and investment requirements, as well as sectoral, national and international conditions, and in a manner to allow the optimization of its financial structure.

Profit Distribution Proposal By The Board Of Directors Of Doğan Şirketler Grubu Holding A.Ş.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. BOARD OF DIRECTORS' RESOLUTION

Meeting Date : 08.04.2011

Resolution No: 10

The Board of Directors of the Company met at the Headquarters of the Company with the participation of the undersigned members for discussion and resolution of the issues on the agenda.

Agenda : Profit Distrubition

Resolution:

As a result of the discussions, it was resolved unanimously that:

- the shareholders be advised that, according to the consolidated financial statements for the fiscal year January 1, 2010 to December 31, 2010, when income tax for the year, deferred tax expense, and the shares of minority interest are considered together, there is an amount of 656,203,979 TL constituting Net Profit for the Year. Following the deduction of the First Legal Reserve of 62,901,970 TL pursuant to Article 466/1 of the Turkish Commercial Code, of the Accumulated Losses of 92,682,785 TL, and of the profit on share sales of 690,349,153 TL, which will be transferred to a special fund account under "equity" and will not be subject to profit distribution, and also considering the donations in 2010 (1,053,152 TL), there is no distributable profit for the year (loss of 188,676,777 TL) in accordance with the Capital Market Board's regulations on profit distribution. The consolidated financial statements were prepared and audited by independent auditors pursuant to the provisions of the Capital Markets Board (CMB) Communiqué Series: XI, No.29 and in accordance with International Accounting Standards and International Financial Reporting Standards and presented in compliance with the related resolutions of the Capital Markets Board. It was resolved that the issue is to be presented for the approval of the General Assembly.
- profit for the fiscal year January 1, 2010 to December 31, 2010 be determined as 1,258,039,392 TL according to the Company's legal statements kept in accordance with the Turkish Commercial Code and the Tax Procedure Law, and that following the deduction of the first legal reserve of 62,901,970 TL from said profit amount and the subsequent deduction of the profit on share sales of 690,349,153 TL, which will be transferred to a special fund account under "equity" and will not be subject to profit distribution, the resulting balance of 504,788,269 TL be transferred to the Extraordinary Reserves. It was resolved that the related issue be presented for approval to the General Assembly.

# Doğan Şirketler Grubu Holding A.Ş. Profit Distribution Statement

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. PROFIT DISTRIBUTION STATEMENT FOR 2010 (TL)

1.	Issued Capital		2,450,000,000
2.	Total Legal Reserves (according to Statutory Records)		38,966,879
Inform	ation about Privileges in profit distribution granted pursuant to the Articles of Association		-
		СМВ	Statutory Records
3.	Profit for the Period (1)	681,913,430	1,325,660,280
4.	Taxes (-) (2)	(75,184,515)	(67,620,889)
	Non-Controlling interest (+)	49,475,064	-
5.	Net profit for the year (=)	656,203,979	1,258,039,392
	Profit from sale of shares retained in special fund account and not subject to profit distribution (according to Statutory Records) (-) (3)	(690,349,153)	(690,349,153)
6.	Accumulated losses (-)	(92.682.785)	-
7.	First legal reserves (-)	(62,901,970)	(62,901,970)
8.	NET DISTRIBUTABLE PROFIT FOR THE YEAR (=)	(189,729,929)	504,788,269
9.	Donations over the year (+)	1,053,152	
10.	Net distributable period profit as basis for the calculation of the first dividend, including donations (4)	(188,676,777)	
11.	First dividend to shareholders	-	
	-Cash	-	
	-Bonus issue	-	
	-Total	-	
12.	Dividend to privileged shareholders	-	
13.	Dividend for Board members, employees, etc	-	
14.	Dividend distributed to preferred shares	-	
15.	Second dividend to shareholders	-	
16.	Second legal reserves	-	
17.	Status reserves	-	-
18.	Special reserves	-	-
19.	EXTRAORDINARY RESERVES	-	504,788,269
20.	Other Distributable resources	-	-
	- Accumulated profit	-	-
	- Extraordinary reserves	-	-
	Other Distributable Reserves pursuant to the legal requirements and the Articles of Association	-	-

- (1) Profit for the period[681,913,430 TL] consists of profit after tax from discontinued operations [962,673,165 TL] and loss from continuing operations [-280,759,735 TL].
- 2) Tax amount of 75,184,515 TL consists of period tax expenses [-111,633,772 TL] and deferred tax income [36,449,257 TL].
- The related income consists of the sale of shares in the capital of Petrol Ofisi A.Ş., one of the Doğan Şirketler Grubu Holding A.Ş."s jointly controlled entity, comprising of 312.665.847,814 units of shares in total with the nominal value of TRY 312.665.847,814 (full) including 116.315.847,814 units of Class A bearer shares with the nominal value of TRY 1 (full) per share and 196.350.000 units of Class A registered shares with the nominal value of TRY 1 (full) per share, which totally corresponds to 54,14% of the paid-in capital of Petrol Ofisi A.Ş. to OMV Enerji Holding A.Ş. on 22 December 2010 in consideration of full and cash payment of Euro 499.700.000 (full) and USD 694.583.000 (full) of the nominal value of shares amounting to TRY 312.665.847,814 (full). TRY 690.349.152,69 (full) of the related "gain on disposal of shares in subsidiaries" which is exempt from Corporate Tax recognized in the statutory/individual records prepared in accordance with the provisions of Turkish Commercial Code ("TCC") and Tax Procedure Law ("TPL") will be retained by Doğan Şirketler Grubu Holding A.Ş. in a special fund under equity within five years in accordance with the requirements set out in Corporate Tax Law (Under the "CMB" Financial Reporting Standards, the related amount corresponds to TL 782.702.250 (full)) and will not be subject to profit distribution.
- There is no distributable profit for the period.

#### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

	DOGAN ŞIRK	ETLER GRUBU HOLDING A.Ş.		
INFORMATION ON THE RATIO OF DISTRIBU	TED DIVIDENDS (1)			
DIVIDEND PER SHARE INFORMATION				
	GROUP	TOTAL DIVIDEND	DIVIDEND PER SHARE WITH A NOMINAL VALUE OF 1 TL	
		AMOUNT (TL)	AMOUNT (TL)	RATIO (%)
GROSS		-	0	0
	<u>TOTAL</u>	-	0	0
NET		-	0	0
	TOTAL	-	0	0
RATIO OF THE DIVIDEND DISTRIBUTED TO	THE NET DISTRIBUTABLE	PROFIT OF THE PERIOD INCLUDING	DONATIONS	
AMOUNT OF DIVIDEND DISTRIBUTED TO SHAREHOLDERS (TL)	RATIO OF THE DIVIDEND DISTRIBUTED TO SHAREHOLDERS TO THE NET DISTRIBUTABLE PROFIT OF THE PERIOD INCLUDING DONATIONS (%)			
-	-			

#### Doğan Şirketler Grubu Holding A.Ş. Statement of Responsibility for the Financial Statements

BOARD OF DIRECTORS' RESOLUTION ON THE STATEMENT OF RESPONSIBILITY RESOLUTION DATE: April 2, 2011

**RESOLUTION NO : 7** 

2.04.2011

Ref: 551

# STATEMENT OF RESPONSIBILITY PURSUANT TO THE CAPITAL MARKETS BOARD COMMUNIQUÉ SERIES: XI, NO.29 SECTION 3, ARTICLE 9

Istanbul Stock Exchange <u>İstinye / İstanbul</u>

We examined the consolidated financial statements of Doğan Şirketler Grubu Holding A.Ş., prepared for the fiscal year January 1, 2010 to December 31, 2010 in comparison with the previous year pursuant to the Capital Markets Board Communiqué Series: XI, No. 29 and in compliance with International Financial Reporting Standards, presented as specified by the Capital Markets Board's regulations and resolutions, and independently audited. We confirm that, to the best of our knowledge with respect to our duties and areas of responsibility in the business;

- a- the said financial statements and related footnotes contain no misrepresentation of the facts on any major issues or any omissions that may be construed as misleading as of the date of the related disclosure;
- b- the said financial statements, including those subject to consolidation, prepared according to the relevant financial reporting standards, accurately reflect the facts about the Company's assets, liabilities, financial position and profit and loss.

DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

Yener Seno

**Head of Financial & Administrative Affairs** 

Yahya UzdiyenDeputy Chairperson

#### Doğan Şirketler Grubu Holding A.Ş.

#### **Board of Directors' Resolution on the Approval of the Financial Statements**

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. BOARD OF DIRECTORS' RESOLUTION

Meeting Date : April 2, 2011

Resolution No. : 7

The Company's Board of Directors met at the Headquarters of the Company with the participation of the undersigned members for discussion and resolution of the issues on the agenda.

**Agenda** : Approval of the Financial Statements

Resolution :

As a result of the discussions, it was resolved unanimously that;

- the consolidated financial statements, prepared for the fiscal year January 1, 2010 to December 31, 2010 in comparison with the previous year in compliance with International Accounting Standards and International Financial Reporting Standards pursuant to the Capital Markets Board Communiqué Series: XI, No.29; presented as specified by the Capital Markets Board's regulations and resolutions; audited independently; and submitted to the Board of Directors for approval in line with the recommended corrections of and upon the assent of the Board of Auditors, be approved and submitted to the General Assembly for approval.

### Doğan Şirketler Grubu Holding A.Ş. Statement of Responsibility for the Annual Report

BOARD OF DIRECTORS' RESOLUTION ON THE APPROVAL OF THE ANNUAL REPORT

RESOLUTION DATE : 08.4.2011

RESOLUTION NO. : 9

08.04.2011

Ref: 603

# STATEMENT OF RESPONSIBILITY PURSUANT TO THE CAPITAL MARKET BOARD COMMUNIQUÉ SERIES: XI, NO.29 SECTION 3, ARTICLE 9

Having examined the annual report of Doğan Şirketler Grubu Holding A.Ş. for the fiscal year January 1, 2010 to December 31, we confirm that, to the best of our knowledge with respect to our duties and areas of responsibility in the business;

- a- the said annual report contains no misrepresentation of the facts on any major issues or omissions that may be construed as misleading as of the date of the related disclosure;
- b- the said annual report, prepared according to the relevant financial reporting standards, accurately reflects the progress of operations, performance, and financial position, including any significant risks and uncertainties, of the Company and its consolidated subsidiaries,

DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

Yener Şenok
Head of Financial & Administrative Affairs

Yahya Üzdiyen
Deputy Chairperson

### Doğan Şirketler Grubu Holding A.Ş.

**Board of Director's Resolution on the Approval of the Annual Report and Corporate Governance Compliance Report** 

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. BOARD OF DIRECTORS' RESOLUTION

Meeting Date : April 8, 2011

Resolution No.: 9

The Company's Board of Directors met at the Headquarters of the Company with the participation of the undersigned members for discussion and resolution of the issues on the agenda.

**Agenda** : Resolution on the Annual Report and Corporate Governance Compliance Report for the Fiscal Year

January 1, 2010 to December 31,

Resolution

It was resolved unanimously that,

- the attached Annual Report for the fiscal year January 1, 2010 to December 31, be approved and submitted to shareholders' information;
- the Corporate Governance Compliance Report, issued as an attachment to the annual report for 2010 in accordance with the Capital Markets Board's Resolution No. 48/1588 dated December 10, 2004, and the Capital Markets Board's Corporate Governance Principles, and submitted to the Board of Directors for approval, be approved and submitted to the shareholders' information.

# Doğan Şirketler Grubu Holding A.Ş. Board of Auditors Report

### TO THE GENERAL ASSEMBLY of DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

Company Name : Doğan Şirketler Grubu Holding A.Ş.

Main Office : Altunizade, Oymacı Sokak No:15/1

Üsküdar 34662 İSTANBUL

**Issued Capital** : 4.000.000.000 TL

Registered Capital : 2.450.000.000 TL

Scope of The Company : Investment and execution of the local and multinational companies

in the field of Trading, industry, agriculture, mining, energy, construction, transportation, financial services, banking, insurance,

services, media and advertising

Name of the Auditors : -Memduh Coşkuner, 01.01.2010-31.12.2010. He is not a shareholder or a

Company personnel.

-Cem Soylu, 01.01.2010-31.12.2010. He is not a shareholder

or a Company personnel.

Number of Board of Auditors Meetings : 4 Board of Auditors Meetings were held in 2010

Scope of the inspections regarding the company accounts and books, investigation dates and results : Cash, cheques, deeds and receipts have been counted and records and documents were controlled at the end of each quarter. No inconsistency was found within the established

rules and regulations.

The Number and results of enumerations

regarding Article 353/1-3 of Turkish Commercial Code : Cash register was controlled four time in a year. No inconsistency was found within the established rules and

regulations.

The Number and results of enumerations

regarding Article 353/1-4 of Turkish Commercial Code

: No inconsistency with the established rules and regulations was observed in the inspections carried out at the end of

each month.

Complaints and notifications on malpractice which have been received and transactions conducted in relation to above

: No complaints or notifications have been received by our Board for malpractice.

We have audited all records and transactions of Doğan Şirketler Grubu Holding A.Ş. related to 01.01.2010 - 31.12.2010 period according to Turkish Commercial Code, Articles of Association, and other related rules and regulations and generally accepted accounting principles.

In our opinion, the accompanying Balance Sheet and Income Statement represent a true and fair view of the financial position and operational results of Doğan Şirketler Grubu Holding A.Ş. as of 31 December 2010 is in compliance with the related laws and Articles of Association.

Hereby, we request the approval of the Balance Sheet and Income Statement and the clearance of Board of Directors.

Member of the Board of Auditors Memduh Çoşkuner

M. aununz

Member of the Board of Auditors Cem Soylu DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

CONVENIENCE TRANSLATION INTO ENGLISH OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010 TOGETHER WITH INDEPENDENT AUDITOR'S REPORT



CONVENIENCE TRANSLATION OF INDEPENDENT AUDIT REPORT INTO ENGLISH ORIGINALLY ISSUED IN TURKISH

**INDEPENDENT AUDITOR'S REPORT** 

DRT Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. Sun Plaza Bilim Sok. No: 5 Maslak, Şişli 34398 İstanbul, Türkiye

Tel: +90 (212) 366 6000 Fax: +90 (212) 366 6010 www.deloitte.com.tr

To the Board of Directors of Doğan Şirketler Grubu Holding A.Ş.

We have audited the accompanying consolidated balance sheet of Doğan Şirketler Grubu Holding A.Ş. (the "Company"), its subsidiaries and joint ventures (together the "Group") as at 31 December 2010 and the related consolidated statement of income, the consolidated statement of comprehensive income, the consolidated statement of changes in shareholders' equity and the consolidated statement of cash flows for the year ended 31 December 2010, and a summary of significant accounting policies and other explanatory notes.

### Management's Responsibility for the Financial Statements

The Group Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with the financial reporting standards endorsed by Capital Markets Board of Turkey (CMB). This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards issued by the Capital Markets Board. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance on whether the financial statements are free from material misstatement.

An audit involves performing audit procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Basis for Qualified Opinion**

As explained in Note 22, Hürriyet Gazetecilik ve Matbaacılık A.Ş., one of the subsidiaries of the Group, has recognized a financial liability arising from the put option on 3,84% shares of Trader Media East Limited owned by "non-controlling interests", through a protocol signed during the current period by increasing other financial liabilities by TRY 38,6 million, currency translation differences by TRY 0,3 million and loss for the period by TRY 0,7 million, decreasing non-controlling interests by TRY 22,8 million and accumulated losses by TRY 15,4 million in the accompanying consolidated financial statements as of and for the year ended 31 December 2010. However, as explained in the said protocol, such put option liability of "non-controlling interests" amends the relevant provisions of the contract signed in 28 December 2006 which became effective as of 31 March 2007 as a consequence of the acquisition of Trader Media East Limited's majority shares by the Group and which has not been accounted by the Group in the accompanying financial statements until the current period. Therefore, these contracts, which are recorded in the Group's financial statements for the first time in the current period, should be recognized as a put option liability of "non-controlling interests" during acquisition of Trader Media East Limited's shares by the Group in 2007, and the accompanying consolidated financial statements should be restated retrospectively.

If the said put option liability of "non-controlling interests" had been recognized retrospectively in the accompanying consolidated financial statements, equity and other current assets would have increased by TRY 0,7 million and TRY 0,7 million, respectively and net loss for the period would have increased by TRY 0,6 million in the accompanying consolidated financial statements as of and for the year ended 31 December 2010, goodwill, other financial liabilities and net loss for the period would have increased by TRY 0,5 million, TRY 37,6 million and TRY 14,7 million, respectively and equity would have decreased by TRY 37,1 million in the accompanying consolidated financial statements as of and for the year ended 31 December 2009; and goodwill, other financial liabilities and net loss for the period would have increased by TRY 14,8 million, TRY 37,8 million and TRY 10,8 million, respectively and equity would have decreased by TRY 23,0 million in the accompanying consolidated financial statements as of and for the year ended 31 December 2008.

### **Opinion**

In our opinion, except for the effects of the matter described in the basis for qualified opinion section above, the accompanying consolidated financial statements give a true and fair view, in all material respects, of consolidated financial position of Doğan Şirketler Grubu Holding A.Ş., its subsidiaries and joint ventures as at 31 December 2010, and their financial performance and cash flows for the year then ended in accordance with the financial reporting standards endorsed by the Capital Markets Board.

Without qualifying our audit opinion we would like to draw attention to the following matter:

As explained in Note 22, the Group's direct and indirect subsidiaries, Doğan TV Holding A.Ş., D Yapım ve Reklamcılık ve Dağıtım A.Ş, Doğan Prodüksiyon Hizmetleri A.Ş and Alp Görsel İletişim Hizmetleri A.Ş., have gone through tax assessments for the prior accounting periods. In the tax assessment reports, the Group was imposed to a total of TRY 3.980 million of tax assessments and tax fines. Following the tax assessment reports, the Group appealed for settlement negotiations in relation to the related tax assessments, fines and notifications; however; parties could not reach for a settlement and accordingly, the Group has filed lawsuits against the respective Tax Offices for the cancellation of the related tax assessments and fines, and notifications. As of the date of our independent audit report (Report), material part of the lawsuits filed in relation to the tax assessment reports prepared for the 2005, 2006, 2007 and 2008 periods have been ruled by the tax court of first instance. In this respect, lawsuits amounting to TRY 1.420 million are finalized in favor of the Group and lawsuits amounting to TRY 2.524 million are finalized against the Group. As of the report date, the Group has pending lawsuits amounting to TRY 36 million. As of the report date, the Council of State has ruled "stay of execution" for the lawsuit filed at the Court of First Instance amounting to TRY 2.524 million, which were finalized against the Group and overruled the decision of the Court of First Instance in regards to the lawsuits amounting to TRY 2.194 million. Out of TRY 1.420 million of the lawsuits filed and finalized in favor of the Group, the Council of State affirmed the TRY 1.088 million of the related portions. Related parties have the right to apply for an appeal for the infavorable outcome the lawsuits issued by the Council of State. Based on the opinions of legal advisors and tax experts, the Group Management has not provided any provisions in the consolidated financial statements prepared as of 31 December 2010 in relation to the lawsuits that were finalized against the Group upon the decision issued by the Court of First Instance but overruled or ruled "stay of execution" by the Council of State. In relation to the related lawsuits, other legal rights, including the options given in accordance with the Law No: 6111 "Restructuring of Specific Receivables and Social Insurance and General Health Insurance Law and Amendments to Some Laws and Requirements", are being assessed by the Group Management. The outcome of the related tax assessment reports and litigation processes is still uncertain as of the report date.

As explained in detail in Note 34 and Note 41, Group disposed its 54,14% joint venture interest in Petrol Ofisi A.Ş. as at 22 December 2010.

### Other matter

The consolidated financial statements of the Group as of 31 December 2009 were audited by another independent audit firm. The previous independent audit firm expressed an unqualified opinion in its audit report, dated 9 April 2010, on the consolidated financial statements as of 31 December 2009.

İstanbul, 2 April 2011

DRT BAĞIMSIZ DENETİM VE SERBEST MUHASEBECİ MALİ MÜŞAVİRLİK A.Ş. Member of **DELOİTTE TOUCHE TOHMATSU LIMITED** 

Saim Üstündağ

Partner

NOTE 37 RELATED PARTY DISCLOSURES	CONTENT	rs	PAGE
CONSOLIDATED STATEMENTS OF ICOMBE         7.7           CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY.         8.8           CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY.         8.8           NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS         8.8           NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS.         8.8-18           NOTE 1         ORGANIZATION AND NATURE OF OPERATIONS.         8.8-8           NOTE 2         BASIS OF PRESENTATION OF FINANCIAL STATEMENTS.         8.8-11           NOTE 3         BUSINESS COMBINATIONS.         11-12           NOTE 4         JOINT VENTURES.         119-12           NOTE 5         SEGMENT REPORTING.         122-12           NOTE 6         CASH AND CASH EQUIVALENTS.         120-12           NOTE 7         FINANCIAL INVESTMENTS         120-12           NOTE 8         DERROWINGS.         128-13           NOTE 9         OTHER INSANCIAL LUBILITIES         13           NOTE 10         THER RECEIVABLES AND PAYABLES.         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES.         13           NOTE 12         PECEVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS.			
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME.         9.8           CONSOLIDATED STATEMENTS OF CHANGES IN SHARRHOLDERS' EQUITY.         8.8           CONSOLIDATED STATEMENTS OF CASH FLOW.         8.8           MOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS.         83-18           NOTE 1         ORGANIZATION AND NATURE OF OPERATIONS.         83-8           NOTE 2         BASIS OF PRESENTATION OF FINANCIAL STATEMENTS.         88-11           NOTE 3         BUSINESS COMBINATIONS.         11           NOTE 4         JOINT VENTURES.         119-12           NOTE 5         SEGMENT REPORTING.         122-12           NOTE 6         CASH AND CASH EQUIVALENTS.         126-13           NOTE 7         INANCICAL INVESTMENTS         126-12           NOTE 8         BORROWINGS.         128-13           NOTE 9         OTHER FINANCIAL LUBBILITIES         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         TOTHER RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         ONTE 16         NESTIMENT PROPERTY.         13           NOTE 16         NESTIMEN			
CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY			
CONSOLIDATED STATEMENTS OF CASH FLOW.         88-18           NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS.         88-18           NOTE 1         ORGANIZATION AND NATURE OF OPERATIONS         83-8           NOTE 2         BASIS OF PRESENTATION OF FINANCIAL STATEMENTS         88-11           NOTE 3         BUSINESS COMBINATIONS         11           NOTE 4         JOINT VENTURES.         119-12           NOTE 5         SEGMENT REPORTING         122-12           NOTE 6         CASH AND CASH EQUIVALENTS         12           NOTE 7         FINANCIAL INVESTMENTS         126-12           NOTE 8         BORROWINGS         128-13           NOTE 9         OTHER PRINANCIAL LIABILITIES         13           NOTE 10         THER PRINANCIAL LIABILITIES         13           NOTE 11         OTHER PRICEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES         13           NOTE 13         INVENTORIES         13           NOTE 14         BUCIO CAGCAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 20         ROOPERTY, PLANT AND EQUIPMENT         13     <			
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS.  83-18  NOTE 1 ORGANIZATION AND NATURE OF OPERATIONS.  83-8  NOTE 2 BASIS OF PRESENTATION OF FINANCIAL STATEMENTS.  83-11  NOTE 4 JUNITY ENTITURES.  119-12  NOTE 4 JUNITY VENTURES.  119-12  NOTE 6 CASH AND CASH EQUIVALENTS.  122-12  NOTE 6 CASH AND CASH EQUIVALENTS.  128-13  NOTE 7 FINANCIAL INVESTMENTS.  128-13  NOTE 8 DORROWINGS.  128-13  NOTE 9 OTHER FINANCIAL LIABILITIES.  131  NOTE 10 THEAD ERCEIVABLES AND PAYABLES.  131  NOTE 11 OTHER RECEIVABLES AND PAYABLES.  131  NOTE 12 RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.  131  NOTE 13 INVENTORIES.  133  NOTE 14 BIOLOGICAL ASSETS.  130  NOTE 15 INVESTMENT PROPERTY.  131  NOTE 16 INVESTMENT PROPERTY.  132  NOTE 17 INVESTMENT PROPERTY.  133  NOTE 18 PROPERTY, PLANT AND EQUIPMENT.  136-13  NOTE 19 INTANSIBLE ASSETS.  139-14  NOTE 20 COMMITMENTS.  141-15  NOTE 20 COMMITMENTS.  157-15  NOTE 20 COMMITMENTS.  161-16  NOTE 20 COMMITMENTS.  161-16  NOTE 21 GOVERNMENT GRANTS  161-16  NOTE 22 FROWSHON FOR EMPLOYMENT TERMINATION BENEFITS  161-16  NOTE 23 FROWSHON FOR EMPLOYMENT TERMINATION BENEFITS  161-16  NOTE 24 PROVISION FOR EMPLOYMENT TERMINATION BENEFITS  161-16  NOTE 25 FRANCIAL INCOME.  161-16  NOTE 26 FRESHAL ADMINISTRATIVE EXPENSES  166-16  NOTE 36 FINANCIAL INCOME.  161-17  NOTE 37 FINANCIAL INCOME.  161-16  NOTE 38 FINANCIAL INCOME.  161-16  NOTE 39 FINANCIAL INCOME.  161-17  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-17  NOTE 31 FINANCIAL INCOME.  161-16  NOTE 32 FINANCIAL INCOME.  161-17  NOTE 34 FINANCIAL EXPENSES.  161-16  NOTE 36 FINANCIAL INCOME.  161-17  NOTE 37 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-17  NOTE 31 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE 30 FINANCIAL INCOME.  161-16  NOTE			
NOTE 1 ORGANIZATION AND NATURE OF OPERATIONS			
NOTE 2         BASIS OF PRESENTATION OF FINANCIAL STATEMENTS         88-11           NOTE 3         BUSINESS COMBINATIONS         119-12           NOTE 4         JOINT VENTURES         119-12           NOTE 5         SEGMENT REPORTING         122-12           NOTE 6         SCAB AND CASH COUNALENTS         12           NOTE 7         FINANCIAL INVESTMENTS         126-13           NOTE 8         BORROWINGS         126-13           NOTE 9         OTHER FINANCIAL LIABILITIES         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         TRADE RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 17         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 21         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 22         GOVERNMENT GRANTS         14<	NOTES TO	O THE CONSOLIDATED FINANCIAL STATEMENTS	83-18
NOTE 3         BUSINESS COMBINATIONS         119-12           NOTE 4         JOINT VENTURES         119-12           NOTE 5         SEGMENT REPORTING         122-12           NOTE 6         CASH AND CASH EQUIVALENTS         12           NOTE 7         FINANCIAL INVESTMENTS         126-12           NOTE 8         BORROWINGS         128-13           NOTE 9         OTHER FINANCIAL LIABILITIES         13           NOTE 10         TABDE RECEIVABLES AND PAYABLES         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         141-15           NOTE 22         PROVISION FOR E	-		
NOTE 4 JOINT VENTURES			
NOTE 5         SEGMENT REPORTING.         122-12           NOTE 6         CASH AND CASH EQUIVALENTS.         12           NOTE 7         FINANCIAL INVESTMENTS         126-12           NOTE 8         BORROWINGS.         128-13           NOTE 90         OTHER FINANCIAL LIABILITIES.         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 13         INVENTORIES.         13           NOTE 14         BIOLOGICAL ASSETS.         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES.         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD.         13           NOTE 17         INVESTMENT PROPERTY.         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT.         136-13           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS.         141-15           NOTE 22         GOVERNMENT GRANTS.         157-15           NOTE 24         PROVISIONS, CONT			
NOTE 6 CASH AND CASH EQUIVALENTS			
NOTE 7         FINANCIAL INVESTMENTS         126-12           NOTE 8         BORROWINGS         128-13           NOTE 9         OTHER FINANCIAL LIABILITIES         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 20         GOODWILL         141-15           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 23         COMMITMENTS.         15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         16           NOTE 25         RETIREMENT PLANS         16			
NOTE 8         BORROWINGS.         128-13           NOTE 9         OTHER FINANCIAL LIABILITIES.         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES.         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 14         BIOLOGICAL ASSETS.         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES.         13           NOTE 16         INVESTMENT PROPERTY.         13           NOTE 17         INVESTMENT PROPERTY.         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT.         136-13           NOTE 19         INTANCIBLE ASSETS.         136-13           NOTE 21         GOVERNMENT GRANTS.         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES.         14           NOTE 23         COMMITMENTS.         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RELIREMENT PLANS.         160-16			
NOTE 9         OTHER FINANCIAL LIABILITIES         13           NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 23         COMMITMENTS         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIFIEMENT PLANS         160-16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND CO			
NOTE 10         TRADE RECEIVABLES AND PAYABLES         13           NOTE 11         OTHER RECEIVABLES AND PAYABLES         13           NOTE 12         RECEIVABLES AND PAYABLES         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         33           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         FEITIBEMENT PLANS.         16           NOTE 28         SALES AND COST OF SALES.         16           NOTE 29         RESEARCH AND DEV			
NOTE 11         OTHER RECEIVABLES AND PAYABLES.         13           NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS.         13           NOTE 12         INVENTORIES.         13           NOTE 14         BIOLOGICAL ASSETS.         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES.         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD.         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT.         136-13           NOTE 20         GOODWILL.         140-14           NOTE 21         GOVERNMENT GRANTS.         141-15           NOTE 22         GOVERNMENT GRANTS.         141-15           NOTE 23         COMMITMENTS.         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS.         157-15           NOTE 25         RETIREMENT PLANS.         160-16           NOTE 26         OTHER ASSETS AND LIABILITIES.         160-16           NOTE 27         EQUITY.         161-16           NOTE 28         SALES AND COST OF SALES.         160-16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES         16			
NOTE 12         RECEIVABLES AND PAYABLES FROM FINANCE SECTOR OPERATIONS         13           NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         140-14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 23         COMMITMENTS.         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIREMENT PLANS         16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         ROUITY         161-16           NOTE 28         SALES AND COST OF SALES         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES         16			
NOTE 13         INVENTORIES         13           NOTE 14         BIOLOGICAL ASSETS         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         138-14           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 23         COMMITMENTS         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIREMENT PLANS         16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND COST OF SALES         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES         16           NOTE 30         OTHER INCOME AND EXPENSES         16           NOTE 31         OTHER INCOME AND EXPENSES         16           NOTE 32         <			
NOTE 14         BIOLOGICAL ASSETS.         13           NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD.         13           NOTE 17         INVESTMENT PROPERTY.         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT.         136-13           NOTE 19         INTANGIBLE ASSETS.         140-14           NOTE 21         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS.         14           NOTE 22         COMMITMENTS.         147-15           NOTE 23         COMMITMENTS.         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS.         15           NOTE 25         RETIREMENT PLANS.         16           NOTE 26         OTHER ASSETS AND LIABILITIES.         160-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND COST OF SALES.         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES         16           NOTE 30         EXPENSES BY NATURE.         16           NOTE 31         OTHER INCOME AND EXPENSES.         16           NOTE 32         FINANCIAL INCO			
NOTE 15         CONSTRUCTION CONTRACT RECEIVABLES         13           NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 23         COMMITMENTS.         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIREMENT PLANS.         16           NOTE 26         OTHER ASSETS AND LIABILITIES         16           NOTE 27         EQUITY         161-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND COST OF SALES         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND         GENERAL ADMINISTRATIVE EXPENSES         16           NOTE 30         EXPENSES BY NATURE         16           NOTE 31         OTHER INCOME AND EXPENSES         16           NOTE 32 <td></td> <td></td> <td></td>			
NOTE 16         INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD         13           NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANCIBLE ASSETS         138-14           NOTE 20         GOODWILL         140-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         147-15           NOTE 23         COMMITMENTS         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIREMENT PLANS         16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND COST OF SALES         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES         16           NOTE 30         EXPENSES BY NATURE         16           NOTE 31         OTHER INCOME AND EXPENSES         16           NOTE 32         FINANCIAL INCOME         16           NOTE 33         FINANCIAL INCOME         16           NOTE 34         NON-CURRENT			
NOTE 17         INVESTMENT PROPERTY         13           NOTE 18         PROPERTY, PLANT AND EQUIPMENT         136-13           NOTE 19         INTANGIBLE ASSETS         138-14           NOTE 20         GOODWIL         140-14           NOTE 21         GOVERNMENT GRANTS         14           NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES         141-15           NOTE 23         COMMITMENTS         157-15           NOTE 24         PROVISION FOR EMPLOYMENT TERMINATION BENEFITS         15           NOTE 25         RETIREMENT PLANS         16           NOTE 26         OTHER ASSETS AND LIABILITIES         160-16           NOTE 27         EQUITY         161-16           NOTE 28         SALES AND COST OF SALES         16           NOTE 29         RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND         16           GENERAL ADMINISTRATIVE EXPENSES         16           NOTE 30         EXPENSES BY NATURE         16           NOTE 31         OTHER INCOME AND EXPENSES         16           NOTE 32         FINANCIAL INCOME         16           NOTE 33         FINANCIAL INCOME         16           NOTE 34         NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS         16			
NOTE 18         PROPERTY, PLANT AND EQUIPMENT			
NOTE 19       INTANGIBLE ASSETS       138-14         NOTE 20       GOODWILL       140-14         NOTE 21       GOVERNMENT GRANTS       14         NOTE 22       PROVISIONS, CONTINGENT ASSETS AND LIABILITIES       141-15         NOTE 23       COMMITMENTS       157-15         NOTE 24       PROVISION FOR EMPLOYMENT TERMINATION BENEFITS       15         NOTE 25       RETIREMENT PLANS       16         NOTE 26       OTHER ASSETS AND LIABILITIES       160-16         NOTE 27       EQUITY       161-16         NOTE 28       SALES AND COST OF SALES       16         NOTE 29       RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND       16         GENERAL ADMINISTRATIVE EXPENSES       16         NOTE 30       EXPENSES BY NATURE       16         NOTE 31       OTHER INCOME AND EXPENSES       16         NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL INCOME       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       16         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-			
NOTE 20       GOODWILL       140-14         NOTE 21       GOVERNMENT GRANTS			
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NOTE 22         PROVISIONS, CONTINGENT ASSETS AND LIABILITIES			
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NOTE 24       PROVISION FOR EMPLOYMENT TERMINATION BENEFITS       15         NOTE 25       RETIREMENT PLANS       16         NOTE 26       OTHER ASSETS AND LIABILITIES       160-16         NOTE 27       EQUITY       161-16         NOTE 28       SALES AND COST OF SALES       16         NOTE 29       RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND       GENERAL ADMINISTRATIVE EXPENSES       16         NOTE 30       EXPENSES BY NATURE       16         NOTE 31       OTHER INCOME AND EXPENSES       16         NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL EXPENSES       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL RISK MANAGEMENT       175-18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       18			
NOTE 25       RETIREMENT PLANS       16         NOTE 26       OTHER ASSETS AND LIABILITIES       160-16         NOTE 27       EQUITY       161-16         NOTE 28       SALES AND COST OF SALES       16         NOTE 29       RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND       GENERAL ADMINISTRATIVE EXPENSES       16         NOTE 30       EXPENSES BY NATURE       16         NOTE 31       OTHER INCOME AND EXPENSES       16         NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL EXPENSES       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL INSTRUMENTS       18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       186-18			
NOTE 26       OTHER ASSETS AND LIABILITIES       160-16         NOTE 27       EQUITY       161-16         NOTE 28       SALES AND COST OF SALES       16         NOTE 29       RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND         GENERAL ADMINISTRATIVE EXPENSES       16         NOTE 30       EXPENSES BY NATURE       16         NOTE 31       OTHER INCOME AND EXPENSES       16         NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL EXPENSES       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL INSTRUMENTS       18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       186-18			
NOTE 27       EQUITY       161-16         NOTE 28       SALES AND COST OF SALES.       16         NOTE 29       RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND			
NOTE 28 SALES AND COST OF SALES			
NOTE 29 RESEARCH AND DEVELOPMENT, MARKETING, SELLING AND DISTRIBUTION AND GENERAL ADMINISTRATIVE EXPENSES			
GENERAL ADMINISTRATIVE EXPENSES       16         NOTE 30       EXPENSES BY NATURE			
NOTE 30       EXPENSES BY NATURE	NOTE 29		
NOTE 31       OTHER INCOME AND EXPENSES       16         NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL EXPENSES       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL INSTRUMENTS       18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       186-18	NOTE 30		
NOTE 32       FINANCIAL INCOME       16         NOTE 33       FINANCIAL EXPENSES       16         NOTE 34       NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS       16         NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL INSTRUMENTS       18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       186-18			
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NOTE 34 NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS		FINANCIAL EXPENSES	16
NOTE 35       TAX ASSETS AND LIABILITIES       168-17         NOTE 36       EARNINGS / LOSS PER SHARE       17         NOTE 37       RELATED PARTY DISCLOSURES       173-17         NOTE 38       FINANCIAL RISK MANAGEMENT       175-18         NOTE 39       FINANCIAL INSTRUMENTS       18         NOTE 40       SUBSEQUENT EVENTS       18         NOTE 41       DISCLOSURE OF OTHER MATTERS       186-18			
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NOTE 37       RELATED PARTY DISCLOSURES	NOTE 36		
NOTE 38 FINANCIAL RISK MANAGEMENT	NOTE 37		
NOTE 39 FINANCIAL INSTRUMENTS	NOTE 38		
NOTE 40 SUBSEQUENT EVENTS	NOTE 39		
NOTE 41 DISCLOSURE OF OTHER MATTERS	NOTE 40		
	NOTE 42		

# CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS ORIGINALLY ISSUED IN TURKISH

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. CONSOLIDATED BALANCE SHEETS AT 31 DECEMBER 2010 AND 2009

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

		USD (*)		
	Notes	2010	2010	2009
ASSETS				
Current assets		3.086.772	4.772.149	4.295.457
Cash and cash equivalents	6	2.240.968	3.464.537	2.055.639
Financial investments	7	128.171	198.152	215.899
Trade receivables				
- Due from related parties	37	7.224	11.168	13.415
- Other trade receivables	10	424.404	656.128	1.085.432
Other receivables	11	9.050	13.991	16.332
Inventories	13	139.831	216.179	637.148
Biological assets	14	16	25	40
Other current assets	26	137.108	211.969	271.552
Non-current assets		2.109.429	3.261.178	5.249.370
Trade receivables	10	57.521	88.928	68.343
Other receivables	11	1.375	2.126	2.546
Inventories	13	11.605	17.941	110.713
Financial investments	7	5.378	8.314	27.567
Investment properties	17	91.721	141.800	92.583
Property, plant and equipment	18	601.119	929.330	1.610.907
Intangible assets	19	555.844	859.335	1.311.453
Goodwill	20	579.983	896.653	1.715.569
Deferred income tax assets	35	62.737	96.991	71.248
Other non-current assets	26	142.146	219.760	238.441
TOTAL ASSETS		5.196.201	8.033.327	9.544.827

The consolidated financial statements as of and for the year ended 31 December 2010 have been approved by the Board of Directors at 2 April 2011.

<sup>(\*)</sup> As explained in the Note 2.1.7 to the consolidated financial statements, USD amounts shown in these consolidated financial statements have been included solely for the convenience of the reader and are translated from TRY, as a matter of arithmetic computation only, at the Central Bank of the Republic of Turkey official TRY exchange rate. Thus, USD amounts do not form a part of the consolidated financial statements prepared in accordance with generally accepted accounting standards issued by the Capital Market Board ("CMB") as at 31 December 2010.

## CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS ORIGINALLY ISSUED IN TURKISH

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

**CONSOLIDATED BALANCE SHEETS AT 31 DECEMBER 2010 AND 2009** 

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

		USD (*)		
	Notes	2010	2010	2009
LIABILITIES				
Current liabilities		1.186.234	1.833.917	3.177.455
Borrowings and financial liabilities	8	662.575	1.024.341	1.354.585
Other financial liabilities	9	43.047	66.550	19.735
Trade payables				
- Due to related parties	37	774	1.197	442
- Other trade payables	10	255.594	395.148	1.256.967
Other payables	11	52.096	80.540	258.964
Current income tax liabilities	35	49.458	76.462	10.699
Provisions	22	57.574	89.010	110.371
Other current liabilities	26	65.116	100.669	165.692
Non-current liabilities		1.020.937	1.578.368	2.126.120
Borrowings and financial liabilities	8	702.248	1.085.676	1.473.323
Other financial liabilities	9	154.394	238.693	742
Trade payables	10	721	1.114	316.844
Other payables	11	50.388	77.900	71.376
Provisions	22	-	-	1.406
Provisions for employment benefits	24	30.333	46.895	36.399
Deferred income tax liabilities	35	82.853	128.090	226.030
SHAREHOLDERS'EQUITY		2.989.030	4.621.042	4.241.252
<b>Equity Attributable to Equity Holders</b>				
Of the Company				
	27	2.499.705	3.864.544	3.474.105
Share capital	27	1.584.735	2.450.000	2.450.000
Adjustment to share capital	27	92.837	143.526	143.526
Share premium	27	408	630	630
Revaluation fund	27	9.003	13.918	126.398
Translation reserve	27	(2.548)	(3.939)	(7.063)
Restricted reserves				
assorted from profit	27	450.768	696.888	680.641
Retained earnings	27	(59.950)	(92.683)	194.086
Net income/(loss) for the period		424.452	656.204	(114.113)
Non-controlling interests		489.325	756.498	767.147
TOTAL LIABILITIES		5.196.201	8.033.327	9.544.827
	00			

<sup>(\*)</sup> As explained in the Note 2.1.7 to the consolidated financial statements, USD amounts shown in these consolidated financial statements have been included solely for the convenience of the reader and are translated from TRY, as a matter of arithmetic computation only, at the Central Bank of the Republic of Turkey official TRY exchange rate. Thus, USD amounts do not form a part of the consolidated financial statements prepared in accordance with generally accepted accounting standards issued by the Capital Market Board ("CMB") as at 31 December 2010.

23

# CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS ORIGINALLY ISSUED IN TURKISH

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED 31 DECEMBER 2010 AND 2009

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

		USD (**)		
	Notes	2010	2010	2009
Continued Operations				
Sales	28	1.843.772	2.850.471	2.685.833
Cost of sales (-)	28,30	(1.409.081)	(2.178.438)	(2.265.535)
Gross profit	28	434.691	672.033	420.298
Marketing, selling and				
distribution expenses (-)	29,30	(247.435)	(382.535)	(312.262)
General and administrative				
expenses (-)	29,30	(239.668)	(370.526)	(329.295)
Research and development				
expenses (-)	29,30	-	-	-
Other income	31	32.897	50.858	103.674
Other expenses (-)	31	(146.129)	(225.915)	(200.166)
Operating loss		(165.644)	(256.085)	(317.751)
Share of loss investments				
accounted for by				
the equity method	16	-	-	(2.205)
Financial income	32	200.234	309.561	395.216
Financial expenses (-)	33	(216.193)	(334.235)	(414.601)
Loss before taxation from				
continued operations		(181.603)	(280.759)	(339.341)
Tax expenses				
from continued operations	35	(48.632)	(75.185)	(88.247)
- Current income tax expense for the period		(72.208)	(111.634)	(50.444)
- Deferred tax income / (expenses)		23.576	36.449	(37.803)
Loss from continued operations		(230.235)	(355.944)	(427.588)
Discontinued operations				
Profit after tax from				
discontinued operations(*)	34	622.686	962.673	111.272
Net profit / (loss) for the period		392.451	606.729	(316.316)
Distribution of profit / (loss) for the period				
Attributable to non-controlling interests		(32.002)	(49.475)	(202.203)
Attributable to equity		,	, ,	,
holders of the company		424.453	656.204	(114.113)
Earnings /(loss) per share for profit				· ,
attributable to equity holders				
of the company	36	0,17	0,27	(0,05)
Total loss from continuing operations				, ,
for profit attributable to equity holders				
of the company per share		(0,08)	(0,13)	(0,09)
		(-,/	(-,)	(2,00)

Commitments

### CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS **ORIGINALLY ISSUED IN TURKISH**

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED 31 DECEMBER 2010 AND 2009

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

	USD (**)		
	2010	2010	2009
Profit / (Loss) for the Period	392.451	606.729	(316.316)
Other Comprehensive Income / (Expense):			
Change in Financial Assets Fair Value Reserve	946	1.462	12.456
Change in Translation Reserves	(1.039)	(1.606)	(17.420)
Other Comprehensive Expense			
(After Income Tax)	(93)	(144)	(4.964)
Total Comprehensive Income / (Expense)	392.358	606.585	(321.280)
Allocation of Total Comprehensive			
Income / (Expense)			
Attributable to non-controlling interests	(30.023)	(46.416)	(208.753)
Attributable to Equity			
Holders of the Company	422.381	653.001	(112.527)

(\*) The related income consists of the sale of shares in the capital of Petrol Ofisi A.Ş., one of the Doğan Şirketler Grubu Holding A.Ş.'s jointly controlled entity, comprising of 312.665.847,814 units of shares in total with the nominal value of TRY 312.665.847,814 (full) including 116.315.847,814 units of Class A bearer shares with the nominal value of TRY 1 (full) per share and 196.350.000 units of Class A registered shares with the nominal value of TRY 1 (full) per share, which totally corresponds to 54,14% of the paid-in capital of Petrol Ofisi A.Ş. to OMV Enerji Holding A.Ş. on 22 December 2010 in consideration of full and cash payment of Euro 499.700.000 (full) and USD 694.583.000 (full) of the nominal value of shares amounting to TRY 312.665.847,814 (full). TRY 690.349.152,69 (full) of the related "gain on disposal of shares in subsidiaries" which is exempt from Corporate Tax recognized in the statutory/individual records prepared in accordance with the provisions of Turkish Commercial Code ("TCC") and Tax Procedure Law ("TPL") will be retained by Doğan Şirketler Grubu Holding A.Ş. in a special fund under equity within five years in accordance with the requirements set out in Corporate Tax Law (Under the "CMB" Financial Reporting Standards, the related amount corresponds to TL 782.702.250 (full)) and will not be subject to profit distribution.

(\*\*) As explained in the Note 2.1.7 to the consolidated financial statements, USD amounts shown in these consolidated financial statements have been included solely for the convenience of the reader and are translated from TRY, as a matter of arithmetic computation only, at the Central Bank of the Republic of Turkey official TRY exchange rate. Thus, USD amounts do not form a part of the consolidated financial statements prepared in accordance with generally accepted accounting standards issued by the Capital Market Board ("CMB") as at 31 December 2010.

The accompanying notes form an integral part of these consolidated financial statements.

### CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS **ORIGINALLY ISSUED IN TURKISH**

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS'EQUITY FOR THE YEARS ENDED 31 DECEMBER 2010 AND 2009

herwise indicated.)

	Note	capital	Adjustment to share capital	Share premium	Financial assets fair value reserve	Non- current assets revolution fund	Translation reserve	Restricted reserves	Retained earnings	Net profit/ (loss) for the	Equity attributable to equity holders of the company	Non- controlling interests	Total shareholder's equity
Balances at 1 January 2009	27	2.450.000	143.526	930		146.218	3.807	658.952	360.354	68.145	3.831.632	852.322	4.683.954
Transfers		•	1	•	•	(32.276)	ı	21.689	78.732	(68.145)	1	•	1
Capital increase				1	1	•	1	1	1	1		72.396	72.396
Business combinations and consolidation rate change effect		1	1	•	1	•	1		•	•	1	55.932	55.932
Dividend payment				ı	•	•		1	(245.000)	1	(245.000)	(4.750)	(249.750)
Total comprehensive loss		•	•	1	12.456	•	(10.870)	•	•	(114.113)	(112.527)	(208.753)	(321.280)
- Change in financial asset fair value reserve, (net)		1		1	12.456	1	•		1		12.456	,	12.456
- Currency translation differences		٠	•	•	•	•	(10.870)	•	•	•	(10.870)	(6.550)	(17.420)
- Net loss for the period		٠		1	٠	٠	٠	٠	•	(114.113)	(114.113)	(202.203)	(316.316)
Balances at 31 December 2009	27	2.450.000	143.526	930	12.456	113.942	(7.063)	680.641	194.086	(114.113)	3.474.105	767.147	4.241.252
Balances at 1 January 2010	27	2.450.000	143.526	630	12.456	113.942	(7.063)	680.641	194.086	(114.113)	3.474.105	767.147	4.241.252
Transfers			1	•	1	(26.460)		16.247	(103.900)	114.113	1	•	
Participation to subsidiary's capital increase of non-controlling interest		1	1		1	1	1	1	ı		•	51.969	51.969
Divident payment		1		1	1	1		1	1	1	•	(16.038)	(16.038)
Business combinations and consolidation rate change effect			1	1	1		1			1	•	(442)	(442)
Share trasfer of joint venture	4	1	•	1	1	(87.482)	7.789	•	79.693		1	(11.115)	(11.115)
Financial liabilities subject to put option of non-controlling interest		1	•		1	1	1	1	(207.671)	1	(207.671)	(43.777)	(251.448)
Effective rate change of subsidiaries	2.2.34	•	•			•	1	•	(54.891)		(54.891)	54.891	
Other (*)		•		1	1		1		1		1	279	279
Total comprehensive income/(loss)		1		1	1.462	•	(4.665)	•	•	656.204	653.001	(46.416)	606.585
- Change in financial asset fair value reserve (net)		1	•	1	1.462	,	1	1	1	1	1.462	1	1.462
-Currency translation differences		1	1			1	(4.665)	1			(4.665)	3.059	(1.606)
- Net profit / (loss) for the period		1	•	1	1	1		•	1	656.204	656.204	(49.475)	606.729
Balances at 31 December 2010	27	2.450.000	143.526	630	13.918		(3.939)	696.888	(92.683)	656.204	3.864.544	756.498	4.621.042

# CONVENIENCE TRANSLATION OF CONSOLIDATED FINANCIAL STATEMENTS ORIGINALLY ISSUED IN TURKISH

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED 31 DECEMBER 2010 AND 2009

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

		USD (*)		
	Notes	2010	2010	2009
Operating activities:				
Cash provided in operations	42	106.406	164.504	252.430
Taxes paid		(68.194)	(105.428)	(162.283)
Employment termination benefit paid	24	(7.629)	(11.794)	(10.940)
Net cash provided by/(used in) operating activities	ties	30.583	47.282	79.207
Investing activities:				
Purchase of investment property	17	(11.010)	(17.022)	(36.907)
Purchase of property, plant and equipment	18	(352.165)	(544.447)	(312.105)
Purchase of intangible assets	19	(45.821)	(70.840)	(210.603)
Proceeds from sale of investment property,				
property, plant and equipment, intangible assets		73.422	113.510	65.990
Cash out flow for acquisition of subsidiaries		-	-	(22.400)
Proceeds from disposal of joint ventures		1.214.706	1.877.935	-
Proceeds from disposal of investment valued by				
equity method		-	-	29.666
Change in other non-current assets				
and long-term liabilities		(39.234)	(60.655)	(65.974)
Net cash provided / (used) in investing activities	es	839.898	1.298.481	(552.333)
Financing activities:				
Proceeds of issuance of share capital to non-control	olling interests	33.615	51.969	72.396
Dividends paid to non-controlling interests		(10.374)	(16.038)	(4.750)
Change in borrowings, net		7.717	11.931	(490.672)
Letter of credits paid in trade payables		-	-	(65.622)
Interest paid		(50.836)	(78.593)	(271.787)
Interest received		55.237	85.396	130.571
Proceeds from securities issued		15.320	23.685	-
Dividends paid		=	-	(245.000)
Net cash provided / (used) in financing activities	es	50.679	78.350	(874.864)
Net increase / (decrease) in cash and cash equ	ıivalents	921.160	1.424.113	(1.347.990)
Cash and cash equivalents at the beginning of the p	period 6	1.316.116	2.034.716	3.382.706
Cash and cash equivalents at the end of the pe	eriod 6	2.237.276	3.458.829	2.034.716

<sup>(\*)</sup> As explained in the Note 2.1.7 to the consolidated financial statements, USD amounts shown in these consolidated financial statements have been included solely for the convenience of the reader and are translated from TL, as a matter of arithmetic computation only, at the Central Bank of the Republic of Turkey official TL exchange rate. Thus, USD amounts do not form a part of the consolidated financial statements prepared in accordance with generally accepted accounting standards issued by the CMB as at 31 December 2010.

The accompanying notes form an integral part of these consolidated financial statements

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 1 - ORGANIZATION AND NATURE OF OPERATIONS**

Doğan Şirketler Grubu Holding A.Ş. ("Doğan Holding", "Holding" or the "Company") was established on 22 September 1980 as a corporation to coordinate the activities of and liaise between companies operating in different fields including media, energy, telecommunications, tourism, insurance, manufacturing and marketing and is registered in Turkey. Doğan Holding also provides financial and managerial advisory and internal audit services to its subsidiaries and joint ventures operating in these fields.

Doğan Holding is registered with the Capital Markets Board ("CMB") and its shares have been quoted on the Istanbul Stock Exchange ("ISE") since 21 June 1993.. As of 31 December 2010 and 31 December 2009, %34,29 shares of Doğan Holding are offered to the public. Within the frame of Resolution No.21/655 dated 23 July 2010 of CMB; according to the records of Central Registry Agency, the %32,12 shares of Doğan Holding are to be considered in circulation.

The address of the registered office is as follows:

Altunizade, Oymacı Sokak No: 15/1 Üsküdar 34662 İstanbul

The majority of Doğan Holding is organized in Turkey, and its continuing operations are in three main business segments:

- Media
- Energy
- Other

The share transfer process of Petrol Ofisi A.Ş ("Petrol Ofisi" or "POAŞ") and its subsidiaries, which form the energy segment, is completed on 22 December 2010 and in the consolidated financial statements of 31 December 2010, the energy segment is not reported as a separate segment (Note 41). Operating results which are presented at 31 December 2009 consolidated balance sheet in energy operating results are reclassified as "discontinued operations" this year (Note 2.2.34 and Note 34).

Other operations mainly comprise of trade, tourism, telecommunications, manufacturing and construction. These companies are not considered as seperate reportable segments since the effects of the operating results are below materiality when compared with consolidated results.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated.) Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 1 - ORGANIZATION AND NATURE OF OPERATIONS (Continued)

Doğan Holding has the following subsidiaries (the "Subsidiaries"). The natures of the business of the subsidiaries are as follows:

	_	Nature of	_
Subsidiaries	Country	business	Segment
Hürriyet Gazetecilik ve Matbaacılık A.Ş. ("Hürriyet")	Turkey	Newspaper publishing	Media
Hürriyet Medya Basım Hizmetleri	Tarkey	Printing and	Micdia
ve Ticaret A.Ş. ("Hürriyet Medya Basım")	Turkey	administrative services	Media
Doğan Yayın Holding A.Ş. ("Doğan Yayın Holding veya DYH")	Turkey	Holding	Media
Doğan Ofset Yayıncılık ve Matbaacılık A.Ş. ("Doğan Ofset")	Turkey	Printing services	Media
DYG İlan ve Reklam Hizmetleri A.Ş. ("DYG İlan")	Turkey	Advertising	Media
Milliyet Haber Ajansı A.Ş. ("Milha")	Turkey	News agency	Media
Doğan Gazetecilik A.Ş. ("Doğan Gazetecilik")	Turkey	Newspaper publishing	Media
Doğan Dağıtım Satış Pazarlama Matbaacılık Ödeme Aracılık	Tarkey	rewapaper publishing	Modia
ve Tahsilat Sistemleri A.Ş. ("Doğan Dağıtım") (1)	Turkey	Distribution	Media
Doğan Dış Ticaret ve Mümessillik A.Ş. ("Doğan Dış Ticaret")	Turkey	Import and export	Media
Işıl İthalat İhracat Mümessillik A.Ş. ("Işıl İthalat İhracat")	Turkey	Import and export	Media
Refeks Dağıtım ve Kurye Hizmetleri A.Ş. ("Refeks")	Turkey	Distribution ve courier services	Media
Doğan Haber Ajansı A.Ş. ("Doğan Haber")	Turkey	News agency	Media
E Tüketici İnternet ve Danışmanlık Hizmetleri	Turkey	News agency	Media
Elektronik Yayıncılık A.Ş. ("E Tüketici")	Turkey	Internet services	Media
Milliyet Internet hizmetleri ve Ticaret A.Ş. ("Milliyet İnternet")	=	Internet services	Media
	Turkey	internet services	iviedia
Yenibiriş İnsan Kaynakları Hizmetleri	Turkov	Internet services	Madia
Danışmanlık ve Yayıncılık A.Ş. ("Yenibir")	Turkey		Media
Bağımsız Gazeteciler Yayıncılık A.Ş. ("Bağımsız Gazeteciler")	Turkey	Newspaper publishing	Media
Kemer Yayıncılık ve Gazetecilik A.Ş. ("Kemer Yayıncılık Pazarlama")	Turkey	Newspaper publishing	Media
Kemer Yayıncılık Pazarlama, Sanayi	T	latawa ta an ilaa	N A a alia
ve Ticaret A.Ş. ("Kemer Pazarlama")	Turkey	Internet services	Media
TME Teknoloji Proje Geliştirme	T 1	0-8	N.AP
ve Yazılım A.Ş. ("TME Teknoloji")	Turkey	Software services	Media
Hürriyet Zweigniederlassung GmbH	0	NI	N 4P -
("Hürriyet Zweigniederlassung")	Germany	Newspaper printing	Media
Milliyet Verlags und Handels GmbH ("Milliyet Verlags")	Germany	Newspaper publishing	Media
Doğan Media International GmbH ("DMI")	Germany	Newspaper publishing	Media
Hürriyet Invest B.V. ("Hürriyet Invest")	The Netherlands	Investment	Media
Fairworld International Limited ("Fairworld")	England	Foreign Trade	Media
Falcon Purchasing Services Ltd. ("Falcon")	England	Foreign Trade	Media
Marchant Resources Ltd. ("Marchant")	British Virgin Islands	Foreign Trade	Media
Trader Media East Ltd. ("TME")	Jersey	Investment	Media
Oglasnik d.o.o.	Crotia	Newspaper and internet publishing	Media
TCM Adria d.o.o.	Crotia	Investment	Media
Internet Posao d.o.o.	Crotia	Internet publishing	Media
Expressz Magyarorszag Media Zrt	Hungary	Newspaper and internet publishing	Media
Mirabridge International B.V.	The Netherlands	Investment	Media
Pronto Invest B.V.	The Netherlands	Investment	Media
Trader East Holdings B.V.	The Netherlands	Investment	Media
Moje Delo spletni marketing, d.o.o	Slovenia	Internet publishing	Media
Bolji Posao d.o.o. Serbia	Serbia	Internet publishing	Media
Bolji Posao d.o.o. Bosnia	Bosnia Herzegovania	Internet publishing	Media
OOO RUKOM	Russia	Internet publishing	Media
OOO Pronto Aktobe	Kazakhistan	Newspaper and internet publishing	Media
000 Pronto Kurgan	Russia	Newspaper and internet publishing	Media
OOO Novoprint	Russia	Newspaper and internet publishing	Meda
000 Balt-Pronto Kaliningrad	Russia	Newspaper and internet publishing	Media
OOO Delta-M	Russia	Newspaper and internet publishing	Media
OOO Pronto Baikal	Russia	Newspaper and internet publishing	Media
OOO Pronto DV	Russia	Newspaper and internet publishing	Media
OOO Pronto Ivanovo	Russia	Newspaper and internet publishing	Media
OOO Pronto Kaliningrad	Russia	Newspaper and internet publishing	Media
OOO Pronto Kazan	Russia	Newspaper and internet publishing	Media

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 1 - ORGANIZATION AND NATURE OF OPERATIONS (Continued)

Subsidiaries	Country	Nature of business	Segment
OOO Pronto Krasnodar	Russia	Newspaper and internet publishing	Media
OOO Pronto Krasnovarsk	Russia	Newspaper and internet publishing	Media
OOO Pronto Nizhnij Novgorod	Russia	Newspaper and internet publishing	Media
OOO Pronto Novosibirsk	Russia	Newspaper and internet publishing	Media
OOO Pronto Oka	Russia	Newspaper and internet publishing	Media
OOO Pronto St. Petersburg	Russia	Newspaper and internet publishing	Media
OOO Pronto Samara	Russia	Newspaper and internet publishing	Media
OOO Pronto Stavropol	Russia	Newspaper and internet publishing	Media
OOO Pronto UlanUde	Russia	Newspaper and internet publishing	Media
OOO Pronto Vladivostok	Russia	Newspaper and internet publishing	Media
OOO Pronto Volgograd	Russia	Newspaper and internet publishing	Media
OOO Pronto Moscow	Russia	Newspaper and internet publishing	Media
OOO Pronto Neva	Russia	Newspaper and internet publishing	Media
000 Tambukan	Russia	Newspaper and internet publishing	Media
OOO Utro Peterburga	Russia	Newspaper and internet publishing	Media
OOO Pronto Astrakhan	Russia	Newspaper and internet publishing	Media
OOO Pronto Kemerovo	Russia	Newspaper and internet publishing	Media
OOO Pronto Smolensk	Russia	Newspaper and internet publishing	Media
OOO Pronto Tula	Russia	Newspaper and internet publishing	Media
OOO Pronto Voronezh	Russia	Newspaper and internet publishing	Media
OOO Tambov-Info	Russia	Newspaper and internet publishing	Media
OOO Pronto Obninsk	Russia	Newspaper and internet publishing	Media
OOO Pronto Komi	Russia	Newspaper and internet publishing	Media
OOO Belpronto	Belarus	Newspaper and internet publishing	Media
OOO Pronto Rostov	Russia	Newspaper and internet publishing	Media
ZAO Pronto Akzhol	Kazakhistan	Newspaper and internet publishing	Media
OOO Pronto-Akmola	Kazakhistan	Newspaper and internet publishing	Media
OOO Pronto Atyrau	Kazakhistan	Newspaper and internet publishing	Media
OOO Pronto Aktau	Kazakhistan	Newspaper and internet publishing	Media
SP Pronto Kiev	Ukraina	Newspaper and internet publishing	Media
OOO Rosprint	Russia	Publishing services	Media
OOO Rosprint Samara	Russia	Publishing services	Media
000 Partner-Soft	Russia	Internet publishing	Media
Pronto Soft	Belarus	Internet publishing	Media
TOV E-Prostir	Ukraina	Internet publishing	Media
Impress Media Marketing LLC	Russia	Publishing	Media
OOO Pronto TV	Russia	TV broadcasting	Media
OOO Rektcentr	Russia	Investment	Media
ZAO NPK	Russia	Call center	Media
Publishing House Pennsylvania Inc.	USA	Investment	Media
Pronto Ust Kamenogorsk	Kazakhistan	Newspaper publishing	Media
Tipeez Internet Hizmetleri A.Ş.	Turkey	Internet publishing	Media
Nartek Bilişim Pazarlama Hizm. Tic. A.Ş. ("Nartek")	Turkey	Internet publishing	Media
Doğan TV Holding A.Ş. ("Doğan TV")	Turkey	TV publishing	Media
DTV Haber ve Görsel Yayıncılık A.Ş. ("Kanal D")	Turkey	TV publishing	Media
lşıl Televizyon Yayıncılık A.Ş. ("İşıl TV" veya "Star TV")	Turkey	TV publishing	Media
Mozaik İletişim Hizmetleri A.Ş. ("Mozaik" veya "D-smart")	Turkey	TV publishing	Media
Lapis Televizyon ve Radyo YayıncılıkA.Ş.			
("Lapis Televizyon" veya "CNN Türk")	Turkey	TV publishing	Media
Doğan TV Digital Platform İşletmeciliği A.Ş.			
("Doğan TV Dijital")	Turkey	TV publishing	Media
Alp Görsel İletişim Hizmetleri A.Ş. ("Alp Görsel")	Turkey	TV publishing	Media
Fun Televizyon Yayıncılık Yapımcılık Sanayi ve			
Ticaret A.Ş. ("Fun TV")	Turkey	TV publishing	Media
Tempo Televizyon Yayıncılık Yapımcılık Sanayi ve			
Ticaret A.Ş. ("Tempo TV")	Turkey	TV publishing	Media
Kanalspor Televizyon ve Radyo Yayıncılık A.Ş. ("Kanalspor")	Turkey	TV publishing	Media
Milenyum Televizyon Yayıncılık ve			
Yapımcılık A.Ş. ("Milenyum TV")	Turkey	TV publishing	Media
TV 2000 Televizyon Yayıncılık Yapımcılık Sanayi ve			
Ticaret A.Ş. ("TV 2000")	Turkey	TV publishing	Media

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

Nature of

### NOTE 1 - ORGANIZATION AND NATURE OF OPERATIONS (Continued)

Subsidiaries

Subsidiaries	Country	business	Segment
Moda Radyo ve Televizyon Yayıncılık			
Ticaret A.Ş. ("Moda Radyo")	Turkey	Radio broadcasting	Media
Popüler Televizyon ve Radyo Yayıncılık A.Ş. ("Popüler TV")	Turkey	TV publishing	Media
D Yapım Reklamcılık ve	<b>-</b> .	<del>-</del>	
Dağıtım A.Ş. ("D Yapım Reklamcılık")	Turkey	TV publishing	Media
Bravo Televizyon Yayıncılık Yapımcılık Sanayi ve	<b>T</b> .	T/ 1818	
Ticaret A.Ş. ("Bravo TV")	Turkey	TV publishing	Media
Doğa Televizyon ve Radyo Yayıncılık A.Ş. ("Doğa TV")	Turkey	TV publishing	Media
Altın Kanal Televizyon ve Radyo	Turkov	T) / publishing	Madia
Yayıncılık A.Ş. ("Altın Kanal") Stil Televizyon ve Radyo Yayıncılık A.S. ("Stil TV")	Turkey	TV publishing	Media Media
Selenit Televizyon ve Radyo Yayıncılık A.Ş. ("Selenit TV")	Turkey Turkey	TV publishing TV publishing	Media
Elit Televizyon ve Radyo Yayıncılık A.Ş. ("Elit TV")	Turkey	TV publishing	Media
Trend Televizyon ve Radyo Yayıncılık A.Ş. ("Trend TV" veya "D Çocuk")	Turkey	TV publishing	Media
Ekinoks Televizyon ve Radyo Yayıncılık A.Ş. ("Ekinoks TV")	Turkey	TV publishing	Media
Dönence Televizyon ve Radyo Yayıncılık A.Ş. ("Dönence TV")	Turkey	TV publishing	Media
Fleks Televizyon ve Radyo Yayıncılık A.Ş. ("Fleks TV")	Turkey	TV publishing	Media
Meridyen Televizyon ve Radyo Yayıncılık A.Ş. ("Meridyen TV")	Turkey	TV publishing	Media
Planet Televizyon ve Radyo Yayıncılık A.Ş. ("Planet TV")	Turkey	TV publishing	Media
Deniz Televizyon ve Radyo Yayıncılık A.Ş. ("Deniz TV" veya "HD TV")	Turkey	TV publishing	Media
Doğan Prodüksiyon Hizmetleri A.Ş. ("Doğan Prodüksiyon")	Turkey	TV publishing	Media
Kutup Televizyon ve Radyo Yayıncılık A.Ş. ("Kutup TV")	Turkey	TV publishing	Media
Galaksi Radyo Televizyon Yayıncılık Yapımcılık			
Sanayi ve Ticaret A.Ş. ("Galaksi TV")	Turkey	TV publishing	Media
Opal İletişim Hizmetleri A.Ş. ("Opal İletişim")	Turkey	TV publishing	Media
Koloni Televizyon ve Radyo Yayıncılık A.Ş. ("Koloni TV")	Turkey	TV publishing	Media
Atılgan Televizyon ve Radyo Yayıncılık A.Ş. ("Atılgan TV")	Turkey	TV publishing	Media
Atmosfer Televizyon ve Radyo Yayıncılık A.Ş. ("Atmosfer TV")	Turkey	TV publishing	Media
Gümüş Televizyon ve Radyo Yayıncılık A.Ş. ("Gümüş TV")	Turkey	TV publishing	Media
Platin Televizyon ve Radyo Yayıncılık A.Ş. ("Platin TV")	Turkey	TV publishing	Media
Yörünge Televizyon ve Radyo Yayıncılık A.Ş. ("Yörünge TV")	Turkey	TV publishing	Media
Safir Televizyon ve Radyo Yayıncılık A.Ş. ("Safir Televizyon")	Turkey	TV publishing	Media
Tematik Televizyon ve Radyo Yayıncılık A.Ş. ("Tematik TV")	Turkey	TV publishing	Media
Akustik Televizyon ve Radyo Yayıncılık A.Ş. ("Akustik TV")	Turkey	TV publishing	Media Media
Ametist Televizyon ve Radyo Yayıncılık A.Ş. ("Ametist TV") Süper Kanal Uydu TV Video Radyo Basın Yapım Yayın	Turkey	TV publishing	ivieuia
Tanıtım ve Haber Hizmetleri A.Ş. ("Süperkanal")	Turkey	TV publishing	Media
Uydu İletişim Basın Yayın A.Ş. ("Uydu")	Turkey	TV publishing	Media
Mobil Teknolojileri Araştırma Geliştirme A.Ş. ("Mobil")	Turkey	Interactive services	Media
Matis Reklam ve Pazarlama A.Ş ("Matis TV")	Turkey	TV publishing	Media
Yonca Pazarlama ve Dağıtım A.Ş. ("Yonca TV")	Turkey	TV publishing	Media
İnci Televizyon ve Radio Yayıncılık A.Ş. ("İnci TV")	Turkey	TV publishing	Media
Kuvars Televizyon ve Radio Yayıncılık A.Ş. ("Kuvars TV")	Turkey	TV publishing	Media
Lal Televizyon ve Radio Yayıncılık A.Ş. ("Lal TV")	Turkey	TV publishing	Media
Truva Televizyon ve Radio Yayıncılık A.Ş. ("Truva TV")	Turkey	TV publishing	Media
Kayra Televizyon ve Radio Yayıncılık A.Ş. ("Kayra TV")	Turkey	TV publishing	Media
Milas Televizyon ve Radio Yayıncılık A.Ş. ("Milas TV")	Turkey	TV publishing	Media
Anemon İletişim Hizmetleri A.Ş. ("Anemon")	Turkey	TV publishing	Media
Yosun İletişim Hizmetleri A.Ş. ("Yosun")	Turkey	TV publishing	Media
Denizatı İletişim Hizmetleri A.Ş ("Denizatı")	Turkey	TV publishing	Media
Protema Yapım Reklamcılık ve Dağıtım A.Ş ("Protema Yapım")	Turkey	TV publishing	Media
Doğan Teleshopping Pazarlama ve	<b>-</b> .	<del>-</del>	
Ticaret A.Ş. ("Doğan Teleshopping" veya "Her Eve Lazım")	Turkey	TV publishing	Media
Radyo Kulübü Uluslararası Programlar A.Ş. ("D Radyo")	Turkey	Radio broadcasting	Media
Rapsodi Radyo ve Televizyon Yayıncılık A.Ş. ("RapsodiRadyo")	Turkey	Radio broadcasting	Media
Foreks Yayıncılık ve Reklamcılık A.Ş. ("CNN Türk Radyo")	Turkey	Radio broadcasting	Media
Doğan Müzik Yapım ve Ticaret A.Ş. ("DMC")	Turkey	Music ve entertainment	Media
Interaktif Medya Hizmetleri Geliştirme Paz. ve Tic. A.Ş.			
("Interaktif Medya") Turkey Interactive services Media	Turkov	Radio broadcasting	Madia
Ekin Radyo ve Televizyon Yayıncılığı A.Ş. ("Ekin Radyo") Primeturk GmbH ("Prime Turk")	Turkey Germany	Radio broadcasting Marketing	Media Media
Osmose Media S.A ("Osmose Media")	Luxembourg	Marketing	Media
Doğan Media International S.A. ("Kanal D Romanya")	Romania	TV publishing	Media
Doğan Müzik Kitap Mağazacılık Pazarlama A.Ş. ("DMK")	Turkey	Retail	Media
Hür Servis Sosyal Hizmetler ve Ticaret A.Ş. ("Hürservis")	Turkey	Retail	Media
Interaktif Medya Hizmetleri Geliştirme Paz. ve Tic. A.Ş.	rancy	Hotaii	Modia
("Interaktif Medya")	Turkey	Interactive services	Media
Ekin Radyo ve Televizyon Yayıncılığı A.Ş. ("Ekin Radyo")	Turkey	Radio broadcasting	Media
Primeturk GmbH ("Prime Turk")	Germany	Marketing	Media
Osmose Media S.A ("Osmose Media")	Luxembourg	Marketing	Media
Doğan Media International S.A. ("Kanal D Romanya")	Romania	TV publishing	Media
Doğan Müzik Kitap Mağazacılık Pazarlama A.Ş. ("DMK")	Turkey	Retail	Media
Hür Servis Sosyal Hizmetler ve Ticaret A.Ş. ("Hürservis")	Turkey	Retail	Media

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 1 - ORGANIZATION AND NATURE OF OPERATIONS (Continued)

Subsidiaries	Country	Nature of business	Segment
Turner Doğan Prodüksiyon ve Satış A.Ş. ("Turner Doğan")	Country	Turkev	Radio
broadcasting	Media	rancy	ridaio
Birpa Müşteri Hizmetleri ve Pazarlama A.Ş. ("Birpa")	Turkev	Customer services	Other
Doğan İletişim Elektronik Servis Hizmetleri	,		
ve Yayıncılık A.Ş. ("Doğan İletişim")	Turkey	İnternet service provider	Other
Doğan Factoring Hizmetleri A.Ş. ("Doğan Factoring")	Turkey	Factoring	Other
Doğan Platform Yatırımları A.Ş. ("Doğan Platform")	Turkey	Investment	Other
Milpa Ticari ve Sınai Ürünler Pazarlama Sanayi ve Ticaret A.Ş. ("Milpa")	Turkey	Trade	Other
Hürriyet Ticari ve Sınai Ürünler Pazarlama	•		
Sanayi ve Ticaret A.Ş. ("Hürriyet Pazarlama")	Turkey	Marketing	Other
Milanur İnşaat Pazarlama Turizm	•	· ·	
Sanayi ve Ticaret Limited Şirketi ("Milanur")	Turkey	Construction	Other
Doğan Otomobilcilik Ticaret ve Sanayi A.Ş. ("Doğan Oto")	Turkey	Trade	Other
Enteralle Handels GmbH ("Enteralle Handels")	Germany	Trade	Other
Orta Anadolu Otomotiv Ticaret ve Sanayi A.Ş. ("Orta Anadolu Otomotiv")	Turkey	Trade	Other
Doğan Havacılık Sanayi ve Ticaret A.Ş. ("Doğan Havacılık")	Turkey	Aviation	Other
Çelik Halat ve Tel Sanayi A.Ş. ("Çelik Halat")	Turkey	Production	Other
Ditaş Doğan Yedek Parça İmalat ve Teknik A.Ş. ("Ditaş Doğan")	Turkey	Production	Other
Milta Turizm İşletmeleri A.Ş. ("Milta Turizm")	Turkey	Turizm	Other
Doğan Organik Ürünler Sanayi ve Ticaret A.Ş. ("Doğan Organik")	Turkey	Agriculture	Other
Zigana Elektrik Dağıtım Sanayi ve Ticaret A.Ş. ("Zigana")	Turkey	Energy	Other
Çelik Enerji Üretim A.Ş. ("Çelik Enerji")	Turkey	Energy	Other
Doğan Enerji Yatırımları Sanayi ve Ticaret A.Ş. ("Doğan Enerji")	Turkey	Energy	Other
SC D-Yapı Real Estate, Investment and Construction S.A. ("D Yapı Romania")	Romania	Real Estate	Other
TOV D-Yapı Real Estate Investment and Construction ("TOV D-Yapı")	Ukraina	Real Estate	Other
D Stroy Limited Şirketi ("D Stroy")	Russia	Real Estate	Other
SC Doğan Hospitals Investments and Management SRL ("SC Doğan Hospitals")	Romania	Real Estate	Other
DHI Investment B.V. ("DHI Investment")	The Netherlands	Investment	Other

For the purposes of the segmental information in consolidated financial statements, Doğan Holding's separate financial statements have been included in the "other" segment (Note 5).

As the sales and the purchases of the Group are made and the assets of the Group are located mainly in Turkey, no geographic segmental information is considered necessary.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS**

### 2.1 Basis of presentation

### 2.1.1 Financial Reporting Standards

The Capital Markets Board of Turkey ("CMB") regulates the principles and procedures of preparation, presentation and announcement of financial statements prepared by the entities with the Communiqué No: XI-29, "Principles of Financial Reporting in Capital Markets" ("the Communiqué"). This Communiqué is effective for the annual periods starting from 1 January 2008 and supersedes the Communiqué No: XI-25 "The Financial Reporting Standards in the Capital Markets". According to the Communiqué, entities shall prepare their financial statements in accordance with International Financial Reporting Standards ("IAS/IFRS") endorsed by the European Union. Until the differences of the IAS/IFRS as endorsed by the European Union from the ones issued by the International Accounting Standards Board ("IASB") are announced by Turkish Accounting Standards Board ("TASB"), IAS/IFRS issued by the IASB shall be applied. Accordingly, Turkish Accounting Standards/Turkish Financial Reporting Standards ("TAS/TFRS") issued by the TASB which are in line with the aforementioned standards shall be considered.

With the decision taken on 17 March 2005, the CMB has announced that, effective from 1 January 2005, for companies operating in Turkey and preparing their financial statements in accordance with CMB Financial Reporting Standards, the application of inflation accounting is no longer required. Accordingly, the Group did not apply IAS 29 "Financial Reporting in Hyperinflationary Economies" issued by IASB in its financial statements for the accounting periods starting from 1 January 2005.

Within the scope of CMB's Communiqué No: XI-29 and its announcements clarifying this communiqué the consolidated financial statements have been prepared in accordance with the CMB's Financial Reporting Standards which are based on IAS/IFRS, as the differences of IAS/IFRS, adopted by the European, from those published by IASB have not yet been announced by TASB as of the date of these financial statements. The consolidated financial statements and accompanying notes to them have been presented in accordance with the CMB's Communiqué No: XI-29 and its regulations with regard to preparation of financial statements by including the mandatory information.

Doğan Holding and its subsidiaries, joint ventures and associates registered in Turkey maintain their books of account and prepare their statutory financial statements ("Statutory Financial Statements") in TRY in accordance with the Turkish Commercial Code (the "TCC"), tax legislation and the Uniform Chart of Accounts issued by the Ministry of Finance. The foreign subsidiaries prepare their statutory financial statements in accordance with the laws and regulations in force in the countries in which they are registered.

These consolidated financial statements are based on the statutory records, which are maintained under historical cost conversion, with the required adjustments and reclassifications reflected for the purpose of fair presentation in accordance with the CMB Financial Reporting Standards.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.2 Financial statements of subsidiaries and joint ventures operating in foreign countries

Financial statements of subsidiaries that are operating in foreign countries are prepared in accordance with the laws and regulations in force in the countries in which they are registered in and required adjustments and reclassifications reflected for the purpose of fair presentation in accordance with the Group's accounting policies.

The results and financial position of all the group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- income and expenses for each income statement are translated at average exchange rates; and all resulting exchange differences are recognised as a separate component of equity and statements of comprehensive income.

When a foreign operation is partially disposed of or sold, exchange differences that were recorded in equity are recognised in the income statement as part of the gain or loss on sale. Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

### 2.1.3 Consolidation principles

These consolidated financial statements in accordance with the principals stated below from (a) to (e) include the accounts of the parent company, Doğan Holding, its Subsidiaries and its Joint Ventures. (Altogether is referred as "Group"). During the preparation of financial statements of the companies included in the consolidation, the necessary adjustments and classifications to the bookings made according to the historical cost principal are made in accordance with the financial statement preparation principals stated in Note 2.1.1 and the accounting policies and presentation model implied by the Group.

Accounting policies used in the preparation of these consolidated financial statements are summarized as below:

- (Altogether is referred as "Group"). The financial statements of the companies included in the consolidation are based on the accounting principles and presentation basis applied by the Group in accordance with CMB Financial Reporting Standards. The result of operations of subsidiaries and joint ventures are included or excluded in these consolidated financial statements subsequent to the date of acquisition or date of sale respectively. Where necessary, accounting policies for subsidiaries and joint ventures have been changed to ensure consistency with the policies adopted by the Group.
- (b) Subsidiaries are companies in which Doğan Holding has the power to control the financial and operating policies for the benefit of Doğan Holding either (1) through the power to exercise more than 50% of voting rights related to shares in the companies as a result of shares owned directly and indirectly by itself and/or by certain Doğan family members and companies whereby Doğan Holding exercises control over the voting rights of (but does not have the economic benefit of) the shares held by them; or (2) although not having the power to exercise more than 50% of the voting rights, through the exercise of actual dominant influence over the financial and operating policies. Proportion of ownership interest represents the effective shareholding of the Group through the shares held directly by Doğan Holding and indirectly by its Subsidiaries.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

The table below sets out all Subsidiaries included in the scope of consolidation and shows voting power and effective ownership proportions held by Doğan Holding and its Subsidiaries and Doğan Family at 31 December 2010 and 31 December 2009 is as follows:

	Proporti	on of voting	Pro	oportion of	Total	proportion	Total	proportion of
	power heldby Do	ğan Holding	voting pov	ver held by		voting	effectiv	e ownership
		sidiaries(%)	Doğan family me		pow	ver held (%)		interest(%)
Subsidiaries	2010	2009	2010	2009	2010	2009	2010	2009
Hürriyet	77,65	77,65	-	-	77,65	77,65	60,70	60,70
Doğan Daily News (1)	, =	94,25	-	-	-	94,25	-	57,20
Doğan Gazetecilik (2)	70,76	70,76	0,52	0,52	71,28	71,28	52,74	52,74
Bağımsız Gazeteciler	100,00	100,00	-	-	100,00	100,00	52,74	52,74
Kemer Yayıncılık	99,98	99,98	-	-	99,98	99,98	52,73	52,73
Milliyet Verlags (3)	99,88	99,77	0,12	0,23	100,00	100,00	73,66	73,57
DMI	100,00	100,00	-,	-	100,00	100,00	68,66	68,66
Hürriyet Medya Basım	100,00	100,00-	_	100,00	100,00	60,69	60,69	60,69
Oglasnik	,	,		,	,		,	
Nekretnine d.o.o. (4)	_	100,00	_	_	_	100,00	_	40,85
Doğan Ofset	99,93	99,93	_	_	99,93	99,93	60,65	60,65
DYG İlan (5)	-	100,00	_	_	-	100,00	-	60,86
Mozaik	100,00	100,00	_	_	100,00	100,00	59,41	55,54
Milha	100,00	100,00	_	_	100,00	100,00	59,03	61,39
Doğan Haber	99,85	99,69	_	_	99,85	99,69	66,92	66,69
Yaysat (6)	-	100,00	_	_	55,05	100,00	-	71,07
Doğan Dağıtım (6)	100,00	100,00	_	_	100,00	100,00	74,41	74,53
		100,00	-	-	100,00	100,00		
Doğan Dış Ticaret Işıl İthalat İhracat	100,00 96,70	96,70	-	-	96,70	96,70	74,29	74,29 71,84
,			-	-			71,84	
Refeks	100,00	100,00	- 0.10	- 0.10	100,00	100,00	60,69	60,70
E Tüketici	99,80	99,80	0,10	0,10	99,90	99,90	60,56	60,53
Milliyet İnternet	100,00	100,00	-	-	100,00	100,00	53,00	52,76
Yenibir	100,00	100,00	-	-	100,00	100,00	60,70	60,70
Kemer Pazarlama	99,96	99,96	-	-	99,96	99,96	52,72	52,72
TME Teknoloji	100,00	100,00	-	-	100,00	100,00	60,69	60,69
Hürriyet								
Zweigniederlassung	100,00	100,00	-	-	100,00	100,00	60,70	60,70
Hürriyet Invest	100,00	100,00	-	-	100,00	100,00	60,70	60,70
TME (7)	67,30	67,30	-	-	67,30	67,30	43,18	40,85
International Ssuarts								
Holding B.V. (1)	-	100,00	-	-	-	100,00	-	40,85
Mirabridge								
International B.V.	100,00	100,00	-	-	100,00	100,00	43,18	40,85
Trader Classified								
Media Croatia								
Holdings B.V. (8)	-	100,00	-	-	-	100,00	-	40,85
Trader East Holdings B.V.	- (9)	100,00	-	-	-	100,00	-	40,85
Pronto Invest B.V.	100,00	100,00	-	-	100,00	100,00	43,18	40,85
TCM Adria d.o.o.	100,00	100,00	-	-	100,00	100,00	43,18	40,85
000 Rektcentr	100,00	100,00	-	-	100,00	100,00	43,18	40,85
Pennsylvania Publishing								
House Inc.	100,00	100,00	-	-	100,00	100,00	43,18	40,85
Doğan Platform	100,00	100,00	-	-	100,00	100,00	74,53	74,53
Doğan Yayın Holding	74,53	74,53	2,48	2,97	77,01	77,50	74,53	74,53
Fairworld	100,00	100,00	-	-	100,00	100,00	74,29	74,29
Falcon	100,00	100,00	-	-	100,00	100,00	74,29	74,29
Marchant	100,00	100,00	-	-	100,00	100,00	71,84	71,84
Oglasnik d.o.o. (4)	100,00	100,00	_	-	100,00	100,00	43,18	40,85
3	,	,			,	,	-,	, - 0

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

Subsidiaries   2010   2009   2010		Proportion of voting power heldby Doğan Holding		Pro voting pow	pportion of ver held by	Total	proportion voting	Total proportion of effective ownership		
Express Magyarorszag   Media 21   100,00   100,00   00,00   43,18   40,00		and its sub	sidiaries(%)	Doğan family me	embers(%)	pow	er held (%)		interest(%)	
Media Zt	Subsidiaries	2010	2009	2010	2009	2010	2009	2010	2009	
Media 2T	Expressz Magyarorszag									
COO Elegronic No.   60,00   60,00   50,00   50,00   25,91   24,4		100,00	100,00	-	-	100,00	100,00	43,18	40,85	
COO Promto Rostor				_	_				24,51	
OOD Ponto Aktable         80,00         80,00         -         80,00         80,00         27,64         25,00         36,71         34,1           OOD Nexported         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Death Fronto         TOO         TOO         TOO         TOO         100,00         -         40,0           OOD Detat M         55,00         55,00         -         55,00         55,00         23,75         22,75           OOD Ponto Detail         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Ponto DV         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Ponto DV         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Ponto DVRsean         72,00         72,00         72,00         72,00         35,00         36,00         36,00         36,4         32,4           OOD Ponto Visasinisk         100,00         80,00         90,00         -         90,00         38,87         36,00           OOD Ponto Nationisk         100,00 </td <td>•</td> <td></td> <td></td> <td>_</td> <td>_</td> <td></td> <td></td> <td></td> <td>40,85</td>	•			_	_				40,85	
OOD Promoto Kurgan         85,00         85,00         -         -         85,00         86,71         34,16           OOD Salat-Promoto         Xalaingrad (14)         -         100,00         -         -         100,00         31,18         40,40           COO Detta-M         55,00         65,00         -         -         55,00         23,75         22,70           COO Promoto Balkal         100,00         100,000         -         -         100,000         100,00         43,18         40,00           COO Promoto Manovo         100,00         100,000         -         -         100,00         100,00         43,18         40,00           COO Promoto Kaliningrad         95,00         95,00         95,00         95,00         95,00         96,00         41,02         38,8         36,00           COO Promoto Kasan         72,00         72,00         -         72,00         72,00         72,00         31,18         40,8           COO Promoto Kasan         72,00         72,00         -         80,00         80,00         34,18         40,8           COO Promto Krasnovares         80,00         80,00         90,00         90,00         90,00         38,87         36, <td></td> <td></td> <td></td> <td>_</td> <td>_</td> <td></td> <td></td> <td></td> <td>26,14</td>				_	_				26,14	
OOD Newporint         100,00         100,00         -         100,00         43,18         40,40           OOD Balt-Pronto         100,00         -         -         100,00         -         40,4           OOD Detat-M         55,00         55,00         -         -         55,00         35,00         23,75         22,7           COO Pronto Balkal         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Pronto Nanovo         100,00         100,00         -         100,00         100,00         43,18         40,0           OOD Pronto Nanovo         100,00         100,00         -         -         96,00         95,00         41,02         38,1         40,0           OOD Pronto Kalainingrad         96,00         95,00         95,00         95,00         41,02         38,1         40,0           OOD Pronto Krasmodar         80,00         80,00         100,00         100,00         43,18         40,0           OOD Pronto Nizinij         70,00         70,00         70,00         70,00         30,00         38,7         36,0           OOD Pronto Nizinij         80,00         90,00         90,00         38,87				_	_				34,72	
OOD Balta-Pronthol         400,000         -         -         -         100,000         -         400,000         -         400,000         -         400,000         -         400,000         -         400,000         -         22,7         55,00         23,75         22,7         22,000         100,000         100,000         100,000         43,18         400,000         400,000         43,18         400,000         400,000         43,18         400,000         400,000         43,18         400,000         400,000         400,000         400,000         43,18         400,000         400,000         400,000         43,18         435,000         400,000	O			_	_				40,85	
Kalingrad (14)	•	100,00	100,00			100,00	100,00	70,10	40,00	
OOD Deltar-M         55,00         55,00         -         -         55,00         23,75         22,20           OOD Pronto Balkal         100,00         100,00         100,00         100,00         43,18         40,00           OOD Pronto DV         100,00         100,00         -         100,00         100,00         43,18         40,00           OOD Pronto Kaliningrad         95,00         95,00         95,00         31,00         29,00         31,00         29,00         31,00         29,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         31,00         29,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         31,64         32,00         34,18         40,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         31,00         32,45         32,60         33,18         40,00         40,00         100,00         100,00         100,00         100,00         31,00         30,00         34,18         40,00         40,00         20,00         20,00         20,00         38,87			100.00				100.00		10.95	
OOD Pronto Balkal         100,00         100,00         -         -         100,00         100,00         43,18         40,4           OOD Pronto Into Invanovo         100,00         100,00         -         -         100,00         100,00         43,18         40,4           OOD Pronto Kallimingrad         95,00         95,00         -         -         95,00         95,00         41,02         38,00           OOD Pronto Krasnodar         80,00         80,00         -         -         80,00         80,00         34,54         32,00           OOD Pronto Krasnodar         80,00         80,00         -         -         80,00         80,00         34,54         32,0           OOD Pronto Nizanij         7         7         7         7         70,00         31,09         38,87         36,1           OOD Pronto Nizanij         7         80,00         90,00         38,87         36,1         36,1         36,1         30,0         30,0         30,0         30,0         36,1         36,1         36,0         36,0         36,0         36,0         36,0         36,1         36,0         36,0         36,0         36,0         36,0         30,0         30,0         30,0         <				-	-			22.75		
OOD Pronto ID V         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOD Pronto Kaliningrad         95,00         100,00         -         -         100,00         95,00         41,02         38,10           OOD Pronto Kazara         72,00         72,00         -         -         72,00         72,00         31,09         29,00           OOD Pronto Kazara         72,00         80,00         80,00         34,54         32,00           OOD Pronto Krasnoyarsk         100,00         100,00         -         -         80,00         80,00         34,54         32,00           OOD Pronto Krasnoyarsk         100,00         100,00         -         -         100,00         100,00         43,18         40,40           OOD Pronto Roman         90,00         90,00         -         -         100,00         100,00         43,18         40,40           OOD Pronto Norshirisk         100,00         100,00         -         -         100,00         43,18         40,40           OOD Pronto Norshirisk         100,00         100,00         -         -         100,00         100,00         43,18         40,0           <				-	-					
OOD Pronto Karanovo         100,00         100,00         -         -         100,00         43,18         35,00           OOD Pronto Kaizan         72,00         72,00         -         -         72,00         72,00         31,09         29,00           OOD Pronto Kasanodar         80,00         80,00         -         -         80,00         34,54         32,20           OOD Pronto Kasanodars         100,00         100,00         100,00         100,00         34,54         32,20           OOD Pronto Nizhrij         -         -         100,00         100,00         43,18         40,0           Novgorad         90,00         90,00         -         -         90,00         90,00         43,18         40,0           OOD Pronto Novosibirsk         100,00         100,00         100,00         -         -         100,00         100,00         43,18         40,0           OOD Pronto Nacitirij         -         -         100,00         100,00         43,18         40,0           OOD Pronto Nacitirij         -         -         100,00         100,00         43,18         40,0           OOD Pronto Nacitirij         -         -         100,00         100,00         43,				-	-					
OOD Pronto Kallaringrad         95,00         95,00         -         -         95,00         41,02         38,8           OOD Pronto Krasanovarsk         100,00         80,00         -         -         80,00         34,54         32,1           OOD Pronto Krasanovarsk         100,00         100,00         -         -         80,00         34,54         32,1           OOD Pronto Krasanovarsk         100,00         100,00         -         -         100,00         100,00         43,18         40,3           OOD Pronto Nivosibirsk         100,00         100,00         -         -         100,00         100,00         43,18         40,0           OOD Pronto Nivosibirsk         100,00         100,00         -         -         100,00         100,00         43,18         40,0           OOD Pronto Petersburg         51,00         51,00         -         -         61,00         20,02         20,0           OOP Pronto Stavropol         100,00         100,00         -         -         81,00         89,90         38,87         36,6           OOP Pronto Videndersok         90,00         90,00         -         -         90,00         38,87         36,6           OOP Pronto New				-	-					
COC Pronto Kazan         72,00         72,00         31,09         29,00           OCO Pronto Krasnodar         80,00         80,00         34,54         32,6           OCO Pronto Krasnovarsk         100,00         100,00         -         100,00         100,00         43,18         40,0           OCO Pronto Nizhrij         Novgord         90,00         90,00         38,87         36,6           OCO Pronto Novosibirsk         100,00         100,00         -         100,00         100,00         43,18         40,0           OCO Pronto Novosibirsk         100,00         100,00         100,00         100,00         100,00         43,18         40,4           OCO Pronto Cha (10)         100,00         51,00         -         -         100,00         100,00         43,18         40,4           OCO Pronto Stamara         89,90         89,90         -         -         89,90         89,80         38,82         36,7           OCO Pronto Stavarpol         100,00         100,00         100,00         43,18         40,8           OCO Pronto Vladivostok         90,00         90,00         90,00         90,00         38,87         36,7           OCO Pronto Necovino         100,00         10				-	-				35,13	
OOD Pronto Krasnodar         80,00         80,00         -         -         80,00         34,54         32,1           OOD Pronto Krasnoyarsk         100,00         100,00         -         -         100,00         43,18         40,8           OOD Pronto Nivorsibirsk         100,00         90,00         30,00         100,00         43,18         40,8           OOD Pronto Novosibirsk         100,00         100,00         100,00         43,18         40,8           OOD Pronto Coka (10)         100,00         100,00         -         100,00         100,00         43,18         40,8           OOD Pronto Staropol         51,00         51,00         51,00         51,00         51,00         22,02         20,0           OOD Pronto Stavropol         100,00         100,00         100,00         100,00         43,18         40,8           OOD Pronto Vladivostok         90,00         90,00         90,00         38,87         36,7           OOD Pronto Vladivostok         90,00         90,00         90,00         38,87         36,7           OOD Pronto Neva (11)         100,00         100,00         100,00         43,18         40,1           OOD Pronto Shows (14)         100,00         100,00				-	-				38,81	
OOD Pronto Krasnoyarsk   100,00   100,00   3				-	-				29,41	
OOO Pronto Nizhnij				-	-				32,68	
Novgprord	•	k 100,00	100,00	-	-	100,00	100,00	43,18	40,85	
OOO Pronto Novosibirsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Petersburg         51,00         51,00         -         -         51,00         51,00         22,02         20,0           OOO Pronto Samara         89,90         89,90         -         -         89,90         89,90         38,82         36,6           OOO Pronto Stavropol         100,00         100,00         -         -         90,00         90,00         38,87         36,6           OOO Pronto Valadivostok         90,00         90,00         90,00         90,00         38,87         36,6           OOO Pronto Volgograd         100,00         100,00         100,00         100,00         43,18         40,8           OOO Pronto Neva (11)         100,00         100,00         -         -         100,00         43,18         40,8           OOO Tambukan         85,00         85,00         85,00         85,00         36,71         34,18           OOO Pronto Sever (14)         -         90,00         -         -         55,00         55,00         23,75         22,70           OOO Pronto Sever (14)         -         90,00 </td <td>000 Pronto Nizhnij</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	000 Pronto Nizhnij									
OOO Pronto Oka (10)         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Petersburg         51,00         51,00         51,00         51,00         22,02         20,0           COO Pronto Stavropol         100,00         100,00         -         -         89,90         89,90         38,82         36,           OOO Pronto UlanUde         90,00         90,00         90,00         -         -         90,00         90,00         38,87         36,           OOO Pronto Volgograd         100,00         100,00         100,00         -         -         90,00         90,00         43,18         40,8           OOO Pronto Volgograd         100,00         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Moscow         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto New (11)         100,00         0         -         -         100,00         100,00         36,71         34,7           OOO Pronto Satron Roman         55,00         55,00         55,00         55,00	Novgorod	90,00	90,00	-	-	90,00	90,00	38,87	36,76	
COO Pronto Petersburg         51,00         51,00         -         -         51,00         51,00         22,02         20,00           COO Pronto Stavropol         100,00         100,00         -         -         100,00         100,00         43,18         40,0           COO Pronto UlanUde         90,00         90,00         -         -         90,00         38,87         36,7           COO Pronto Valgograd         100,00         100,00         -         -         90,00         38,87         36,7           COO Pronto Valgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,8           COO Pronto Neva (11)         100,00         -         -         100,00         100,00         43,18         40,8           COO Ternto Neva (11)         100,00         -         -         100,00         43,18         40,8           COO Ternto Neva (11)         100,00         -         -         85,00         85,00         36,71         34,18           COO Pronto Staver (11)         100,00         -         -         55,00         23,75         22,2           COO Pronto Sever (14)         -         90,00         - <td< td=""><td>000 Pronto Novosibirsk</td><td>100,00</td><td>100,00</td><td>-</td><td>-</td><td>100,00</td><td>100,00</td><td>43,18</td><td>40,85</td></td<>	000 Pronto Novosibirsk	100,00	100,00	-	-	100,00	100,00	43,18	40,85	
OOD Pronto Samara         89,90         89,90         -         -         89,90         38,82         36,7           OOD Pronto Stavropol         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOD Pronto Vladivostok         90,00         90,00         90,00         90,00         38,87         36,7           OOD Pronto Volgograd         100,00         100,00         100,00         100,00         100,00         43,18         40,8           OOD Pronto Neva (11)         100,00         100,00         -         -         100,00         43,18         40,8           OOD Tambukan         85,00         85,00         -         -         85,00         36,71         34,18           OOO Tambukan         85,00         85,00         -         -         85,00         36,71         34,18           OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,0	OOO Pronto Oka (10)	100,00	100,00	-	-	100,00	100,00	43,18	40,85	
OOD Pronto Samara         89,90         89,90         -         -         89,90         38,82         36,7           OOD Pronto Stavropol         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOD Pronto Vladivostok         90,00         90,00         90,00         38,87         36,7           OOD Pronto Volgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOD Pronto Neva (11)         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOD Tranto Neva (11)         100,00         -         -         100,00         100,00         43,18         40,8           OOD Tranto Neva (11)         100,00         -         -         85,00         85,00         36,71         34,18           OOD Tranto Neva (11)         100,00         85,00         85,00         36,71         34,18           OOD Tranto Starkahan         100,00         100,00         -         -         100,00         43,18         40,40           OOD Pronto Smolensk         100,00         100,00         -         -         100,	OOO Pronto Petersburg	51,00	51,00	-	-	51,00	51,00	22,02	20,83	
OOO Pronto Stavropol         100,00         100,00         -         -         100,00         100,00         43,18         40,6           OOO Pronto Vladivostok         90,00         90,00         90,00         38,87         36,7           OOO Pronto Volgograd         100,00         100,00         -         -         90,00         90,00         38,87         36,7           OOO Pronto Volgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,4           OOO Pronto Neva (111)         100,00         -         -         100,00         -         43,18         40,4           OOO Tento Neva (111)         100,00         -         -         100,00         -         43,18         40,4           OOO Tento Neva (111)         100,00         -         -         85,00         85,00         36,71         34,7           OOO Tento Neva (111)         100,00         -         -         85,00         85,00         36,71         34,7           OOO Tento Neva (111)         100,00         100,00         -         -         55,00         55,00         23,75         22,6           OOO Pronto Reval (11)         -         90,00	OOO Pronto Samara	89,90	89,90	-	-	89,90	89,90		36,72	
OOO Pronto UlanUde         90,00         90,00         90,00         90,00         38,87         36,7           OOO Pronto Vladivostok         90,00         90,00         -         -         90,00         90,00         38,87         36,7           OOO Pronto Volgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Neva (11)         100,00         -         -         100,00         -         43,18         40,8           OOO Tambukan         85,00         85,00         -         -         85,00         36,71         34,18           OOO Tambukan         85,00         85,00         -         -         55,00         55,00         23,75         22,4           OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         43,18         40,8           OOO Pronto Swolensk         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Swolensk         100,00         100,00         -	OOO Pronto Stavropol	100,00	100,00	-	-	100,00	100,00		40,85	
OOO Pronto Valdivostok         90,00         90,00         -         -         90,00         90,00         38,87         36,7           OOO Pronto Volgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Nexa (11)         100,00         -         -         100,00         -         43,18           OOO Tambukan         85,00         85,00         -         -         85,00         86,00         36,71         34,18           OOO Tambukan         85,00         85,00         -         -         55,00         23,75         22,4           OOO Pronto Astrakhan         100,00         100,00         -         -         55,00         23,75         22,4           OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh	•			_	_				36,76	
OOO Pronto Volgograd         100,00         100,00         -         -         100,00         100,00         43,18         40,6           OOO Pronto-Moscow         100,00         100,00         -         -         100,00         43,18         40,6           OOO Pronto Neva (11)         100,00         -         -         100,00         -         43,18         40,8           OOO Tambukan         85,00         85,00         55,00         -         -         85,00         36,71         34,7           OOO Pronto Astrakhan         100,00         100,00         -         -         55,00         23,75         22,6           OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         100,00         -         36,6           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk				_	_				36,76	
OOO Pronto-Moscow         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Neva (11)         100,00         -         -         -         100,00         -         43,18           OOO Tambukan         85,00         85,00         -         -         85,00         36,71         34,7           OOO Utro Peterburga         55,00         55,00         55,00         55,00         23,75         22,2           OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Tulla         100,00 <td></td> <td></td> <td></td> <td>_</td> <td>_</td> <td></td> <td></td> <td></td> <td>40,85</td>				_	_				40,85	
OOO Pronto Neva (11)         100,00         -         43,18           OOO Tambukan         85,00         85,00         -         -         85,00         85,00         36,71         34,7           OOO Utro Peterburga         55,00         55,00         -         -         55,00         55,00         23,75         22,7           OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         10	0 0			_	_				40,85	
OOO Tambukan         85,00         85,00         55,00         -         -         85,00         36,71         34,71           OOO Utro Peterburga         55,00         55,00         -         -         55,00         55,00         23,75         22,9           OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Correct         100,00         100,00         -         -         100,00         43,18				_	_		100,00			
OOO Utro Peterburga         55,00         55,00         -         -         55,00         55,00         23,75         22,6           OOO Pronto Astrakhan         100,00         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Swer (14)         -         90,00         -         -         90,00         -         36,7           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Tulla         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         43,18         40,8           OOO Pronto Korii (12)         -         70,00         -         -         100,00         43,18         40,8 <td>, ,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>95.00</td> <td></td> <td>24.72</td>	, ,						95.00		24.72	
OOO Pronto Astrakhan         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Sever (14)         -         90,00         -         -         -         90,00         -         36,7           OOO Pronto Smolensk         100,00         100,00         100,00         100,00         100,00         43,18         40,8           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Akmin (12)         -         70,00         -         -         100,00         100,00         43,1				-	-					
OOO Pronto Kemerovo         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Pronto Sever (14)         -         90,00         -         -         -         90,00         -         36,7           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Christ         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Komi (12)         -         70,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         34,54	· ·			-	-					
OOO Pronto Sever (14)         -         90,00         -         -         -         90,00         -         36,7           OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Tula         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Tambov-Info         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Komi (12)         -         70,00         -         -         100,00         100,00         28,8           OOO Pronto Aktyrau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         30,03         34,54         32,6<				-	-					
OOO Pronto Smolensk         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Pronto Tula         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Tambov-Info         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,00           OOO Pronto Komi (12)         -         70,00         -         -         100,00         100,00         -         28,3           OOO Pronto Akmala         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         34,54         32,6 <td></td> <td>100,00</td> <td></td> <td>-</td> <td>-</td> <td>100,00</td> <td></td> <td></td> <td></td>		100,00		-	-	100,00				
OOO Pronto Tula         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Tambov-Info         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Komi (12)         -         70,00         -         -         100,00         100,00         -         28,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Aktraul         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktraul         100,00         100,00         -         -         100,00         100,00         -         40,8           ZAO Pronto Kiev         80,00         80,00         80,00         -         -         80,00         80,00<	. ,	-		-	-	-				
OOO Pronto Voronezh         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Tambov-Info         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Komi (12)         -         70,00         -         -         70,00         -         28,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         34,54         32,6           Informatcia Vilnusa (1)         -         100,00         -         -         100,00         34,54         32,6           SP Pronto Kiev         50,00         50,00         -         -         50,00         50,00         21,59         20,6           Internet Pos				-	-				40,85	
OOO Tambov-Info         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Obninsk         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Komi (12)         -         70,00         -         -         70,00         -         28,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Akmola         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           Informatcia Vilnusa (1)         -         100,00         -         -         100,00         -         40,8           ZAO Pronto Akzhol         80,00         80,00         -         -         80,00         80,00         34,54         32,6           SP Pronto Kiev         50,00         50,00         -         -         50,00         50,00         21,59         20,0 <t< td=""><td></td><td>,</td><td></td><td>-</td><td>-</td><td>,</td><td></td><td></td><td>40,85</td></t<>		,		-	-	,			40,85	
OOO Pronto Obninsk       100,00       100,00       -       -       100,00       100,00       43,18       40,8         OOO Pronto Komi (12)       -       70,00       -       -       -       70,00       -       28,8         OOO Pronto-Akmola       100,00       100,00       -       -       100,00       100,00       43,18       40,8         OOO Pronto Akyrau       100,00       100,00       -       -       100,00       100,00       34,54       32,6         OOO Pronto Aktau       100,00       100,00       -       -       100,00       100,00       34,54       32,6         Informatcia Vilnusa (1)       -       100,00       -       -       100,00       34,54       32,6         ZAO Pronto Akzhol       80,00       80,00       -       -       80,00       80,00       34,54       32,6         SP Pronto Kiev       50,00       50,00       -       -       50,00       50,00       21,59       20,4         Internet Posao d.o.o.       100,00       100,00       -       -       100,00       100,00       30,23       28,6         Moje Delo spletni       Marketing d.o.o.       100,00       100,00       -				-	-				40,85	
OOO Pronto Komi (12) - 70,00 70,00 - 70,00 - 28,8 OOO Pronto-Akmola 100,00 100,00 - 100,00 100,00 43,18 40,8 OOO Pronto Atyrau 100,00 100,00 - 100,00 100,00 34,54 32,6 OOO Pronto Aktau 100,00 100,00 - 100,00 100,00 34,54 32,6 Informatcia Vilnusa (1) - 100,00 - 100,00 - 100,00 - 100,00 34,54 32,6 ZAO Pronto Akzhol 80,00 80,00 - 80,00 80,00 34,54 32,6 SP Pronto Kiev 50,00 50,00 - 50,00 50,00 21,59 20,6 Internet Posao d.o.o. 100,00 100,00 - 100,00 100,00 30,23 28,6 Moje Delo spletni  Marketing d.o.o. (7) 100,00 100,00 - 100,00 - 100,00 43,18 40,8 Bolji Posao d.o.o. Bosnia 100,00 100,00 - 100,00 100,00 23,75 22,6 Bolji Posao d.o.o. Bosnia 100,00 100,00 - 100,00 100,00 23,75 22,6				-	-				40,85	
OOO Pronto-Akmola         100,00         100,00         -         -         100,00         100,00         43,18         40,8           OOO Pronto Atyrau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           Informatcia Vilnusa (1)         -         100,00         -         -         100,00         -         40,8           ZAO Pronto Akzhol         80,00         80,00         -         -         80,00         80,00         -         40,8           SP Pronto Kiev         50,00         50,00         -         -         50,00         50,00         21,59         20,4           Internet Posao d.o.o.         100,00         100,00         -         -         100,00         100,00         30,23         28,5           Moje Delo spletni         Marketing d.o.o.         100,00         100,00         -         -         100,00         100,00         43,18         40,8           Bolji Posao d.o.o. Serbia         100,00         100,00         -         -         100,00         100,00		100,00		-	-	100,00		43,18	40,85	
OOO Pronto Atyrau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           OOO Pronto Aktau         100,00         100,00         -         -         100,00         100,00         34,54         32,6           Informatcia Vilnusa (1)         -         100,00         -         -         -         100,00         -         40,6           ZAO Pronto Akzhol         80,00         80,00         -         -         80,00         80,00         34,54         32,6           SP Pronto Kiev         50,00         50,00         -         -         50,00         50,00         21,59         20,6           Internet Posao d.o.o.         100,00         100,00         -         -         100,00         100,00         30,23         28,5           Moje Delo spletni         Marketing d.o.o. (7)         100,00         100,00         -         -         100,00         100,00         43,18         40,8           Bolji Posao d.o.o. Serbia         100,00         100,00         -         -         100,00         100,00         23,75         22,6           Bolji Posao d.o.o. Bosnia         100,00         100,00         -         -	OOO Pronto Komi (12)	-		-	-	-	70,00	-	28,59	
OOO Pronto Aktau       100,00       100,00       -       -       100,00       100,00       34,54       32,6         Informatcia Vilnusa (1)       -       100,00       -       -       -       100,00       -       40,8         ZAO Pronto Akzhol       80,00       80,00       -       -       80,00       80,00       34,54       32,6         SP Pronto Kiev       50,00       50,00       -       -       50,00       50,00       21,59       20,4         Internet Posao d.o.o.       100,00       100,00       -       -       100,00       100,00       30,23       28,5         Moje Delo spletni       Marketing d.o.o. (7)       100,00       100,00       -       -       100,00       100,00       43,18       40,8         Bolji Posao d.o.o. Serbia       100,00       100,00       -       -       100,00       100,00       23,75       22,6         Bolji Posao d.o.o. Bosnia       100,00       100,00       -       -       100,00       100,00       23,75       22,6	000 Pronto-Akmola	100,00	100,00	-	-	100,00	100,00	43,18	40,85	
Informatcia Vilnusa (1) - 100,00 100,00 - 40,8 ZAO Pronto Akzhol 80,00 80,00 - 80,00 - 80,00 34,54 32,6 SP Pronto Kiev 50,00 50,00 - 50,00 50,00 21,59 20,6 Internet Posao d.o.o. 100,00 100,00 - 100,00 100,00 30,23 28,8 Moje Delo spletni  Marketing d.o.o. (7) 100,00 100,00 - 100,00 100,00 43,18 40,8 Bolji Posao d.o.o. Serbia 100,00 100,00 - 100,00 100,00 23,75 22,6 Bolji Posao d.o.o. Bosnia 100,00 100,00 - 100,00 100,00 23,75 22,6	OOO Pronto Atyrau	100,00	100,00	-	-	100,00	100,00	34,54	32,68	
ZAO Pronto Akzhol 80,00 80,00 80,00 80,00 34,54 32,6 SP Pronto Kiev 50,00 50,00 50,00 50,00 21,59 20,4 Internet Posao d.o.o. 100,00 100,00 - 100,00 100,00 30,23 28,5 Moje Delo spletni  Marketing d.o.o. (7) 100,00 100,00 100,00 100,00 43,18 40,8 Bolji Posao d.o.o. Serbia 100,00 100,00 100,00 100,00 23,75 22,6 Bolji Posao d.o.o. Bosnia 100,00 100,00 100,00 100,00 23,75 22,6	OOO Pronto Aktau	100,00	100,00	-	-	100,00	100,00	34,54	32,68	
ZAO Pronto Akzhol 80,00 80,00 80,00 80,00 34,54 32,6 SP Pronto Kiev 50,00 50,00 500,00 50,00 21,59 20,4 Internet Posao d.o.o. 100,00 100,00 - 100,00 100,00 30,23 28,5 Moje Delo spletni  Marketing d.o.o. (7) 100,00 100,00 100,00 100,00 43,18 40,8 Bolji Posao d.o.o. Serbia 100,00 100,00 100,00 100,00 23,75 22,6 Bolji Posao d.o.o. Bosnia 100,00 100,00 100,00 100,00 23,75 22,6	Informatcia Vilnusa (1)	-	100,00	-	-	-	100,00	-	40,85	
SP Pronto Kiev         50,00         50,00         -         -         50,00         50,00         21,59         20,4           Internet Posao d.o.o.         100,00         100,00         -         -         100,00         100,00         30,23         28,5           Moje Delo spletni         -         -         100,00         100,00         43,18         40,8           Bolji Posao d.o.o. (7)         100,00         100,00         -         -         100,00         100,00         23,75         22,4           Bolji Posao d.o.o. Bosnia         100,00         100,00         -         -         100,00         100,00         23,75         22,4	ZAO Pronto Akzhol	80,00	80,00	-	-	80,00		34,54	32,68	
Internet Posao d.o.o. 100,00 100,00 100,00 100,00 30,23 28,50 Moje Delo spletni  Marketing d.o.o. (7) 100,00 100,00 100,00 100,00 43,18 40,50 Bolji Posao d.o.o. Serbia 100,00 100,00 100,00 100,00 23,75 22,50 Bolji Posao d.o.o. Bosnia 100,00 100,00 100,00 100,00 23,75 22,50 Serbia 100,00 100,00 100,00 100,00 23,75 22,50 Serbia 100,00 100,00 100,00 100,00 23,75 22,50 Serbia 100,00 100,00 100,00 100,00 23,75 22,50 Serbia 100,00 100,00 100,00 23,75 22,50 Serbia 100,00 10	SP Pronto Kiev			-	-	50,00	50,00		20,42	
Moje Delo spletni       Marketing d.o.o. (7)       100,00       100,00       -       -       100,00       100,00       43,18       40,6         Bolji Posao d.o.o. Serbia       100,00       100,00       -       -       100,00       100,00       23,75       22,4         Bolji Posao d.o.o. Bosnia       100,00       100,00       -       -       100,00       100,00       23,75       22,4				-	-				28,59	
Marketing d.o.o. (7)       100,00       100,00       -       -       100,00       100,00       43,18       40,8         Bolji Posao d.o.o. Serbia       100,00       100,00       -       -       100,00       100,00       23,75       22,4         Bolji Posao d.o.o. Bosnia       100,00       100,00       -       -       100,00       100,00       23,75       22,4		,	,			,	,	•	-,	
Bolji Posao d.o.o. Serbia 100,00 100,00 100,00 100,00 23,75 22,4 Bolji Posao d.o.o. Bosnia 100,00 100,00 100,00 100,00 23,75 22,4		100.00	100.00	-	-	100.00	100.00	43.18	40,85	
Bolji Posao d.o.o. Bosnia 100,00 100,00 100,00 23,75 22,4				_	_				22,47	
	•			-					22,47	
- OOO RUKOM 100 00 100 00 - 100 00 100 00 100 100 1	OOO RUKOM	100,00	100,00	=	=	100,00	100,00	43,18	40,85	

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

	Proporti	on of voting	Prop	portion of	Total	proportion	Total pr	oportion of
	power heldby Do	ğan Holding	voting power	er held by		voting of	effective	ownership
		sidiaries (%)	Doğan family men		pow	er held (%)	i	nterest (%)
Subsidiaries	0010	0000	2010	0000	0010	0000	0010	2000
	2010	2009	2010	2009	2010	2009	2010	2009
OOO Partner-Soft	100,00	100,00	-	-	100,00	100,00	43,18	40,85
Pronto soft	90,00	90,00	-	-	90,00	90,00	38,87	36,76
TOV E-Prostir	50,00	50,00	-	-	50,00	50,00	21,59	20,42
Prime Turk	100,00	100,00	-	-	100,00	100,00	59,41	57,73
Osmose Media	100,00	100,00	-	-	100,00	100,00	59,41	57,73
OOO Optoprint (13)	-	100,00	-	-	-	100,00	-	40,85
OOO Pronto Print (14)	-	54,00	-	-	-	54,00	-	22,06
OOO Rosprint	100,00	100,00	-	-	100,00	100,00	43,18	40,85
OOO Rosprint Samara Impress Media	100,00	100,00	-	-	100,00	100,00	43,18	40,85
Marketing LLC (7)	100,00	100,00	-	-	100,00	100,00	43,18	40,85
000 Pronto TV	100,00	70,00	-	-	100,00	70,00	43,18	28,59
Pronto Ust Kamenogorsl	k 90,00	90,00	-	-	90,00	90,00	34,54	30,90
Doğan TV	79,71	74,51	-	-	79,71	74,51	59,41	55,54
Kanal D	94,81	94,81	-	-	94,81	94,81	56,33	52,65
Işıl TV	100,00	100,00	-	-	100,00	100,00	59,41	55,53
Alp Görsel	100,00	100,00	-	-	100,00	100,00	59,41	55,54
Fun TV	97,12	95,25	-	-	97,12	95,25	57,70	52,90
Tempo TV	96,83	95,25	-	-	96,83	95,25	57,48	52,85
Kanalspor	99,75	99,63	0,12	0,12	99,88	99,75	59,21	55,28
Milenyum TV	99,96	99,94	-	-	99,96	99,94	59,39	55,50
TV 2000	99,07	98,61	0,46	0,46	99,53	99,07	58,81	54,71
Moda Radyo	99,74	99,56	0,09	0,22	99,83	99,78	59,25	55,29
Popüler TV	96,00	96,00	1,33	1,33	97,33	97,33	56,98	53,26
D Yapım Reklamcılık	100,00	100,00	-	-	100,00	100,00	59,41	55,54
Bravo TV	99,73	99,60	_	_	99,73	99,60	59,20	55,26
Doğa TV	98,12	98,12	0,63	0,63	98,75	98,75	58,25	54,45
Altın Kanal	99,35	99,35	0,22	0,22	99,57	99,57	58,97	55,12
Stil TV	99,39	99,08	0,31	0,61	99,70	99,69	58,99	54,97
Selenit TV	99,81	99,74	0,06	0,13	99,87	99,87	59,24	55,34
Elit TV	99,05	98,73	0,32	0,64	99,37	99,37	58,79	54,78
D Çocuk	99,41	99,12	0,30	0,59	99,71	99,71	59,01	54,99
Ekinoks TV	99,80	99,80	0,07	0,13	99,87	99,93	59,24	55,37
Dönence TV	97,87	96,80	1,07	2,13	98,94	98,93	58,09	53,71
Fleks TV	98,79	98,18	0,60	1,21	99,39	99,39	58,64	54,47
Meridyen TV	99,98	99,98	0,01	0,01	99,99	99,99	59,36	55,48
Planet TV	99,65	99,47	0,17	0,35	99,82	99,82	59,15	55,19
HD TV	99,81	99,72	0,10	0,19	99,91	99,91	59,24	55,32
Ekin Radyo (11)	100,00	-	-	-	100,00	-	59,40	-
Doğan Prodüksiyon	100,00	100,00	_	_	100,00	100,00	59,41	55,54
Doğan TV Dijital	99,80	99,70	0,10	0,20	99,90	99,90	59,24	55,32
Kutup TV	99,79	99,69	0,10	0,20	99,90	99,90	59,23	55,31
Galaksi TV	99,20	99,09	0,11	0,21	99,20	99,07	58,88	54,97
Opal İletişim	99,92	99,92	_	-	99,92	99,92	59,36	55,49
Koloni TV		86,67	2 24					
Atılgan TV	90,00		3,34	6,67 6,67	93,34	93,34	53,47 53,47	48,13
9	90,00	86,67	6,67		96,67	93,34		48,13
Atmosfer TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44 55,10	48,08
Gümüş TV	92,86	92,86	1,79	1,79	94,64	94,65	55,12 54.10	51,52 50.66
Platin TV	91,30	91,30	2,17	2,17	93,47	93,47	54,19 59.40	50,66
Yörünge TV	98,39	98,39	0,40	0,40	98,79	98,79	58,40	54,59
Lapis Televizyon	99,91	99,65	0,03	0,12	99,94	99,77	59,35	55,34

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

	Proportion of voting power heldby Doğan Holding and its subsidiaries (%)		Proportion of voting power held by		Total proportion voting		Total proportion of effective ownership	
			Doğan family mer		power held (%)		interest (%)	
Subsidiaries	2010	2009	2010	2009	2010	2009	2010	2009
Safir Televizyon	90,00	90,00	3,33	3,33	93,33	93,33	53,42	49,93
Tematik TV			3,33		93,33	93,33		49,93 49,98
	90,00	90,00		3,33			53,47	
Akustik TV	99,96	99,96	0,01	0,01	99,97	99,97	59,36 50.30	55,49
Ametist TV	99,96	99,96	0,01	0,01	99,97	99,97	59,39	55,51
Süper Kanal	99,65	99,53	0,12	0,23	99,77	99,76	59,15	55,22
Uydu (4.5)	58,67	52,00	32,00	38,67	90,67	90,67	34,83	28,85
Mobil (15)	99,99	75,00	-	-	99,99	75,00	59,41	41,65
Matis TV	100,00	100,00	-	-	100,00	100,00	59,41	55,53
Yonca TV	100,00	100,00	-	-	100,00	100,00	59,41	55,53
İnci TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	48,08
Kuvars TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	49,99
Lal TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	49,99
Truva TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	49,99
Kayra TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	49,99
Milas TV	86,67	86,67	3,33	3,33	90,00	90,00	51,44	49,99
Kanal D Romanya	74,90	74,90	-	-	74,90	74,90	51,43	51,43
Anemon	99,99	99,99	-	-	99,99	99,99	59,40	55,53
Yosun	99,99	99,99	-	-	99,99	99,99	59,40	55,53
Denizatı	99,99	99,99	-	-	99,99	99,99	59,40	55,52
Protema Yapım	99,99	99,99	0,01	0,01	100,00	100,00	59,41	55,53
Doğan Teleshopping	99,99	99,99	· =	-	99,99	99,99	59,38	55,49
ZAO NPK	100,00	100,00	-	-	100,00	100,00	43,18	40,85
D Radyo	98,79	98,18	_	_	98,79	98,18	58,69	54,53
Rapsodi Radyo	98,14	97,22	_	_	98,14	97,22	58,31	53,99
CNN Türk Radyo	95,76	95,60	_	_	95,76	95,60	56,89	53,09
DMC	99,96	99,96	0,01	0,01	99,97	99,97	64,22	61,60
İnteraktif Medya	100,00	75,00	-	-	100,00	75,00	59,41	41,65
DMK	100,00	100,00	_	_	100,00	100,00	74,53	74,53
Hürservis	100,00	100,00	_	_	100,00	100,00	72,95	72,95
Birpa	99,98	99,98	0,01	0,01	99,99	99,99	74,52	74,52
Doğan İletişim	100,00	100,00	0,01	-	100,00	100,00	74,52 74,53	74,52 74,53
0 ,			-	-				
Doğan Factoring	100,00	100,00	-		100,00	100,00	74,08	74,08
Turner Doğan (16)	49,99	49,99	-	-	49,99	49,99	29,70	27,76
Nartek (17)	60,00	-	- 0.00	-	60,00	-	36,42	-
Milpa	86,27	65,00	0,22	0,50	86,49	65,50	86,27	65,00
Hürriyet Pazarlama (18)	-	99,94	-	0,05	-	99,99	-	99,94
Milanur (19)	-	100,00	-	-	-	100,00	-	65,01
Doğan Oto	99,76	99,76	0,24	0,24	100,00	100,00	99,76	99,76
Enteralle Handels	100,00	95,48	-	4,52	100,00	100,00	86,27	62,06
Orta Anadolu Otomotiv	85,00	85,00	-	-	85,00	85,00	84,80	84,80
Doğan Havacılık	100,00	100,00	-	-	100,00	100,00	91,34	91,34
Çelik Halat	78,69	78,69	-	-	78,69	78,69	78,69	78,69
Ditaş Doğan	73,59	73,59	-	-	73,59	73,59	73,59	73,59
Milta Turizm	98,68	98,68	1,32	1,32	100,00	100,00	98,68	98,68
Doğan Organik	100,00	100,00	-	-	100,00	100,00	98,57	98,57
Zigana	84,91	84,91	-	-	84,91	84,91	84,91	84,91
Çelik Enerji	100,00	100,00	-	-	100,00	100,00	99,88	99,88
Doğan Enerji	100,00	100,00	-	-	100,00	100,00	100,00	100,00
D-Yapı Romanya	100,00	100,00	-	-	100,00	100,00	100,00	100,00
TOV D-Yapı (20)	-	100,00	-	-	-	100,00	-	100,00
D Stroy	100,00	100,00	-	-	100,00	100,00	100,00	100,00
SC Doğan Hospitals	100,00	100,00	-	-	100,00	100,00	100,00	100,00

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

Proportion of voting		on of voting	Proportion of		Tota	Total proportion		Total proportion of	
power heldby Doğan Holding		ğan Holding	voting power held by			voting	effective ownership		
	and its sub	sidiaries(%)	Doğan family me	embers(%)	por	wer held(%)		interest(%)	
Subsidiaries	2010	2009	2010	2009	2010	2009	2010	2009	
DHI Investment	100,00	100,00	-	-	100,00	100,00	100,00	100,00	

- (1) The subsidiaries were liquidated in 2010.
- (2 According to the statutory accounts of Doğan Gazetecilik, proportion of effective ownership interest of Doğan Yayın is 52,74%. Nevertheless, because of the option explained in Note 8, the operational results of Doğan Gazetecilik and its subsidiaries are included into the consolidation by the Group with the rate of 69,13% by considering the additional share proportion in accordance with IAS 32 "Financial Instruments: Presentation"
- (3) The entity ceased operations on May 2010.
- (4 The subsidiary (party) is merged with Oglasnik d.o.o in 2010
- (5) DYG İlan ve Reklam Hizmetleri A.Ş. was merged with Milliyet İnternet through a takeover in accordance with the requirements of the relevant law. After the merger, DYG İlan continues to operate under the name of Milliyet İnternet Hizmetleri ve Ticaret A.Ş.
- (6) Yaysat Yayın Satış Pazarlama ve Dağıtım A.Ş. was merged with Doğan Dağıtım through a takeover in accordance with the requirements of the relevant law. After the merger, Doğan Dağıtım continues to operate under the name of Doğan Dağıtım Satış Pazarlama Matbaacılık Ödeme Aracılık ve Tahsilat Sistemleri A.Ş.
- (7) Related rates include put-options regarding non-controlling shares explained in Note 15.
- (8) The subsidiary is merged with Pronto Invest B.V. in 2010
- (9) The subsidiary is merged with Mirabridge International B.V. in 2010.
- (10) The Company has discontinued its operations as of December 2007.
- (11) The subsidiary was established on 2010
- (12) The shares of related subsidiaries were sold in 2010.
- (13) The subsidiary was merged with OOO Pronto Moscow in 2010.
- (14) Related subsidiary was liquidated in 2010.
- (15) The operations have been terminated as of 28 July 2010.
- (16) 50% shares of Turner Doğan Prodüksiyon ve Satış A.Ş., which was accounted as joint venture as of 31 December 2009, was purchased by Doğan TV Holding A.Ş. for TRY 25. Regarding to the purchase, Turner Doğan Prodüksiyon ve Satış A.Ş. has been accounted as subsidiary.
- (17) The Group has acquired the shares of Nartek Bilişim Pazarlama Hizmetleri A.Ş. ("Nartek") in August 2010, and Nartek has been consolidated to the accompanying consolidated financial statements as a subsidiary as of 31 December 2010.
- (18) By means of transferring all assets and liabilities as a whole, merger of Hürriyet Pazarlama with Milpa was registered on 30 September 2010.
- (19) By means of transferring all assets and liabilities as a whole, merger of Milanur with Doğan Oto was registered on 16 March 2010.
- (20) Related subsidiary was liquidated as of December 2010.

The balance sheets and the statements of income of the Subsidiaries are consolidated on a line-by-line basis and the carrying value of the investment held by Doğan Holding and its Subsidiaries is eliminated against the related shareholders' equity. Intercompany transactions and balances between Doğan Holding and its Subsidiaries are eliminated on consolidation. The cost of, and the dividends arising from, shares held by Doğan Holding in its Subsidiaries are eliminated from shareholders' equity and income for the period, respectively.

(c) Joint Ventures are companies in respect of which there are contractual arrangements through which an economic activity is undertaken subject to joint control by Doğan Holding and one or more other parties. Doğan Holding exercises such joint control through the power to exercise voting rights relating to shares in the companies as a result of shares owned directly and indirectly by itself or by certain Doğan family members and companies whereby Doğan Holding exercises control over the voting rights of (but does not have the economic benefit of) the shares held by them. The Group's interest in Joint Ventures is accounted for by the way of proportionate consolidation. Through this method, the Group includes its share of assets, liabilities, shareholders' equity, income and expenditure of each Joint Venture in the relevant components of the financial statements.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.3 Consolidation principles (Continued)

(d) Available-for-sale equity investments in which the Group, together with Doğan family members, has an interest below 20%, or above 20% over which the Group does not exercise a significant influence, or which are immaterial and that do not have quoted market price in active markets an whose fair values cannot be measured reliably, are carried at cost less any provision for diminution in value (Note 7).

Available-for-sale equity investments in which the Group, together with Doğan Family members, has an interest below 20% or over which the Holding does not exercise a significant influence and that have quoted market prices in active markets and whose fair values can be measured reliably are carried at fair value.

**(e)** The non-controlling shareholders' share in the net assets and results for the period for Subsidiaries are separately classified in the consolidated balance sheets and statements of income as "non-controlling interest".

Certain Doğan family members and companies controlled by them who are shareholders of Doğan Holding have interests in the share capital of certain Subsidiaries. In the consolidated financial statements, their interests are treated as non-controlling interest and are not included in the Group's net assets and profits attributable to shareholders of Doğan Holding.

The results of subsidiaries acquired or disposed of during the year have been included in the consolidated statement of comprehensive income after the date of purchase or until the date of disposal.

### 2.1.4 Comparative information, changes in accounting policies and restatement of prior period financial statements

The consolidated financial statements of the Group are prepared comparatively to enable the determination of the trends of the financial position and performance. The Group presented the balance sheet at 31 December 2010 comparatively with the balance sheet at 31 December 2009, the consolidated statement of income for the year ended 31 December 2010 comparatively with the consolidated statement of income for the year ended 31 December 2009, consolidated statement of cash flow and consolidated statement of changes in shareholders' equity for the period 1 January - 31 December 2010 comparatively with the related financial statements for the period 1 January - 31 December 2009.

Where necessary, comparative figures have been reclassified to confirm to the changes in presentation in the current period. The details of reclassification which does not have an impact on the retained earnings/losses and net income/ (loss) for the year are presented below.

- "Change in long-term trade payables" account amounting to TRY 207.270 which was formerly presented by the Group under financing activities section of the statement of cash flows for the year ended 31 December 2009 is reclassified to the operating activities heading after reassessment of the management in the current period. As a result of this reclassification, total net cash flows provided from operating activities of the Group decreased from TRY 459.700 to TRY 252.430, and total net cash flows used in financing activities decreased from TRY 1.082.134 to TRY 874.864.
- "Unused vacation provision" account amounting to TRY 24.389 was formerly presented by the Group under current provisions in the balance sheet as of 31 December 2009 is reclassified to "other current liabilities" after reassessment of the management in the current period. As a result of this reclassification, current provisions of the Group decreased from TRY 134.860 to TRY 110.371, and other current liabilities increased from TRY 141.303 to TRY 165.692.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.1.4 Comparative information, changes in accounting policies and restatement of prior period financial statements (Continued)

- "Valuation of derivative instruments" account amounting to TRY 1.753 was formerly presented by the Group under "other payables" in the balance sheet as of 31 December 2009 is reclassified to "other financial liabilities" after reassessment of the management in the current period. As a result of this reclassification, total other financial liabilities of Group increased from TRY 17.820 to TRY 19.735, and total other payables decreased from TRY 260.879 to TRY 258.964.
- "Restricted reserves assorted from profit" account amounting to TRY 37.451 in the balance sheet of the Group as of 31 December 2009 is reassessed by the management in the current period. As a result of this reassessment, total restricted reserves assorted from profit increased from TRY 37.451 to TRY 680.641, and total of previous years' profit decreased from TRY 837.276 to TRY 194.086.

### 2.1.5 Significant accounting estimates

The preparation of the consolidated financial statements requires the use of judgments and estimates which might affect the amounts of assets and liabilities, explanation of commitments and contingent liabilities which were reported as of the balance sheet date and the revenues and expenses which were reported throughout the period. Even though, these judgments and estimates are based on the best estimates of the Company's management, the actual results might differ from them.

### 2.1.6 Offsetting

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to set-off the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

### 2.1.7 US dollar convenience translation

US dollar ("USD") amounts shown in the consolidated financial statements have been included solely for the convenience of the reader and are translated from Turkish lira ("TRY"), as a matter of arithmetic computation only, at the Central Bank of the Republic of Turkey official TRY exchange rate of TRY 1,5460 = USD 1,00 on 31 December 2010. Thus, USD amounts do not form a part of the consolidated financial statements prepared in accordance with generally accepted accounting standards issued by the CMB. Such translations should not be construed as a representation that the TRY amounts have been or could be converted into USD at this or any other rate.

### 2.2 Summary of significant accounting policies

Accounting policies for Subsidiaries and Joint Ventures have been changed to ensure consistency with the policies adopted by the Group, where necessary. The significant accounting policies, other than Group accounting which is described in Note 2.1.3, followed in the preparation of these consolidated financial statements are summarized below:

### 2.2.1 Related parties

For the purpose of these consolidated financial statements, shareholders, key management personnel and Board members, in each case together with their families and companies controlled by or affiliated with them, Associates and Joint Ventures are considered and referred to as Related Parties (Note 37).

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.2 Marketable securities and financial investments

Group classifies its marketable securities and financial investments as "financial assets at fair value through profit or loss" and "available-for-sale investments".

"Financial assets at fair value through profit or loss" are either acquired for generating a profit from short-term fluctuations in price or dealer's margin, or are securities included in a portfolio in which a pattern of short-term profit making exists, independent from acquisition reason. Trading securities are initially recognized at cost of purchase including the transaction costs. Trading securities are subsequently re-measured at fair value. All related realized and unrealized gains and losses are included in the "financial income". Dividends received are recognized as dividend income in the consolidated statement of income.

"Available-for-sale investments" are included in non-current assets unless Group management has the intention of holding these investments for less than 12 months from the balance sheet date, or unless they will need to be sold to raise operating capital, in which case they are included in current assets. The appropriate classification of investments is determined at the time of the purchase and re-evaluated by management on a regular basis. Available-for-sale investments are initially recognized at cost. Available-for-sale investments are subsequently re-measured at fair value. Unrealized gains and losses arising from the changes in the fair values of available-for-sale investments are accounted directly in shareholders' equity rather than consolidated statement of income.

Available-for-sale equity investments in which the Group, together with Doğan family members, has an interest below 20%, or above 20% over which the Holding does not exercise a significant influence, or which are immaterial and that do not have quoted market price in active markets and whose fair values cannot be measured reliably, are carried at cost, which includes the restatement of this cost before 1 January 2005 to the equivalent purchasing power at balance sheet day, less any provision for diminution in value (Note:7).

### 2.2.3 Sale and repurchase agreements

Securities purchased under agreements to resell ("reverse repo") are recorded as reverse repurchase agreements (Note 6). The difference between sales and repurchase prices is treated as interest and amortized over the life of reverse repo agreements using the effective yield method.

### 2.2.4 Trade receivables and provision for doubtful receivables

Trade receivables that are created by the Group by way of providing goods or services directly to a debtor are carried at amortized cost. Trade receivables that deferred financial income is netted-off and calculated by discounting amounts that will be collected of trade receivables recorded in the original invoice value in the subsequent periods using the effective yield method. Short duration receivables with no stated interest rate are measured at original invoice amount unless the effect of imputing interest is significant (Note 10).

A credit risk provision for trade receivables is established if there is objective evidence that the Group will not be able to collect all amounts due. The amount of the provision is the difference between the carrying amount and the recoverable amount, being the present value of all cash flows, including amounts recoverable from guarantees and collateral, discounted based on the original effective interest rate of the originated receivables at inception.

If the amount of the impairment subsequently decreases due to an event occurring after the write-down, the release of the provision is credited to other income.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.5 Inventories

Inventories are valued at the lower of cost or net realizable value. Cost elements included in inventory are purchase costs and other costs necessary to prepare the asset for its intended use. Cost of inventories is determined on the moving weighted average basis and weighted average basis. Net realizable value is the estimate of the selling price in the ordinary course of business, less the costs of completion and selling expenses (Note 13).

### **Promotion stocks**

Evaluation of impairment on promotion stocks and in detection of an impairment; evaluation of the impairment amount is carried out by the group management. In this manner, an inventory impairment amount is set with the rates determined by the management by taking the purchase date into consideration.

### 2.2.6 Investment property

Buildings and land held to earn rentals or for capital appreciation or both, rather than for use in the production or supply of goods or services, or for administrative purposes or sale in the ordinary course of business, are classified as investment property. Investment properties are carried at cost less accumulated depreciation. Investment properties (except land) are depreciated on a straight-line basis. Depreciation is calculated on the values of investment properties (Note 17). The depreciation periods for investment property, which approximate the economic useful lives of such assets, are between 5 and 50 years.

Investment properties are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of asset net selling price or value in use.

### 2.2.7 Property, plant and equipment

Property, plant and equipment is carried at cost less accumulated depreciation. Property, plant and equipment are depreciated on a straight-line basis (Note 18).

The depreciation periods for property, plant and equipment, which approximate the economic useful lives of such assets, are as follows:

Land improvements	2 - 50 years
Buildings	2 - 50 years
Machinery and equipment	2 - 28 years
Motor vehicles	2 - 17 years
Furniture and fixtures	2 - 50 years
Leasehold improvements	2 - 39 years
Other fixed assets	2 - 50 years
Special costs	5 years

Property, plant and equipment is reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of asset net selling price or value in use.

Costs to property plant and equipment are included in the asset's carrying amount or recognized as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statements during the financial period in which they were incurred. Gains or losses on disposals of property, plant and equipment with respect to their restated amounts are included in the other income and expense accounts, as appropriate.

Other tangible assets mainly consist of tanks, stations and station equipments.

DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish Iira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.7 Property, plant and equipment (Continued)

The construction in progress, which is related with the electric energy production facility and presented under tangible assets, shortly consists of the following cost items:

- Its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates
- Any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.
- Costs of employee benefits arising directly from the construction or acquisition of the item of property, plant and equipment;
- Costs of site preparation
- Initial delivery and handling costs
- Installation and assembly costs
- Professional fees
- General administration expenses directly related to purchase or construction of the tangible asset
- Finance costs that are addable to the tangible asset costs within the context of IAS 23.
- Expropriation costs incurred for the construction of dam

### 2.2.8 Leases

### **Financial Lease**

Tangible assets of which all benefits and risks undertaken are gained through financial leasing considered as financial leasing by the group. Financial leases are capitalized at the lower of cost of the tax advantage of the asset at the beginning of the leasing period or the fair value after deducting incentives or the reduced minimum leasing payments on the date of the leasing. Leasing payments are processed as if they comprise capital and interest.

The capital element is treated as a reduction to the capitalized obligation under the lease and the interest element is charged to the statement of income. The property, plant and equipment acquired under finance leases are depreciated over the useful life of the asset.

### **Operational lease**

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

### 2.2.9 Goodwill

Goodwill and negative goodwill arising on consolidation, indicating the difference between the purchase price and the attributable share of the Group in the fair value of the underlying net assets of the company acquired, are capitalized and amortized using the straight-line method over the useful life until 31 December 2004, if the acquisition is before 31 December 2004. Within framework of IFRS 3 "Business Combinations", amortization accounting is not applied for goodwill related to the acquisitions after 31 March 2004, and the carrying value of goodwill is reviewed and adjusted for permanent impairment where it is considered necessary (Note 20).

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.9 Goodwill (Continued)

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Any negative goodwill arising from business combinations effected subsequent to the same period is recognised as income in the period in which negative goodwill occurs. As of 1 January 2005, the Group has ceased the amortization and impairment testing of goodwill arising from business combinations effected prior to 31 March 2004 in accordance with IFRS 3. As of 1 January 2005, carrying value of negative goodwill arising from the acquisitions of prior periods is removed from the consolidated financial statements under IFRS 3.

Gain and loss related with the sales of a subsidiary includes associated carrying value of the goodwill.

### 2.2.10 Intangible assets

Intangible assets comprise brand names, customer lists, terrestrial broadcasting permissions and licenses (frequency rights), other identified rights, computer software and television programme rights. Useful lives of certain brand names of the media segment are determined to be infinite (Note 19). Infinite lived intangible assets are not amortized and tested annually for impairment.

The terrestrial frequencies are limited in Turkey, accordingly, since 1994 no new national broadcasting company is allowed to operate. However, in the current practice, national broadcasting companies started broadcasting prior to 1994 continue to operate. The Turkish Radio and Television Supreme Council ("RTÜK") has not yet conducted a tender for terrestrial broadcasting permissions and licences (frequency rights). The subsidiaries of the Group operating in media segment currently do not have any conflicts or disagreements with RTÜK. Therefore, it has been concluded that terrestrial broadcasting permissions and licenses (frequency rights) have an infinite useful life. Infinite lived intangible assets are not amortized and tested annually for impairment.

Estimated useful lives of the finited lived intangible assets for the media segment are as follows:

	Years
Trademark	20 - 25
Customer lists	9 - 18
Domain names	20
Other intangible assets	5 - 49

The usage right of the marina is hold by Milta, one of the subsidiaries, and will be amortized over 49 years depending on the transfer agreement made by Privatization Administration (Note:19)

Program rights (foreign series, foreign films and Turkish films) are initially recognized at acquisition cost of the license when the Group controls, in substance, the respective assets and the risks and rewards attached to them. Program rights are evaluated to determine if expected revenues are sufficient to cover the unconsumed portion of the program. To the extent that expected revenues are insufficient, the program rights are written down to their net realizable value.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.10 Intangible assets (Continued)

Consumption is based on the transmission of the expected number of runs (vary from two to unlimited) purchased. The appropriateness of the consumption profiles are reviewed regularly by the management. A maximum of 5 runs is applied for the unlimited run purchases.

Programme rights include the Group's in-house productions and acquired broadcasting rights. These rights are amortized as explained below:

- Domestic series, soap operas, in-house productions, game shows, music shows, children programmes, sport programmes and other events and documentaries are fully amortized upon the first transmission and are associated with cost of sales.
- Domestic and foreign movies and foreign series are amortized rapidly by taking into consideration the number of broadcast runs acquired.

Intangible assets are disclosed with their net value which is acquisition cost less accumulated amortization.

Intangible assets are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of asset net selling price or value in use.

### Web page development costs

Direct Costs associated with developing web pages are capitalized and are amortized over their estimated useful lives (Note 19). Following the planning phase and operation; all costs are recognized as expenses. Maintenance costs of web pages are accounted as operational expenses.

### 2.2.11 Programme stocks

Programme stocks comprise internal and external productions that have been produced but not yet broadcasted as of the report date. Programme stocks are recognised at acquisition or production cost and they are not subject to amortization. These programmes are charged to the income statement upon the first transmission and included in cost of sales in the consolidated statement of income. If the estimated income from programme stocks is lower than the carrying value, carrying value is discounted to net realizable value.

### 2.2.12 Taxes

Tax provision for the period consists of current year tax and deferred tax. Current year tax liability consists of tax liability which is calculated through the tax rates enacted by the balance sheet date of taxable profit of the profit and adjustment records related to previous years' tax liabilities.

Deferred income tax is provided, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date.

Significant temporary differences arise from the financial losses to be deducted, the provision of doubtful receivables, the provision of employment termination benefits, the restatement of property, plant and equipment and inventory over their historical cost, and from the differences of tax bases.

Deferred tax liabilities are recognized for all taxable temporary differences, whereas deferred tax assets resulting from deductible temporary differences are recognized to the extent that it is probable that future taxable profit will be available against which the deductible temporary difference can be utilized.

Deferred tax assets and deferred tax liabilities, related to income taxes levied by the same taxation authority, are offset when there is a legally enforceable right to set-off current tax assets against current tax liabilities (Note 35).

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.13 Provisions, contingent assets and liabilities

If the Group has liabilities from previous events, will probably sells its economically beneficial assets to pay these liabilities and estimates the cost of the liabilities and if this estimation is reliable; a provision is provided for the related liabilities and the provision is displayed on the financial statements. Contingent liabilities are revaluated continuously to determine the sales probability of the economically beneficial assets. If economically beneficial assets are going to be sold for certain in the future for the payment of the items displayed as contingent liabilities, a provision is provided and displayed in the financial statements for the related contingent liabilities except for the reliable value estimation of the economically beneficial assets which cannot be performed at the time when the sales probability of the economically beneficial assets is made.

Although the payment of the contingent liabilities is certain and the value estimation of the economically beneficial assets is not reliable, the Group displays related liabilities in the footnotes.

Assets resulted from previous events and existence of these assets confirmed with realization of one or more uncertain events which are not wholly controlled by the Group are assessed as contingent assets. If the probability of economical beneficial assets introduction to the entity is assessed as high, contingent assets are displayed in the notes.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

### 2.2.14 Financial liabilities

Borrowings are recognised initially at the proceeds received, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost using the effective interest method. Any difference between proceeds, net of transaction costs, and the redemption value is recognized in the income statement as finance expense over the period of the borrowings (Note 8). The borrowing costs which are directly related with the acquisition, manufacturing or production of a qualifying asset (means that a long period of time is required to make available for sale and use as purposed) are capitalized as a part of cost of the related asset. (Note 18).

### 2.2.15 Eurobonds

Eurobonds are recognized initially at their fair value, being their issue proceeds net of transaction costs incurred. Eurobonds are subsequently stated at amortised cost using the effective yield method; any difference between the proceeds and redemption value is recognized in the consolidated income statement over the period of the Eurobonds.

### 2.2.16 Accounting of share sales purchases from non-controlling interest

The Group applies "Parent Company Model" (for purchase and sale transactions of subsidiary's shares) for transactions when the control is not lost. Disposals to non-controlling interests that are resulted in gains and losses, are recorded in the income statement (Note 31). Purchases from non-controlling interests result in goodwill, being the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary (Note 3 and Note 20).

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.17 Employment termination benefits

Employment termination benefits represent the present value of the estimated total reserve of the future probable obligation that arises on the retirement of the employees, employees who achieve the retirement age and employees whose employment is terminated without due cause, who are called up for military service or who die, calculated in accordance with the Turkish Labour Law and Press Labour Laws for companies in the media segment (Note 24).

### 2.2.18 Share capital and dividends

Ordinary shares are classified as equity. Dividend income is recognised as income when right to obtain of dividend is generated. Dividend distribution to the Company's shareholders is recognised as a liability in the Group's consolidated financial statements in the period in which the dividends are approved by the Company's shareholders.

### 2.2.19 Foreign currency transactions

### **Functional currency**

Items included in the financial statements of each entity in the Group are measured using the currency that best reflects the economic substance of the underlying events and circumstances relevant to that entity. The consolidated financial statements are presented in Turkish Lira, which is the reporting currency of the Group.

### Foreign currency transactions and balances

Income and expenses arising in foreign currencies have been translated into TRY at the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies have been translated into TRY at the exchange rates prevailing at the balance sheet dates. Exchange gains or losses arising from the settlement and translation of foreign currency items have been included in the consolidated statement of income.

### Foreign Group companies

The results of Group undertakings using a measurement currency other than TRY are first translated into Turkish lira by using the average exchange rate for the period. The assets and liabilities of such Group undertakings are translated into TRY by using the closing rate at the balance sheet date. Differences arising on retranslation of the opening net assets of such Group undertakings and differences between the average and period-end rates are included in currency translation reserve as a separate item in the shareholders' equity.

Country	Currency Type	2010	2009
Euro zone	Euro	2,0491	2,1603
Russia	Ruble	0,0507	0,0493
Hungary	Forint	0,0074	0,0080
Croatia	Kuna	0,2776	0,2960
Ukraine	Grivna	0,1942	0,1853
Romania	New Lei	0,4826	0,5161

102 | 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş. 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş. | 103

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.20 Revenue recognition

### a) Media segment

Revenues include the invoiced value of sales of goods and services. Revenues are recognized on an accrual basis at the time deliveries and risk and benefits are transferred, the amount of the revenue can be measured reliably and it is probable that the economic benefits associated with the transaction will flow to the Group, at the fair value of the consideration received or receivable.

Net sales represent the invoiced value of goods shipped less sales returns and commission. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. The difference between the fair value and the nominal amount of the consideration is recognized as interest income on a time proportion basis that takes into account the effective yield on the asset (Note 28).

### Revenues from television, newspaper, magazine and other advertisements

Revenue from advertisements is recognised on an accrual basis at the time of broadcasting or printing the advertisement in the related media at the invoiced amounts. The part which is not broadcasted or published yet is recognised as deferred income on the balance sheet.

### Revenues from newspaper and magazine sales

Revenue from newspaper and magazine sales is recognised on an accrual basis at the time of delivery of the newspapers by the distribution company to the dealer at the invoiced values.

### Newspaper sales returns:

Provision for newspaper sales returns is accounted at the time of delivery based on past experiences and recent information of sales returns.

### Returns on magazine sales and provisions:

Provision for returns on magazine sales are the provisions provided to reflect the sales income based on matching principle by using statistical data for the period, field sales data, etc. when return invoices are not issued although returns are taken off from the market or the issue of magazine period is not expired.

### Revenues from printing services

Income from printing arises from printing services given to third parties other than Group companies by using Group's printing facilities. Related income is recognised on an accrual basis at the time of services given.

### b) Discontinued Operations

Revenue is recognized on accrual basis at the fair value of the amount obtained or to be obtained based on the assumptions that delivery is realized, the income can be reliably determined and the inflow of the economic benefits related with the transaction to the Group is probable. Net sales are calculated after the sales returns and sales discounts are deducted.

Revenue from sale of goods is recognized when all the following conditions are satisfied:

- The Group transfers the significant risks and rewards of ownership of the goods to the buyer,
- The Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the
- The amount of revenue can be measured reliably,
- It is probable that the economic benefits associated with the transaction will flow to the entity,
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.20 Revenue recognition(Continued)

### b) Discontinued Operations (Continued)

Income from discontinued operations is consolidated by the method of proportional consolidation until 22 December 2010 and reclassified in "profit after tax from discontinued operations" in the consolidated statement of income for the year ended 31 December 2010 (Note 34).

### c) Other segment

Revenue is recognized on the invoiced amount on an accrual basis at the time of deliveries or acceptances are made. Net sales represent the invoiced value of goods shipped less sales returns and commission. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using the effective yield method. The difference between the fair value and the nominal amount of the consideration is recognized as "financial income" in the period.

Service and other revenues are recognized on accrual basis at the fair value of the amount obtained or to be obtained based on the assumptions that delivery is realized, the income can be reliably determined and the inflow of the economic benefits related with the transaction to the Group is probable.

### **Housing construction projects**

The revenue generated from the housing construction projects is recognized when the ownership of the risks and rewards of the assets are transferred to the buyer upon the performance of contract terms and the approval of delivery record by the buyer. The Group's subsidiary, Milpa, has an ongoing investment project "Milpark" and the amounts received from customers in relation to the project is followed under advances received until the final delivery date of the units under construction in Milpark project (Note 11).

### Procedures related to the landowner

The Group has entered in to a Landownership agreement ("LOA") in the Milpark project. In accordance with the agreement, the Group commits to develop real estate projects on lands that are owned by the landowner and in return for the land transfer the ownership of the preagreed ratio of the constructed assets to the landowner. For landownership agreements, the value of land transferred to the Group is carried at fair value at the date of agreement and when the Group meets all of its contractual liabilities and all risks and rewards of the ownership of the assets are transferred to the landowner following the approval of the delivery notice by the landowner, revenue is recognised as the sale profit obtained from the landowner.

### **Vehicle Sale**

The risk and reward is assumed to be transferred to the buyer when the Special Consumption Tax is paid and the licence is issued and with the measurement of the revenue reliably, reveneu is recognized.

### Other revenues

Interest income is recognized on a time proportion basis and income accrual is ascertained by taking effective and remaining maturity interest rates into account.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.20 Revenue recognition(Continued)

Dividend income from investments is recognized when the shareholders' rights to receive payment have arisen. Rent income and other income are recognized on an accrual basis.

### 2.2.21 Research and development costs

Research and development costs are recognized as an expense in the consolidated statement of comprehensive income in the period in which they are incurred. Research and developments costs incurred in the periods ended 31 December 2010 and 31 December 2009 are related to discontinued operations.

### 2.2.22 Barter agreements

The Group provides advertising services in return for advertisement and other products and services. When goods or services are exchanged or swapped for goods or services which are of a similar nature and value, the exchange is not regarded as a transaction which generates revenue. When goods are sold or services are rendered in exchange for dissimilar goods or services, the exchange is regarded as a transaction which generates revenue. The revenue is measured at the fair value of the goods or services received, adjusted by the amount of any cash or cash equivalents transferred. If the fair value of the goods or services received are not measured reliably, the revenue is measured at the fair value of the goods or services supplied, adjusted by the amount of any cash or cash equivalents transferred.

### 2.2.23. Governement Grants

All government grants including the non – monetary government grants measured with fair value, are recognized where there is a reasonable assurance that the grant will be received and the group will comply with all attached conditions. Group, within the context of Incentive of Investments and Employment Law numbered 5084 ("5084 numbered Law"), is benefiting from insurance incentive. In addition to that, Group took Investment Incentive Certificate for the facility modernization which is performed within the media operations and is exempted from Import Tax and VAT.

### 2.2.24 Liquid Assets

Cash and cash equivalents include cash and amounts due from banks, and short-term, highly liquid investments, which have insignificant risk of value in exchange with maturity periods of less than 12 months.

### 2.2.25 Cash and cash equivalents

Cash flow statements as integral part of financial statements are prepared so as to inform users of financial statements regarding the change in Group's net assets, financial structure and the ability to guide cash flow amounts and timing according to the changing conditions.

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with insignificant risk of value in exchange and original maturities of 3 months or less and marketable securities with original maturities of less than 3 months.

### 2.2.26 Earnings / loss per share

Earnings/loss per share disclosed in the consolidated statements of income/(expense) are determined by dividing net profit/(loss) by the weighted average number of shares that have been outstanding during the period concerned.

In Turkey, companies can increase their paid-in capital by making a pro-rata distribution of shares ("Bonus Shares") to existing shareholders from retained earnings. For the purpose of earnings per share computations, such Bonus Share issuances are regarded as issued shares. Accordingly the weighted average number of shares used in earnings per share computations is derived by giving retroactive effect to the issuances of the shares without consideration (Note 36).

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.27 Segment reporting

As of 31 December 2008, Group has early adopted IFRS 8 "Operating Segments" standard that is effective for the periods beginning on or after 1 January 2009. Industrial segment is an operational group that provides products and services which are exposed to different risks and benefits other than other industrial segments and for management reporting purposes, is composed of three main groups, namely "Media", "Energy" and "Other". Two main branches of Group as "Media" and "Other" have been reported in continuing operations since "Energy" segment is reported under "discontinued operations" in the comprehensive income statement dated 31 December 2010 after completion of the transfer of shares of POAS at 22 December 2010.

### 2.2.28 Accounting of derivative financial instruments and hedging transactions

### 2.2.28.a) Derivative financial instruments

Derivative forward instruments, predominantly foreign currency and interest swap agreements and foreign currency forward agreements are initially recognised at their historical costs plus the transaction costs. Derivative financial instruments are subsequently remeasured at their fair value. All derivative financial instruments are classified as financial assets at fair value through profit or loss. Fair values of derivative financial instruments are obtained from quoted market prices or discounted cash flow models as appropriate. Based on positive or negative fair value, derivative financial instruments are carried as assets or liabilities respectively.

Changes in the fair value of derivatives at fair value through profit or loss are included in the statement of comprehensive income.

While certain derivatives provide effective hedge relationships, they are recognised as financial assets through profit or loss in accordance with IAS 39 and their fair value gains and losses are reported in the statement of comprehensive income.

The Group uses various derivative instruments to preserve the value of its petroleum inventories and cargo imports, to ensure a constant flow of income, and to minimize adverse price movements. The effect of these derivative transactions on current period are diclosed under discontinued operations.

### 2.2.28.b) Accounting for put options

Under the terms of certain share purchase agreements, the Group may commit to acquire the interests owned by non-controlling shareholders in subsidiaries, upon the request of non-controlling interest holders. IAS 32, "Financial Instruments: Disclosure and Presentation" requires the value of such put option to be presented as a financial liability on the balance sheet for the discounted value of the expected exercise price of this option, notwithstanding the ability of the Company to settle part of these obligations with its own shares and not cash. In addition, the share of non-controlling shareholders in the net asset of the company subject to the put option is presented in "other financial liabilities" instead of "non-controlling interests" in the consolidated balance sheet. The Group presents, at initial recognition, the difference between the exercise price of the option and the carrying value of the non-controlling interests first as a reduction of non-controlling interest and then as addition to the Group's equity. The discount amount and any subsequent change in the fair value of the commitment are recognized in the income statement as finance income or expense in subsequent periods.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.29 Non-controlling interests

Non-controlling interests present the shares of non-controlling shareholders in the net assets and the results of the period for the Subsidiaries and are separately disclosed in the consolidated balance sheets and statements of income. When the losses applicable to the non-controlling exceed the non-controlling interest in the equity of the subsidiary, the excess loss and the further losses applicable to the non-controlling are charged against the majority interest except to the extent that the non-controlling shares has a binding obligation to, and is able to make good the losses

### 2.2.30 Business Combinations

Business combinations are accounted in accordance with IFRS 3. Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary/associate at the date of acquisition. If the purchase amount is less than the fair value of provisions, contingent assets and liabilities, the subjected difference is identified with comprehensive income statement. Goodwill recognized in a business combination is not amortized, instead it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. If the acquisition cost is lower than the fair value of the identifiable assets, liabilities and contingent liabilities acquired, the difference is accounted for as income in the related period (Note 3).

Gains or losses resulted from sale or purchase of subsidiaries under the control of Doğan Holding (transactions that do not result in a change in control) are recognized under equity. IAS 27 (Revised) requires ownership decreases or increases which do not result in a change in control to be recorded under equity for accounting periods beginning on or after 1 July 2009. For accounting periods beginning prior to 1 July 2009, the difference resulted in favor of acquisition value in connection with sale or purchase of subsidiaries under the control of the Group which do not result in a change in control was recognized as goodwill.

### 2.2.31 Impairment of assets

The Group reviews all assets except goodwill and intangible assets with indefinite useful lives at each balance sheet date in order to see if there is a sign of impairment on the stated asset. If there is such a sign, carrying amount of the stated asset will be compared with the net realizable value which is the higher of value in use and fair value less cost to sell. Impairment exists if the carrying value of an asset or a cash generating unit including the asset is greater than its net realizable value. Impairment losses are recognized in the consolidated income statement.

### 2.2.32 Change in accounting policies, accounting estimates and errors

Changes in accounting policies or determined accounting errors are applied retrospectively and the financial statements of the previous year are adjusted. If estimated changes in accounting policies are for only one period, changes are applied to the current year but if the estimated changes are for the following periods, changes are applied both to the current and following periods prospectively.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.2.33 Deferred financial income/expenses

Deferred financial income/expenses represent financial income and expenses on futures sales and purchases. Throughout the sales and purchases in the credit and purchases period, income and expenses are computed using an effective interest rate method and disclosed under financial income and expenses (Note 32 and 33).

### 2.2.34 Discontinued Operations

Discontinued operations which are activities disposed by the Group including their cash flows, are an important segment that can be separated from the entire Group. Result of the disposed operations till the date on which the control of the Group over such operations is lost are presented in a separate line under discontinued operations in the consolidated statement of income as of 31 December 2010. The results of the disposed operations for the year ended 31 December 2009 (prior period) are reclassified under discontinued operations in order to present the consolidated statements of income comparatively. Profit/loss on disposal of discontinued operations and also the related tax expense are included in the results of these operations. Profit/loss on disposal of discontinued operations is calculated as the difference between the book value of net assets disposed and the sales price (Note 41).

### 2.2.35 Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

General borrowings of the Group are capitalized to the applicable qualifying assets based on a capitalization rate. The capitalization rate is the weighted average of the borrowing costs applicable to the borrowings of the entity that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

Group has capitalized the real part of the related borrowing costs in the cost of real estate projects built by Milpa and also the ongoing construction of hidroelectric power plant project built by Boyabat Elektrik, in the year 2010 and 2009; other borrowing costs are recognized in the statement of income/ (loss) in the period in which they are incurred.

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### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.3 Critical Accounting Estimates, Assumptions and Judgments

### 2.3.1. Critical accounting estimates and assumptions

### a) Tax penalties and notices and ongoing tax cases

In relation to tax penalties disclosed in detail in Note 20, the Group management includes the following information to the evaluation process: earlier reviews of Ministry of Finance; expert opinions given in tax literature; similar court verdicts issued by tax courts and Council of State; updated position status of the court cases; opinions of tax and legal advisors; and reconciliation discussions. As a result of the evaluation process, provision is allocated for economical resources, which can be reliably estimated if possible outflow of these economical resources from the entity is highly probable. The Group has booked provision for tax penalties amounting to TRY 26.171 (As of 31 December 2009: TRY 32.447) in the consolidated financial statements as of 31 December 2010 based on the best estimates (Note 22).

### (b) Estimated impairment of goodwill

In accordance with the accounting policy mentioned in Note 2.2.19, goodwill is annually tested for impairment by the Group. Recoverable amount of cash generating units is measured based on the value in use calculations.

### (c) Useful lives of intangible assets

Group estimates the useful lives of some of its amount of TRY 252.507 (2009: TRY 286.386) trademarks and its terrestrial broadcasting and permission licenses (frequency rights) are indefinite. If these intangible assets' useful lives had been finite (in case of useful lives of 20 years), the amortization charge and the loss before income taxes from continuing operations would have increased by TRY 18.124 (As of 31 December 2009: TRY 18.365).

### (d) Probable liabilities related to the share sales agreement signed with Commerz-Film GmbH

Doğan Yayın Holding, subsidary of Group sold 90.854.185 shares, 25% of the paid-in capital of Doğan TV, to Commerz-Film GmbH (formerly registered as Dreiundvierzigste Media Vermögengsverwaltungsgesellschaft mbH), a 100% subsidiary of Axel Springer A.Ş., for EUR 375.000 (TRY 694.312, this amount is defined as "initial sales price") on 2 January 2007. In accordance with the agreement that the initial sales price will be revised depending on the "initial public offering" ("IPO") of the shares of Doğan TV if available.

With the agreement signed on 19 November 2009 between Doğan Şirketler Grubu Holding A.Ş., Doğan Yayın Holding, Doğan TV and Commerz-Film GmbH; the dates that the recalculation of the initial sales prices will be based on are postponed for a 4 year period without reservations.

Certain conditions at the agreement dated 19 November 2009 mentioned below will be effective after 19 February 2010.

 Axel Springer Group has sale options for 3,3% of its shares in Doğan amounting to EUR 50.000 subsequent to January 2013 and the other 3,3% of its shares amounting to EUR 50.000 subsequent to January 2014 to Doğan Şirketler Grubu Holding A.Ş. and Doğan Şirketler Grubu Holding A.Ş. has the commitment to purchase these shares. Axel Springer Group may exercise the sale options fully or partially.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.3 Critical Accounting Estimates, Assumptions and Judgments (Continued)

### 2.3.1. Critical accounting estimates and assumptions (Continued)

### d) Probable liabilities related to the share sales agreement signed with Commerz-Film GmbH (Continued)

- Axel Springer Group has option to sell some or all of its shares in Doğan TV with the higher of EUR 4,1275 per share or a fair value to be determined by specific valuation techniques and Doğan Holding has a commitment to purchase these shares. In order to exercise this option, the following conditions must be met:
- Doğan TV shares should not be offered to the public by 30 June 2017.
- There should be direct or indirect control change over Doğan Holding, Doğan Yayın Holding or Doğan TV,
- There should be pledges or sequestration on the Doğan Yayın Holding's assets that have significant unfavorable effects on the operations of Doğan Yayın Holding in addition to the existing ones.

In accordance with the agreement signed on 19 November 2009, Doğan Yayın Holding shall make a TRY cash capital increase in Doğan TV that corresponds to EUR 385.000, and as a result of the capital increase, Doğan TV shares owned by Commerz-Film GmbH shall be diluted to 19,9% from 25%. In January 2010 and May 2010, the capital increase of Doğan TV, was completed in two steps. As a result of the capital increase, the shares of Doğan Yayın Holding and Commerz-Film GmbH at Doğan TV reach 79,71% and 19,9% respectively.

The Board of Directors of Doğan TV made the above-mentioned January 2010 capital increase decision in December 2009. The required applications were made and permission was obtained from Republic of Turkey Ministry of Industry and Trade at December 2009. Considering the substance over form principle, Doğan Yayın Holding assessed capital advances, that would not be planned to payback as a part of the net investment at Doğan TV as of 31 December 2009.

Partial sale shares or purchases of subsidiaries that are under the control of Doğan Yayın Holding (transactions with non-controlling interests) are accounted for by using the "Parent Company Model". Accordingly, goodwill is calculated in the share purchase transactions. As a result of the 2,9% share acquisition of Doğan TV Holding A.Ş through the premium capital increase as explained above, the Group recognised TRY 117.517 of goodwill (Note 3).

The Board of Directors decided to increase their capital upon the decision made prior to balance sheet date on 31 December 2009. In accordance with the decision, the Group's capital has decided to be increased to the TRY equivalent of EUR 385.000. Excluding the first portion of increase made in January 2010 amounting to TRY 432.079, TRY 380.164 of such increase made in May 2010, is treated as the acquisition of non-controlling interests of a Doğan Yayın Holding subsidiary and the related amount is recognised under equity in accordance with IAS 27 (Revised), which is applicable for annual periods beginning subsequent to 1 July 2009 and no goodwill is recognised (Note 3).

Accordingly, as a result of the transaction mentioned above, there is an increase in non-controlling interest amounting to TRY 54.891 and a corresponding decrease in the equity attributable to equity holders of the Parent Company with the same amount.

EUR 375.000, which is defined above as the initial sale price, can be amended based on the circumstances explained below. As per the agreement, the initial sale price may be subject to revision as the following depending on the "initial public offering" of Doğan TV Holding A.Ş..

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### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.3 Critical Accounting Estimates, Assumptions and Judgments (Continued)

### 2.3.1. Critical accounting estimates and assumptions (Continued)

### d) Probable liabilities related to the share sales agreement signed with Commerz-Film GmbH (Continued)

In the event that shares of Doğan TV Holding A.Ş are offered to public by 30 June 2017, if the fair value of 19,9% of shares held by Axel Springer Group determined by the public offering price (which will be determined using the three-month average share price after the offering) is higher than the initial sale price including interest calculated from this difference (it will be calculated using the annual Euro Libor rates on annual compound basis effective from 2 January 2007), the difference will be equally apportioned between Doğan Yayın Holding and Axel Springer. If the fair value is lower, the difference will be paid to Axel Springer Group by Doğan Yayın Holding.

In the event that shares of Doğan TV Holding A.Ş., are not offered to the public by 30 June 2017, if the fair value of Doğan TV Holding A.Ş., as determined by specific valuation techniques as of 31 December 2015, is less than the initial sales price including interest calculated from this difference (it will be calculated using the annual Euro Libor rates on annual compound basis effective from 2 January 2007), the difference will be paid to Axel Springer Group by Doğan Yayın Holding.

In the event that Doğan TV Holding A.Ş. shares are offered to the public between 30 June 2017 and 30 June 2020, any positive difference between the initial public offering value and the initial sales price remeasured as of 31 December 2015 (it will be remeasured using the annual Euro Libor rates on annual compound basis starting from 2 January 2007) including interest calculated from the difference (it will be calculated using the annual Euro Libor rates on annual compound basis effective from 1 July 2017) will be apportioned equally, whereas no transaction will take place for any negative difference.

Currently, Doğan Yayın Holding has determined the fair value of Doğan TV in order to identify whether it will assume any future financial liability and made detailed disclosures in its financial statements as of balance sheet date.

To measure fair value, cash flow projections in relation to periods covering 2011-2015 are prepared for Doğan TV and the fair value of Doğan TV has been calculated by discounting the above mentioned cash flow statements. Valuation projections are prepared for a 5 year-budget period.

The critical estimates and assumptions related to cash flow projections prepared in TRY within the scope of fair value determinations of Doğan TV are explained below.

2011	- 2015

Revenue increase in the budgeted period (1)

11.81%

	2010	2011	2012	2013	2014	2015
EBITDA margin (2)	4%	15%	27%	37%	40%	42%

<sup>(1)</sup> Compound annual growth rate (CAGR – compound annual growth rate)

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.3 Critical Accounting Estimates, Assumptions and Judgments (Continued)

### 2.3.1. Critical accounting estimates and assumptions (Continued)

### d) Probable liabilities related to the share sales agreement signed with Commerz-Film GmbH (Continued)

Cash flow projections are discounted with 14% as the by rate of weighted average cost of capital.

Based on the fair value calculated through the discount rates and cash flow projections with significant assumptions mentioned above, there is no financial liability over the sale of 19,9% shares in Doğan TV to Axel Springer Group.

The Group Management recognises a deferred tax asset over the TRY 337.342 of deductible accumulated losses, considering the 5 year projections for profit and business plans (31 December 2009: TRY 294.213)

### 2.3.2 Critical accounting judgments

Prepaid phone card (prepaid minutes) sales related with mobile telecommunication services and newspaper and magazine sales (excluding transactions with related parties and newspapers distributed through subscription system) are carried at gross value in the consolidated financial statements.

Management believes that the decision to record revenue gross versus net is a matter of professional judgment that is dependent upon the relevant facts and circumstances. Management evaluated the following factors and indicators in coming to the conclusion.

- The Group has the option to determine the selling price, within the existing economic limitations,
- General inventory risk of goods mentioned above belongs to the Group. The Group purchases newspapers and magazines from suppliers and sells them to its dealers through its distribution network. The Group returns unsold newspapers and magazines from dealers to the original supplier. General inventory risk is about approximately a week for newspaper and magazine sales,
- The Group has the collection risk associated with the transaction.

### 2.4 Amendments in the CMB Financial Reporting Standards

### a)Standards and Interpretations affecting the presentation of financial statements and explanations of disclosures

### IAS 27 (2008) Consolidated and Separate Financial Statements

The application of IAS 27(2008) has resulted in changes in the Group's accounting policies for changes in ownership interests in subsidiaries.

Specifically, the revised Standard has affected the Group's accounting policies regarding changes in ownership interests in its subsidiaries that do not result in loss of control. In prior years, in the absence of specific requirements in IFRSs, increases in interests in existing subsidiaries were treated in the same manner as the acquisition of subsidiaries, with goodwill or a bargain purchase gain being recognised, when appropriate; for decreases in interests in existing subsidiaries that did not involve a loss of control, the difference between the consideration received and the adjustment to the non-controlling interests was recognised in profit or loss. Under IAS 27(2008), all such increases or decreases are dealt within equity (Note 3), with no impact on goodwill or profit or loss.

When control of a subsidiary is lost as a result of a transaction, event or other circumstance, the revised Standard requires the Group to derecognise all assets, liabilities and non-controlling interests at their carrying amount and to recognise the fair value of the consideration received. Any retained interest in the former subsidiary is recognised at its fair value at the date control is lost. The resulting difference is recognised as a gain or loss in profit or loss.

The Group applies changes in IAS 27 prospectively from 1 January 2010.

<sup>(2)</sup> Earnings before interest, taxes, depreciation and amortization

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### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.4 Amendments in the CMB Financial Reporting Standards (Continued)

### a)Standards and Interpretations affecting the presentation of financial statements and explanations of disclosures (continued)

### IFRS 3 (2008) Business Combinations

IFRS 3 (revised), "Business Combinations", IAS 27 (revised), "Consolidated and Separate Financial Statements", IAS 28 "Investments in associates" and IAS 31 "Interests in Joint ventures" are effective for business combinations where the acquisition date is on or after the beginning of the first annual period beginning on or after 1 July 2009. The main impact of the adoption is as follows:

- a) to allow a choice on a transaction-by-transaction basis for the measurement of non-controlling interests (previously referred to as 'minority' interests) either at fair value or at the non-controlling interests' share of the fair value of the identifiable net assets of the acquire.
- b) to change the recognition and subsequent accounting requirements for contingent consideration.
- c) to require that acquisition-related costs be accounted for separately from the business combination, generally leading to those costs being recognised as an expense in profit or loss as incurred.
- d) in step acquisitions, previously held interests are to be remeasured to fair value at the date of the subsequent acquisition with the value included in goodwill calculation. Gain or loss arising from the re-measurement shall be recognised as part of profit or loss.
- e) IFRS 3 (2008) requires the recognition of a settlement gain or loss when the business combination in effect settles a pre-existing relationship between the Group and the acquiree.

### Amendments to IAS 1 Presentation of Financial Statements (as part of Improvements to IFRSs issued in 2010)

The amendments to IAS 1 clarify that an entity may choose to present the required analysis of items of other comprehensive income either in the statement of changes in equity or in the notes to the financial statements. The Group has applied the amendments in advance of their effective date. The amendments have been applied retrospectively.

b)Standards and Interpretations that are effective as of December 2010 but have no effect on the December 2010 financial statements:

### Amendments to IFRS 5 Non-current Assets Held for Sale and Discontinued Operations (as part of Improvements to IFRSs issued in 2009)

The amendments to IFRS 5 clarify that the disclosure requirements in IFRSs other than IFRS 5 do not apply to non-current assets (or disposal groups) classified as held for sale or discontinued operations unless those IFRSs require:

- a) specific disclosures in respect of non-current assets (or disposal groups) classified as held for sale or discontinued operations, or
- b) disclosures about measurement of assets and liabilities within a disposal group that are not within the scope of the measurement requirement of IFRS 5 and the disclosures are not already provided in the consolidated financial statements

Amendments to IFRS 5 Non-current Assets Held for Sale and Discontinued Operations (as part of Improvements to IFRSs issued in 2008) clarify that all the assets and liabilities of a subsidiary should be classified as held for sale when the Group is committed to a sale plan involving loss of control of that subsidiary, regardless of whether the Group will retain a non-controlling interest in the subsidiary after the sale.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.4 Amendments in the CMB Financial Reporting Standards (Continued)

b)Standards and Interpretations that are effective as of December 2010 but have no effect on the December 2010 financial statement (continued)s:

### IAS 7 Cash Flow Table(A part of the improvements made in IFRS which is published in 2009)

The changes in IAS 7 standard specifies only the accounted expenditure in the financial position /balance sheet as assets and can be classified as cash flows from investment activities. The implementation of this change in IAS 7 changed the classification of development costs in cash flows which cannot satisfy the capitalization criterias in IAS 38 Intangible Assets Standard.

IFRIC 17, "Distributions of non-cash assets to owners", effective for annual periods beginning on or after 1 July 2009. This is not currently applicable to the Group, as it has not made any non-cash distributions.

IFRIC 18, "Transfers of assets from customers", effective for transfer of assets received on or after 1 July 2009. This is not relevant to the Group, as it has not received any assets from customers.

"Additional exemptions for first-time adopters" (Amendment to IFRS 1) was issued in July 2009. The amendments are required to be applied for annual periods beginning on or after 1 January 2010. This is not relevant to the Group, as it is an existing IFRS preparer.

IFRS 2, "Share-based Payments - Group Cash-settled Share Payment Arrangements" is effective for annual periods beginning on or after 1 January 2010. This is not currently applicable to the Group, as the Group does not have share-based payment plans.

As part of Improvements to IFRSs issued in 2010, IAS 28(2008) has been amended to clarify that the amendments to IAS 28 regarding transactions when significant influence over an associate is lost, the investor measures any investment retained in the former associate at fair value, with any consequential gain or loss recognised in profit or loss. IAS 28(2008) has been amended to clarify that the amendments to IAS 28 regarding transactions where the investor loses significant influence over an associate should be applied prospectively. The Group has no investments accounted by equity method.

Improvements to International Financial Reporting Standards 2009 were issued in April 2009. The improvements cover main standards/ intepretations as follows: IFRS 2 Share-based Payments, IFRS 5 Non-current Assets Held for Sale and Discontinued Operations, IFRS 8 Operating Segments, IAS 1 Presentation of Financial Statements, IAS 7 Statement of Cash Flows, IAS 17 Leases, IAS 18 Revenue, IAS 36 Impairment of Assets, IAS 38 Intangible Assets, IAS 39 Financial Instruments: Recognition and Measurement, IFRIC 9 Reassessment of Embedded Derivatives, IFRIC 16 Hedges of Net Investment in a Foreign Operation. The effective dates vary standard by standard but most are effective 1 January 2010.

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### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.4 Amendments in the CMB Financial Reporting Standards (Continued)

(c) Standards and Interpretations that are not yet effective as of December 2010 and have not been early adopted by the Company:

### IFRS 1 (amendments) First-time Adoption of IFRS - Additional Exemptions and Two Other Amendments

Amendments to IFRS 1 which are effective for annual periods on or after 1 July 2010 provide limited exemption for first time adopters to present comparative IFRS 7 fair value disclosures.

On 20 December, IFRS 1 is amended to; provide relief for first-time adopters of IFRSs from having to reconstruct transactions that occurred before their date of transition to IFRSs, provide guidance for entities emerging from severe hyperinflation either to resume presenting IFRS financial statements or to present IFRS financial statements for the first time. The amendment above will be effective for annual periods beginning on or after 1 July 2011. These amendments are not relevant to the Group, as it is an existing IFRS preparer.

### **IFRS 7 Financial Instruments: Disclosures**

In October 2010, IFRS 7 Financial Instruments: Disclosures is amended by IASB as part of its comprehensive review of off balance sheet activities. The amendments will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitizations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period. The amendment will be effective for annual periods beginning on or after 1 July 2011. The Group has not yet had an opportunity to consider the potential impact of the adoption of this revised standard.

### IFRS 9 Financial Instruments: Classification and Measurement

In November 2009, the first part of IFRS 9 relating to the classification and measurement of financial assets was issued by the International Accounting Standards Board (IASB). IFRS 9 will ultimately replace IAS 39 Financial Instruments: Recognition and Measurement. The standard requires an entity to classify its financial assets on the basis of the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset, and subsequently measure the financial assets as either at amortized cost or at fair value. The new standard is mandatory for annual periods beginning on or after 1 January 2013. The Group has not had an opportunity to consider the potential impact of the adoption of this standard.

### IAS 12 Income Taxes

In December 2010, IAS 12 "Income Taxes" standard is amended. IAS 12 requires an entity to measure the deferred tax relating to an asset depending on whether the entity expects to recover the carrying amount of the asset through use or sale. It can be difficult and subjective to assess whether recovery will be through use or through sale when the asset is measured using the fair value model in IAS 40 *Investment Property*. The amendment provides a practical solution to the problem by introducing a presumption that recovery of the carrying amount will, normally be , be through sale. The amendment will be effective for annual periods beginning on or after 1 January 2012. The Group has not yet had an opportunity to consider the potential impact of the adoption of this revised standard.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish Iira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 2 - BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

### 2.4 Amendments in the CMB Financial Reporting Standards (Continued)

### (c) Standards and Interpretations that are not yet effective as of December 2010 and have not been early adopted by the Company (Continued):

### IAS 24(Revised 2009) Related Party Disclosures

In November 2009, IAS 24 "Related Party Disclosures" was revised. The revision to the standard provides government-related entities with a partial exemption from the disclosure requirements of IAS 24. The revised standard is mandatory for annual periods beginning on or after 1 January 2011. The Group has not yet had an opportunity to consider the potential impact of the adoption of this revised standard.

### IAS 32 (Amendments) Financial Instruments: Presentation and IAS 1 Presentation of Financial Statements

The amendments to IAS 32 and IAS 1 are effective for annual periods beginning on or after 1 February 2010. The amendments address the accounting for rights issues (rights, options or warrants) that are denominated in a currency other than the functional currency of the issuer. Previously, such rights issues were accounted for as derivative liabilities. However, the amendment requires that, provided certain conditions are met, such rights issues are classified as equity regardless of the currency in which the exercise price is denominated. The Group has not yet had an opportunity to consider the potential impact of the adoption of this amendment to the standard.

### IFRIC 14 (Amendments) Pre-payment of a Minimum Funding Requirement

Amendments to IFRIC 14 are effective for annual periods beginning on or after 1 January 2011. The amendments affect entities that are required to make minimum funding contributions to a defined benefit pension plan and choose to pre-pay those contributions. The amendment requires an asset to be recognized for any surplus arising from voluntary pre-payments made. The Group does not expect any impact of the adoption of this amendment on the financial statements.

### IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

IFRIC 19 is effective for annual periods beginning on or after 1 July 2010. IFRIC 19 addresses only the accounting by the entity that issues equity instruments in order to settle, in full or part, a financial liability. The Group has not yet had an opportunity to consider the potential impact of the adoption of this amendment to the standard.

### IFRIC 14 (Amendments) Pre-payment of a Minimum Funding Requirement

Amendments to IFRIC 14 are effective for annual periods beginning on or after 1 January 2011. The amendments affect entities that are required to make minimum funding contributions to a defined benefit pension plan and choose to pre-pay those contributions. The amendment requires an asset to be recognized for any surplus arising from voluntary pre-payments made. The Group does not expect any impact of the adoption of this amendment on the financial statements.

### IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

IFRIC 19 is effective for annual periods beginning on or after 1 July 2010. IFRIC 19 addresses only the accounting by the entity that issues equity instruments in order to settle, in full or part, a financial liability. The Group has not yet had an opportunity to consider the potential impact of the adoption of this amendment to the standard.

### **Annual Improvements May 2010**

Further to the above amendments and revised standards, the IASB has issued Annual Improvements to IFRSs in May 2010 that cover 7 main standards/interpretations as follows: IFRS 1 First-time Adoption of International Financial Reporting Standards; IFRS 3 Business Combinations; IFRS 7 Financial Instruments: Disclosures; IAS 27 Consolidated and Separate Financial Statements; IAS 34 Interim Financial Reporting and IFRIC 13 Customer Loyalty Programmes. With the exception of amendments to IFRS 3 and IAS 27 which are effective on or after 1 July 2010, all other amendments are effective on or after 1 January 2011. Early adoption of these amendments are allowed. The Group has not yet had an opportunity to consider the potential impact of the adoption of these amendments to the standards.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 3 - BUSINESS COMBINATIONS**

The details of the business combinations during the years ended 31 December 2010 and 2009 are as follows:

### 1 January - 31 December 2010

The Board of Directors decided to increase their capital upon the decision made prior to balance sheet date on 31 December 2009. In accordance with the decision, the Group's capital has decided to be increased to the TRY equivalent of EUR 385.000. The remaining part of the increase made in May 2010 is treated as the acquisition of non-controlling interests of a Doğan Yayın Holding subsidiary and the related amount is recognised under equity in accordance with IAS 27 (Revised), which is applicable for annual periods beginning subsequent to 1 July 2009. No goodwill is recognised. Accordingly, as a result of the transaction in May 2010 explained above, there has been an increase of TRY 54.891 in the non-controlling shares and a corresponding decrease in the equity attributable to equity holders of the Company.

### Turner Doğan Produksiyon ve Satış A.Ş.

In December 2010, 50% shares of Turner Doğan Prodüksiyon ve Satiş A.Ş., which was accounted as joint venture as 31 December 2009, are purchased by Doğan TV Holding A.Ş. in consideration of TRY 25 (Note 3). Following the purchase, Turner Doğan Prodüksiyon ve Satiş A.Ş. is accounted for as a subsidiary of the Group. Goodwill resulted amounting to TRY 2.911 from the purchase transaction, is impaired and accounted for as an expense at 31 December 2010.

### Ekin Radyo Televizyon A.S.

Doğan TV has acquired the shares of Ekin Radyo Televizyon as of 15 June 2010 for TRY 203. Goodwill of TRY 450 recognized as a result of the acquisition is impaired and accounted for as an expense at 31 December 2010.

### 1 January - 31 December 2009

### Hürriyet, Doğan Gazetecilik and Doğan Burda

In 2009, Doğan Yayın Holding acquired 0,12% and 0,14% of the shares of Hürriyet and Doğan Gazetecilik, publicly traded subsidiaries, respectively in consideration of TRY 567. Doğan Yayın Holding applied the "Parent Company" model as its accounting policy for business combinations. Accordingly, since the value of the acquired net assets exceeds the acquisition price, the acquisition resulted in a gain amounting to TRY 677.

### Other

Group purchased and consolidated 5,89%, 1,77%, 0,23% and 6,92% of the shares of Hürriyet, Doğan Yayın, Çelik Halat and Ditaş Doğan respectively during the period ended 31 December 2009. Since the Group has chosen "Parent Company Model" accounting policy for business combinations, negative goodwill amount of TRY 38.953 as a result of these transactions. This negative goodwill amount was accounted in "Other income" (Note 31).

### Doğan TV

In accordance with the agreement signed on 19 November 2009, Doğan Yayın Holding shall make a TRY cash capital increase in Doğan TV that corresponds to EUR 385.000, and as a result of the capital increase, Doğan TV shares owned by Commerz-Film GmbH would be diluted to 19,9% from 25%.

Partial share sales or purchases of subsidiaries that are under the control of Doğan Yayın Holding (transactions with non-controlling interests) before 1 January 2010 were accounted for by using the "Parent Company" model. Accordingly, goodwill was calculated in the share purchase transactions. In the previous year, as a result of the 2,9% share acquisition of Doğan TV through the premium capital increase as explained above, the Group has recognised goodwill of TRY 117.517.

### Doğan Teleshopping

As of 31 December 2008, 45% shares of Doğan Teleshopping, a joint venture of the Group, are purchased by Opal İletişim, in consideration of TRY 409 in October, 2009. Following the purchase, Doğan Teleshopping is accounted for as a subsidiary of the Group.

Goodwill resulted amounting to TRY 2.262 from the purchase transaction, is impaired and accounted for as an expense at 31 December 2009.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 4 - JOINT VENTURES**

Joint Ventures of Doğan Holding are shown below. The countries the Joint Ventures are registered in, the nature of their businesses and the respective business segments of the Joint Ventures and Joint Venture Partners are as follows:

		Nature of		Joint venture
Joint Ventures	Country	business	Segment	partner
Petrol Ofisi A.Ş. ("POAŞ")	Turkey	Distribution of		OMV Aktiengesellschaft
		petroleum products	Energy	("OMV")
Kıbrıs Türk Petrolleri Ltd.	Turkish Republic of			
("KIPET")	Northern Cyprus			Distribution of
		petroleum products	Energy	OMV
PO Petrofinance N.V. ("Petrofinance")	The Netherlands	Finance	Energy	OMV
PO Oil Financing Ltd. ("PO Oil Financing")	Cayman Islands	Finance	Energy	OMV
Erk Petrol Yatırımları A.Ş. ("Erk Petrol")	Turkey			Distribution of
		petroleum products	Energy	OMV
Petrol Ofisi Alternatif Yakıtlar Toptan Satış A.Ş.				
("PO Alternatif Yakıtlar")	Turkey		_	Distribution of
DO 0 1 1 1 0 1/2 DO 0 1 1 1 1 1		petroleum products	Energy	OMV
PO Georgia LLC ("PO Georgia")	Georgia		_	Distribution of
		petroleum products	Energy	OMV
Petrol Ofisi Akdeniz Rafinerisi Sanayi ve Ticaret A.Ş.	<b>T</b> .	B	_	O. A. (
("PO Akdeniz Rafinerisi")	Turkey	Petroleum products	Energy	OMV
Petrol Ofisi Gaz İletim A.Ş. ("PO Gaz İletim")	Turkey		F	Distribution of
	<b>T</b> .	natural gas	Energy	OMV
Petrol Ofisi Arama Üretim Sanayi ve Ticaret A.Ş.	Turkey		F	Establishing and
(#DO A L'I		operating rafinery	Energy	OMV
("PO Arama Üretim") Marmara Depoculuk Hizmetleri				
•	Turkov	Marabauging	Enorm	OMV
Sanayi ve Ticaret A.Ş.("Marmara Depoculuk) ASPM Holding B.V.	Turkey The Netherlands	Warehousing Investment	Energy Media	Autoscout24 GmBh
LLC Autoscout24	Russia		Media	Autoscout24 GmBh
Doğan Burda Dergi Yayıncılık ve	nussia	Internet publishing	iviedia	Autoscout24 GIIIBII
Pazarlama A.Ş. ("DB")	Turkey	Magazine publishing	Media	Burda GmbH
DB Popüler Dergiler Yayıncılık A.Ş. ("DB Popüler")	Turkey	Magazine publishing	Media	Burda GmbH
Doğan ve Egmont Yayıncılık ve	Turkey	Magazii le publisi iii ig	iviedia	Buida Giribi i
Yapımcılık Ticaret A.Ş. ("Doğan Egmont")	Turkey	Magazine publishing	Media	Egmont
Dergi Pazarlama Planlama ve Ticaret A.Ş. ("DPP")	Turkey	Planning	Media	Burda RCS Int. GmbH
Ultra Kablolu Televizyon ve Telekomünikasyon	rancy	ı ıdı ı ıııg	Modia	Baraci 100 Inc. Giribi 1
Sanayi ve Ticaret A.Ş ("Ultra Kablolu")	Turkey	Telecommunication	Media	Koç Holding A.Ş.
Eko TV Televizyon Yayıncılık A.Ş. ("TNT")	Turkey	TV broadcasting	Media	Turner Broadcasting Int.
Birey Seçme ve Değerlendirme				Doğan Portal ve
Danışmanlık Ltd. Şti. ("Birey İK")	Turkey	Internet services	Media	Elektronik Ticaret A.Ş.
Katalog Yayın ve Tanıtım Hizmetleri A.Ş. ("Katalog")	Turkey	Guide publishing	Media	Seat Pagine Gialle SPA
Tipeez İnternet Hizmetleri A.Ş.	Turkey	Internet publishing	Media	Tweege Holdings LP.
DD Konut Finansman A.Ş. ("DD Konut Finansman")	Turkey	Housing Finance	Other	Deutsche Bank AG
Aslancık Elektrik Üretim ve Ticaret Ltd. Şti.				
("Aslancık Elektrik")	Turkey	Energy	Other	Doğuş Holding A.Ş.
				Unit Investment N.V.and
				Anadolu Endüstri Holding A.Ş.
D-Tes Elektrik Enerjisi Toptan Satış A.Ş. ("D Tes")	Turkey	Energy	Other	Doğuş Holding A.Ş.
				Unit Investment N.V.and
				Anadolu Endüstri Holding A.Ş.
Boyabat Elektrik Üretim ve Ticaret Ltd. Şti.				Doğuş Holding A.Ş.
("Boyabat Elektrik")	Turkey	Energy	Other	Unit Investment N.V.
				İsedaş İstanbul Elektrik Dağıtım
Sanayi ve Ticaret A.Ş. ("İsedaş")	Turkey	Energy	Other	Tekfen İnşaat A.Ş and.
				Çukurova Holding A.Ş.
Gas Plus Khalakan Ltd. ("Gas Plus Khalakan")	Turkey	Energy	Other	Newage Alzarooni Limited
Gas Plus Erbil Ltd. ("Gas Plus Erbil")	Turkey	Energy	Other	Newage Alzarooni Limited

2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş. | 119

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 4 - JOINT VENTURES (Continued)**

The table below sets out the Joint Ventures, the proportion of voting power held by Doğan Holding, its subsidiaries and Doğan family and effective ownership interests at 31 December 2010 and 31 December 2009:

	Proportion of v	oting power	Propo	ortion of	Total pr	oportion of	Total pi	oportion
	held by Doğa	an Holding	voting po	ower held by	votin	g power	of ow	nership
	and its subs	idiaries(%)	Doğan fami	ly members(%)	he	eld(%)	inter	est (%)
Company Name	2010	2009	2010	2009	2010	2009	2010	2009
POAŞ (1)		0,03	54,17	-	-	0,03	54,17	0,03
54,17								
KIPET (1)	-	28,17	-	-	-	28,17	-	28,17
Petrofinance (1)	-	54,17	-	-	-	54,17	-	54,17
PO Oil Financing (1)	-	54,17	-	-	-	54,17	-	54,17
Erk Petrol (1)	-	54,15	-	-	-	54,15	-	54,15
PO Alternatif Yakıtlar (1)	-	54,15	-	-	-	54,15	-	54,12
PO Georgia (1)	-	54,17	-	-	-	54,17	-	54,17
Akdeniz Rafinerisi (1)	-	54,17	-	-	-	54,17	-	54,17
PO Gaz İletim (1)	-	54,04	-	-	-	54,04	-	54,04
PO Arama Üretim (1)	-	54,15	-	-	-	54,15	-	54,15
Marmara Depoculuk (1)	-	48,74	-	-	-	48,74	-	48,74
ASPM Holding B.V. (2)	51,00	-	-	-	51,00	-	22,02	-
LLC Autoscout24 (3)	51,00	-	-	-	51,00	-	22,02	-
DB	44,89	44,89	-	-	44,89	44,89	33,46	33,46
DB Popüler	44,87	44,87	-	-	44,87	44,87	33,44	33,44
Doğan Egmont	50,00	50,00	-	-	50,00	50,00	37,27	37,27
DPP	46,00	46,00	10,00	10,00	56,00	56,00	34,24	34,28
Ultra Kablolu (4)	50,00	50,00	-	-	50,00	50,00	37,27	37,27
TNT	75,04	75,04	-	-	75,04	75,04	44,58	41,68
Birey İK	50,00	50,00	50,00	50,00	100,00	100,00	26,37	26,37
Katalog (5)	50,00	50,00	-	-	50,00	50,00	37,27	37,27
Tipeez (6)	30,00	-	-	-	30,00	-	18,21	-
DD Konut Finansman	47,00	47,00	4,00	4,00	51,00	51,00	47,00	47,00
Aslancık Elektrik	33,33	25,00	-	-	33,33	25,00	33,33	25,00
D Tes	25,00	25,00	-	-	25,00	25,00	25,00	25,00
Boyabat Elektrik	33,00	33,12	-	-	33,00	33,12	33,00	33,12
İsedaş	45,00	40,00	-	-	45,00	40,00	45,00	40,00
Gas Plus Khalakan (7)	-	50,00	-	-	-	50,00	-	50,00
Gas Plus Erbil	50,00	50,00	-	-	50,00	50,00	50,00	50,00

- (1) Doğan Holding transferred %54,14 of %54,17 shares owned by POAŞ to OMV as of 22 December 2010. The remaining %0,03 shares are accounted under the financial assets avaliable for sale. As a result of this sale transaction, together with its all subsidiaries, POAŞ is taken out of the consolidation scope (Note 1, Note
- (2) The group has acquired the shares of the related joint venture as of 29 April 2010 by paying 31 Euro.
- (3) The joint venture has been established on 29 April 2010.
- (4) Operations have been terminated as of November, 2006.
- (5) Operations have been terminated as of September, 2009.
- (6) The Group participated to Tipeez Internet Hizmetleri A.Ş ("Tipeez") on 16 April and as of 31 December 2010, it has been included to the scope of consolidation as a joint venture.
- (7) The sale of share about the conversion of the model of company partnership to project partnership is completed and the formal approval about project partnership is

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 4 - JOINT VENTURES (Continued)**

The aggregate amounts of current assets, non-current assets, current liabilities, non-current liabilities and net revenues of joint ventures included in the consolidated financial statements by using the proportionate consolidation method are as follows:

	31 December 2010	31 December 2009
Current assets	74.898	1.903.123
Non-current assets	404.210	2.402.102
Total assets	479.108	4.305.225
Current liabilities	81.457	1.637.417
Non-current liabilities	257.764	867.605
<u>Equity</u>	139.887	1.800.203
Total liabilities and equity	479.108	4.305.225
	2010	2009
Revenues	13.276	7.873.671
Gross profit	1.625	600.575
Net profit for the period	(3.506)	94.098
NOTE 5 - SEGMENT REPORTING		
a) External revenues		
	2010	2009
Media	2.616.584	2.432.465
Other	233.887	253.368
	2.850.471	2.685.833
b) (Loss)/profit before income taxes		
	2010	2009
Media	(218.088)	(368.264)
Other	(64.217)	28.266
Discontinued operations elimination	1.546	657
	(280.759)	(339.341)

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

				ille segillell	
	Media (*)	Energy	Other (*)	elimination	Total
External revenues	2.616.584	1	233.887	•	2.850.471
Intra segment revenues	1.605.174	ı	23.703	1	1.628.877
Inter segment revenues	3.586	1	17.804	1	21.390
Total revenues	4.225.344		275.394		4.500.738
Total cost of sales	(3.224.397)		(266.671)		(3.491.068)
Revenues	2.620.170		251.691	(21.390)	2.850.471
Cost of sales	(1.923.338)		(258.614)	3.514	(2.178.438)
Gross profit	696.832		(6.923)	(17.876)	672.033
Marketing, selling and					
distribution expenses	(371.792)	1	(14.242)	3.499	(382.535)
General administrative expenses	(315.756)		(70.533)	15.763	(370.526)
Research and development expenses	1				1
Other income/(expenses), net	(150.170)		(25.128)	241	(175.057)
Financial income	103.761	1	205.997	(197)	309.561
Financial expenses	(180.963)	1	(153.388)	116	(334.235)
(Loss)/profit before income taxes					
-before inter segment elimination	(218.088)		(64.217)	1.546	(280.759)
Profit after tax from discontinued operations -		964.219	•	(1.546)	962.673

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

NOTE 3 - SEGMENT REPORTING (CONCINE	Ð	
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NOTES - SEGMENT		
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External revenues         1.422.465         C. 253.368         Other (7)         elit           Intra segment revenues         2.043.32			Inter segment	
se controls		Other (*)	elimination	Total
venues         2.044.332         -           venues         4.479.483         -           les         (3.806.341)         -         (           velopment expenses         (2.009.681)         -         (           yelopment expenses         (2.009.681)         -         -           yelopment expenses         (200.212)         -         -           yand         (300.212)         -         -           rative expenses         (126.726)         -         -           ythe equity method         101.742         -         -           se         (172.860)         -         -           segment elimination         (368.264)         -	2.432.465	253.368	1	2,685,833
101.742   1.866   1.	2.044.332	4.148	•	2.048.480
4.479.483     -     2       lies     (3.806.341)     -     (2       avelopment expenses     2.435.151     -     2       a and benses     -     -     -       a pand benses     -     -     -       a rrative expenses     (295.658)     -     -       a pand benses     (126.726)     -     -       a pand benses     -     -     -       a pand benses     (126.726)     -     -       by the equity method     101.742     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     -       a pand benses     -     -     - <tr< td=""><td>2.686</td><td>20.618</td><td>1</td><td>23.304</td></tr<>	2.686	20.618	1	23.304
(3.806.341) - (2 2.435.151 - 2 (2.009.681) - (2 (2.009.681) - (2 (2.009.681) - (2 (2.009.681) - (2 (3.805.470 - (2 (3.805.470 - (2 (1.805.658) - (3.805.12) - (3.805.12) - (3.805.12) - (2 (1.172.880) - (3.805.12) - (2 (1.172.880) - (2 (1.172.880) - (2 (1.172.880) - (2 (3.805.264) - (3.805.264) - (3.805.264) - (3.805.264)		278.134		4.757.617
2.435.151 - 2 (2.009.681) - (2 (2.009.681) - (2 (2.009.681) - (2 (2.009.681) - (2 (2.009.681) - (2 (3.00.212)		(260.560)		(4.066.901)
(2.009.681)	2.435.151	273.986	(23.304)	2.685.833
development expenses	(2.009.681)	(260.555)	4.701	(2.265.535)
(300.212) (295.658) - (126.726) (126.726) (126.726) - (172.880) - (272.880) -		13.431	(18.603)	420.298
(300.212) - (295.658) - ((126.726) - (126.726) - (126.726) - (126.726) - (172.880) - (272.		1	1	1
(300.212) - (295.658) - ((126.726) - (126.726) - (126.726) - (126.726) - (172.880) - (226.64) - (226.64) - (222.64) - (22				
(126.726) - (126.726) - (126.726) - (126.726) - (101.742 - 2 (172.880) - (2 (172.880) - (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2 (2	(300.212)	(6.969)	(2.081)	(312.262)
	(295.658)	(55.066)	21.429	(329.295)
101.742 - 2 (172.880) - (2.	(126.726)	30.289	(22)	(96.492)
101.742 - 2 (172.880) - (2.368.264) -				
101.742 - (172.880) - ((172.880	1	(2.205)		(2.205)
(172.880) - (22	- 101.742	293.682	(208)	395.216
nn (368.264) -	(172.880)	(241.896)	175	(414.601)
(368.264) -				
		28.266	657	(339.341)
Profit after tax from discontinued operations - 111,929			(657)	111.272

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 5 - SEGMENT REPORTING (Continued)**

d)	Seq	ment	assets
----	-----	------	--------

	31 December 2010	31 December 2009
<u>Total assets</u>		
Media	3.883.535	4.188.931
Discontinued operation	-	3.698.331
Other	4.187.100	1.673.395
	8.070.635	9.560.657
Less: segment elimination	(37.308)	(15.830)
Total assets per		
consolidated financial statements	8.033.327	9.544.827
Shareholder's Equity		
Media	1.246.119	1.378.965
Discontinued operation	-	1.575.562
Other	3.592.608	1.343.354
Total	4.838.727	4.297.881
Less: segment elimination	(974.183)	(823.776)
Shareholders' equity	3.864.544	3.474.105
Non-controlling interests	756.498	767.147
Total net shareholder's equity per		
consolidated financial statements	4.621.042	4.241.252

### e) Capital expenditures for property, plant and equipment, intangible assets and investment properties with depreciation and amortization charge

2010	2009
144.345	256.436
352.445	178.974
135.519	124.205
632.309	559.615
219.882	230.304
154.677	141.191
27.010	24.112
401.569	395.607
	144.345 352.445 135.519 <b>632.309</b> 219.882 154.677 27.010

### f) Non-controlling interests

		31 December 2	2010		31 December 20	09
	Doğan			Doğan		
	Family	Other	Total	Family	Other	Total
Media	91.077	607.526	698.603	93.377	607.690	701.067
Discontinued operation	-	-	-	-	6.545	6.545
Other	6.920	50.975	57.895	6.900	52.635	59.535
	97.997	658.501	756.498	100.277	666.870	767.147

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. **NOTES TO THE FINANCIAL STATEMENTS** FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 5 - SEGMENT REPORTING (Continued)**

### g) Non- Cash Expenses (net):

Non-cash expenses according to the segments are as follows:

		2	010	
		Discontinued		
	Media	Operation	Other	Total
Provision for tax penalties (Note 22)	7.200	-	5.093	12.293
Provision for doubtful receivables (Note 10)	41.490	-	14.602	56.092
Provision for employment termination benefits				
(Note 24)	24.526	-	3.738	28.264
Impairment of goodwill (Note 20)	29.030	-	-	29.030
Provision for unused vacation (Note 26)	14.393	-	13.104	27.497
Interest accrual	15.501	-	5.477	20.978
Provision for lawsuits (Note 22)	4.321	-	(687)	3.634
Impairment of tangible assets (Note 18)	-	-	17.857	17.857
Impairment of intagible assets(Note 19)	33.304	-	-	33.304
Impairment of inventories (Note 13)	393	-	(101)	292
Provision for impairment of programme stocks				
(Note 17)	-	-	35.296	35.296

170.158

		20	009	
		Discontinued		
	Media	Operations	Other	Total
Provision for tax penalties	55.824	-	-	55.824
Provision for doubtful receivables (Note 10)	44.464	7.329	2.523	54.316
Provision for employment termination benefits				
(Note 24)	13.046	1.491	2.494	17.031
Impairment of goodwill (Note 20)	8.953	-	-	8.953
Provision for unused vacation	8.768	-	181	8.950
Interest accrual	8.521	-	-	8.521
Provision for lawsuits	8.158	-	259	8.417
Impairment of tangible assets	6.118	-	-	6.118
Impairment of inventories (Note 13)	3.544	-	262	3.806
Impairment of investment properties	3.405	-	-	3.405
Accrued interest expenses	-	1.220	-	1.220
Provision for impairment of programme stocks	1.185	-	153	1.338
	161.986	10.040	5.872	177.899

94.379

264.537

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 6 - CASH AND CASH EQUIVALENTS**

The breakdown of cash and cash equivalents at 31 December 2010 and 31 December 2009 are as follows:

	31 December 2010	31December 2009
Cash	2.100	1.997
Banks		
- demand deposits	67.938	85.475
- time deposits	3.364.893	1.825.772
Blocked bank deposits	26.219	56.452
Reverse repurchase agreements	3.387	685
Liquid funds	-	84.804
Government bonds and treasury bills	<u>-</u>	454

3.464.537	2.055.639

At 31 December 2010, interest rates for TRY time deposits are between 6,0% and 10,2% (31 December 2009: 0,50%-12%) and interest rates for foreign currency time deposits are between 0,20% and 3,90% (31 December 2009: 0,11%-5,25%) and maturity is less than 3 months.

All of the blocked bank deposits at 31 December 2010 and 31 December 2009 consist of credit card slip receivables. The average maturity of the related credit card slip receivables is less than one month.

Cash and cash equivalents included in the consolidated statements of cash flows at 31 December 2010 and 31 December 2009 is disclosed below.

	31 December 2010	31 December 2009	31 December 2008
Cash and cash equivalents	3.464.537	2.055.639	3.397.154
Accrued interest (-)	(5.708)	(20.923)	(14.448)
Cash and cash equivalents	3.458.829	2.034.716	3.382.706

### **NOTE 7 - FINANCIAL INVESTMENTS**

### a) Current financial investments

	31 December 2010	31 December 2009
Government bonds and treasury bills	82.904	18.363
Time deposits	89.782	113.963
Valuation of swap transactions (*)	110	22.346
Guarantee deposits for derivative transactions	-	8.456
Eurobond	-	37.651
Corporate bonds	-	15.098
Hedging foreign currency derivative instruments	-	22
Other	272	
	173.068	215.899

<sup>(\*)</sup> As of 31 December 2009, Group entered into swap contracts in order to be protected from the changes in foreign exchange (TRY / US Dollar) of the loan amounting to USD 165.000 and changes in interest rates of the loans amounting to USD 165.000 and EUR 795.

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 7 - FINANCIAL INVESTMENTS (Continued)**

### a) Current financial investments (Continued)

Government bonds and treasury bills dominated in US Dollar and effective interest rate of government bonds and treasury bills is 7,50% (31 December 2009: 3,80%). Average annual effective interest rate of US Dollar denominated time deposits ranged from 1% to 5% (31 December 2009: %1-%5,35). As of 31 December 2010 average annual effective interest rate of TRY denominated time deposits is 8,40% (31 December 2009: 7%).

Available-for-sale financial assets	31 December 2010		31 December 2009	
	TRY	%	TRY	%
Ray Sigorta (**)	25.084	10	-	_
	25.084		-	-

(\*\*) The transfer of shares which represent 10% of the nominal capital of Ray Sigorta amounting to TRY 137.070 is completed on 2 February 2011. Within the total number of 1.370.698.561 shares with a nominal value of 1Kr. each, 2 shares are transferred to TBIH Financial Services Group N.V. (TBIH) and 1.370.698.559 shares (represent %10"-1" share) are transferred to Vienna Insurance Group AG Wiener Versicherung Gruppe (VIG) in total consideration of 22.907 US Dollar. The Group has no shares in Ray Sigorta following the related share transfer.

Related disposal transaction is determined before the consolidated financial statements are publicly announced and therefore Ray Sigorta, is reclassified under "short-term financial investments" in the consolidated balance sheet dated 31 December 2010, was presented under "long-term financial investments" in the previous periods.

### b) Non-current financial investments

	31 Dec	ember 2010	31 Decei	mber 2009
Available-for-sale financial assets	8.314		27.567	
		8.314		27.567
Available-for-sale financial investments	31 Dece	ember 2010	_31 Decemb	er 2009
	TRY	%	TRY	%
Marbleton Property Fund L.P ("Marbleton")	15.443	9	14.908	9
Aks Televizyon Reklamcılık ve				
Filmcilik Sanayi ve Ticaret A.Ş. ("Aks TV")	2.923	9	2.923	9
POAŞ (*)	1.269	0,03	-	-
Ray Sigorta	-	-	20.083	10
Diğer	444	-	669	-
Less: provision for impairment (**)	(11.765)		(11.016)	
	8.314		27.567	

<sup>(\*)</sup> After the removal of restriction on shares, "Restricted shares" which correspond to 0,03% of POAŞ's capital (calculated as 192.500 shares in the current period) are decided to be transferred to OMV Enerji Holding A.Ş in a total cash consideration of EUR 600.000. Since the related share transfer has not been realized as of 31 December 2010, 192.500 shares that Group owns are recognized at fair value, which is calculated by using the market price of shares.

Movement of the provisions for non-current avalaible-for-sale financial assets are as follows:

	2010	2009
As of 1 January	11.016	8.329
Increase in provisions	749	2.687

11.016

126 | 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş. 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş. | 127

31 December

<sup>(\*\*)</sup> As of 31 December 2010, avaliable for sale financial assets except POAŞ (31 December 2009:Ray Sigorta) are carried at the cost value. There are TRY 8.842 and TRY 2.923 impairment on Marbleton and Aks TV, respectively (31 December 2009: TRY 8.093 and TRY 2.923).

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 8 - FINANCIAL LIABILITIES**

Short term financial liabilities:	31 December 2010	31 December 2009
Short-term bank borrowings	596.544	395.178
Short-term portion of long-term borrowings	392.445	921.184
Interest bearing payables to suppliers	26.563	25.787
Financial lease liabilities	8.789	12.436

	1.024.341	1.354.585
Long term financial liabilities:	31 December 2010	31 December 2009
Long-term bank borrowings	841.217	1.230.967
Financial liabilities related with options	163.468	151.300
Interest bearing payables to suppliers	54.991	77.615
Financial lease liabilities	26.000	13.441
	1.085.676	1.473.323

### i) Borrowings

Breakdown of borrowings at 31 December 2010 and 31 December 2009 are as follows:

	31 December 2010			31 December 2009		
		Foreign			Foreign	
	TRY	currency	Total	TRY	currency	Total
Short-term borrowings						
Short-term borrowings	269.188	327.356	596.544	231.105	164.073	395.178
Short-term portion of						
long-term borrowings	8.287	384.158	392.445	69.002	852.182	921.184
Total short-term						
borrowings	277.475	711.514	988.989	300.107	1.016.255	1.316.362

	3	1 December 2010			31 December	2009
		Foreign			Foreign	
	TRY	currency	Total	TRY	currency	Total
Long-term borrowings						
Long-term borrowings	22.196	819.021	841.217	231.654	999.313	1.230.967
Total long-term						
borrowings	22.196	819.021	841.217	231.654	999.313	1.230.967

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 8 - FINANCIAL LIABILITIES (Continued)**

### i) Borrowings (Continued)

The redemption schedules of long-term borrowings at 31 December 2010 and 31 December 2009 are summarized below:

Years	31 December 2010	31 December 2009
2011	_	513.664
2012	265.437	515.936
2013	333.732	152.420
2014	79.740	48.947
2015 and after	162.308	-
	841.217	1.230.967

Weighted average of effective interest rates for TRY, USD and EUR short-term borrowings are 11%, 4% and 4%, respectively (31 December 2009: 13%, 5% and 4%).

Weighted average of effective interest rates for TRY, USD and EUR long-term borrowings are 10%, 4% and 3%, respectively (31 December 2009: 13%,5% and 3%).

At 31 December 2010, the amount of borrowings with floating interest rates is TRY 1.458.188 (31December 2009: TRY 1.543.285).

The floating rate bank borrowings denominated in USD which represents a significant portion of total bank borrowings of the Group, have interest rates fluctuating between Libor + 0,2% and Libor + 7,75% (London Interbank Offered Rate).

Hürriyet, a subsidiary of the Group, obtained a long-term bank borrowing in order to partially finance the acquisition of TME shares in 2007. Hürriyet has to meet general commitments and financial covenants with respect to these long-term borrowings. The Group has to maintain a net debt ratio on the basis of EBITDA and shareholders' equity identified by the bank for the last 12 months consolidated financial statements.

Group committed not to enter any merger, split, restructuring process to change the partnership structure and activity of the TME. New mergers and the purchase of new shares, making new joint ventures contract of Hürriyet except permissible mergers and transactions have

The Group has given guarantees amounting to 33.649.091 shares, which represents %67,3 of TME to financial institutions in regards to long term loans (31 December 2009: 33.649.091 shares).

Loan agreement is terminated and loan is redeemed in case of any control change(s) in TME or any violations/illegal conducts of the contract terms.

The loan agreement is terminated and TME is obligated to repay the loan if TME sells or disposes more than 10% of its consolidated net assets or change in shareholder's equity related to 10% of consolidated net assets.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 8 - FINANCIAL LIABILITIES (Continued)**

### i) Borrowings (Continued)

In connection with the long term bank loans used by OOO Pronto Moscow, the Group has some obligations for financial and operational commitments and liabilities against the bank. Under the same loan agreement, OOO Pronto Moscow has given a royalty pledge of TRY 215.878 in regards to one of its rights namely "IZ RUK V RUKI" ("*M₃ pyκ в pyκu*").

### Share pledges

11,3% shares of Doğan Yayın Holding (113.169.526 shares), 13,3% shares of Hürriyet (73.200.000 shares), 49% shares of Kanal D (24.500.000 shares) and 67,3% shares of TME (33.649.091 shares) were given as pledges to financial institutions in respect of the long-term borrowings of the Group.

### ii) Financial liabilities related with options

Doğan Gazetecilik's, one of the subsidiaries of Doğan Yayın Holding, 22.000.000 shares each having par value of TRY 1, which correspond to 22% of Doğan Gazetecilik's issued capital amounting to TRY 78.000, are sold to Deutsche Bank AG during the capital raise to TRY 100.000 on 19 November 2007 in the ISE Wholesale Market in consideration of USD 4,0 per share (initial price) (TRY 4,73), by putting a restriction over the existing shareholders' share purchase rights.

There are put and call option agreements between Doğan Yayın Holding and Deutsche Bank AG upon the shares of Doğan Gazetecilik. According to the call option agreement, Doğan Yayın Holding has the call option from Deutsche Bank AG for 21.945.000 shares of Doğan Gazetecilik, and according to the put option agreement, Deutsche Bank AG has the put option to Doğan Yayın Holding for 23.100.000 shares of Doğan Gazetecilik. Maturities of both agreements are 5 years 3 months and end at 19 February 2013. It is possible to use the call option after 19 November 2010. In this case, shares that are subject to call option will be measured based on the price calculations that will be made at the exercise date of call options.

Since Doğan Yayın Holding has a liability of giving another entity cash or another financial asset (in the case the put option is exercised by Deutsche Bank AG) as a result of the put option agreement mentioned above, USD 88.000 is presented as a financial liability in the consolidated financial statements. As per the put option agreement, the put option exercise price will be calculated by considering the initial price and the interest rate of 6,46%.

### iii) Finance lease liabilities:

The Group acquired property, plant and equipment through finance leases. As at 31 December 2010 total lease payment commitments of the Group relating to such lease agreements amount to TRY 34.789 (2009: TRY 25.877).

The redemption schedules of long-term leasing payables at 31 December 2010 and 31 December 2009 are summarized below:

	31 December 2010	31 December 2009
2011	_	7.060
2012	6.644	3.359
2013	6.731	1.923
2014	6.897	986
2015 and after	5.728	113
	26.000	13.441

# DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 8 - FINANCIAL LIABILITIES (Continued)**

### iv) Interest bearing payables to suppliers:

Interest bearing payables to suppliers are related to the machinery and equipment purchases of Hürriyet, a subsidiary of the Group. Effective interest rates of short and long-term trade payables in USD, EUR, CHF are 0,8%, 1,6% and 1,2%, respectively (31 December 2009: USD 1,3%, EUR 1,5%, CHF 1,4%).

The maturity analysis of long-term interest bearing payables to suppliers at 31 December 2010 and 31 December 2009 is as follows:

	31 December 2010	31 December 2009
2011	-	24.973
2012	26.013	24.650
2013	22.940	21.626
2014	6.038	6.366
	54.991	77.615

Interest bearing payables to suppliers have floating interest rates. Changes in interest rate risk of financial obligations to suppliers and contractual repricing dates are as follows:

	31 December 2010	31 December 2009
Up to 6 months	81.421	103.121
6-12 months	133	281
Total	81.554	103.402

### **NOTE 9 - OTHER FINANCIAL LIABILITIES**

The details of other financial liabilities at 31 December 2010 and 2009 is as follows:

Other short-term financial liabilities	2010	2009
Financial liabilities due to put options (Note 22.b.i)	52.481	17.810
Short term coupon payment of long term bond (*)	2.232	-
Factoring liabilities	2.150	-
Interest swap transactions	5.694	1.753
Foreign currency swap transactions	3.928	-
Interest rate swap transactions	65	162
Fair value hedge transaction accruals	-	10

	66.550	19.735
Other long-term financial liabilities	2010	2009
Financial liabilities due to put options (Note 22.b.i)	217.240	742
Treasury bills	21.453	
	238.693	742

<sup>(\*)</sup> These liabilities are related to bonds, amounting to TRY 50.000, of DD Mortgage, a joint venture, which are issued on 21 July 2010 and with 3 years maturity and 3 months fixed rate (nominal rate of interest: 9,92%).

130 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 10 - TRADE RECEIVABLES AND PAYABLES**

Short-term trade receivables	31 December 2010	31 December 2009
Trade receivables, net of unearned finance income Notes receivables and cheques, net of unearned finance income	801.237 48.553	1.033.948 273.603
Total	849.790	1.307.551
Less: provision for doubtful receivables (-)	(193.662)	(222.119)
	656.128	1.085.432
Long-term trade receivables	31 December 2010	31 December 2009
Trade receivables, net of unearned finance income Notes receivables and cheques, net of unearned finance income	88.563 365	66.353 1.990
	88.928	68.343
Movement of the provisions for doubtful receivables is as follows:	2010	2009
1 January Increase in provision (Note 31) Provisions of discontinued operations during the year Collections and cancelled provision Business combinations Currency translation differences Transfer of joint venture interest	222.119 42.834 13.258 (15.031) - (773) (68.745)	176.879 46.987 7.329 (8.559) (265) (252)
31 December	193.662	222.119
Short-term trade payables	31 December 2010	31 December 2009
Trade payables, net of unincurred credit finance charges (*) Notes payable, net of unincurred credit finance charges Other	384.534 9.062 1.552	1.251.302 4.921 744
	395.148	1.256.967
Long-term trade payables	31 December 2010	31 December 2009
Trade payables,net of unincurred credit finance charges(*)	1.114 <b>1.114</b>	316.844 <b>316.844</b>

<sup>(\*)</sup> There are letter of credits, purchased from several banks, of POAŞ, joint venture of the Group, in short and long-term trade payables due to fuel purchases. The non-interest bearing letters of credit amounts to TRY 593.984 and TRY 316.562, effective interest rates used for long-term and short-term non-interest bearing letters of credit are 2,97% and 3,87% respectively.

The redemption schedules of long-term trade payables are summarized below:

Year	31 December 2010	31 December 2009
2012 2013 and after	1.114	316.562 282
	1.114	316.844

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 11 - OTHER RECEVIABLES AND PAYABLES**

	2010	2009
Other short-term receivables		
Deposits and guarantees given	679	3.426
Special Consumption Tax ("ÖTV") Exemption (*)	-	7.231
Other miscellaneous receivables (**)	13.312	5.675
	13.991	16.332
Other long-term receivables		
Deposits and guarantees given	1.819	1.784
Other miscellaneous receivables	307	762
	2.126	2.546

<sup>(\*)</sup> Consists of unused portion of exemption certificates received by POAŞ, consolidated as a joint venture until the date of 22 December 2010, for delivery of goods exempt from special consumption tax to embassies and oil exploration companies and some military institutions.

<sup>(\*\*)</sup> As of 31 December 2010, TRY 10.728 of the other receivables consists of the receivables from other shareholders of joint ventures.

	2010	2009
Other short-term liabilities		
Taxes and withholding payables	55.900	220.372
Payables to personnel	10.758	8.772
Order advances received	6.022	18.387
Deposits and guarantees received	149	1.113
Other	7.711	10.320
	80.540	258.964
	2010	2009
Other long-term liabilities		
Advances received (*)	40.050	39.122
Payables to Public Waterworks Administration ("DSi") (**)	21.740	18.934
Deposits and guarantees received	12.591	12.131
Other long-term liabilities	3.519	1.189
	77.900	71.376

<sup>(\*)</sup> TRY 38.650 (USD 25.000) in the total advances received amount is the advance received for the joint venture agreement of Eko TV signed between DTV Holding A.Ş. and Turner Broadcasting System International Inv. ("Turner") at 7 July 2007. The advance was paid for a call option granted in the name Turner for the 25% of the shares of Eko TV. The call option could only be exercised when RTÜK regulation permits the transfer of the shares. The revised RTÜK law enacted on 3 March 2011 permits such transfer. If Turner could not exercise the call option until 2017, the Group is liable to pay back the advance payment.

### NOTE 12 - RECEIVABLES AND PAYABLES FROM FINANCIAL SECTOR OPERATIONS

None (2009: None).

<sup>(\*\*)</sup> Payables to DSI result from the takeover of construction investments and water using right of Boyabat Hydroelectric Power Plant from DSI by Boyabat Elektrik, one of the joint ventures of Group.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 13 - INVENTORIES**

	2010	2009
Short-term inventories		
Finished goods and merchandise	128.718	477.765
Raw materials and supplies	70.848	73.460
Semi-finished goods	7.748	41.354
Promotion stocks	14.515	16.959
Other inventories	3.273	36.975
	225.102	646.513
Less: provision for impairment on inventories	(8.923)	(9.365)
	216.179	637.148
Movement of impairment of inventories as of 31 December is as	s follows: <b>2010</b>	2009
1 January	9.365	42.201
Current year charge	4.495	3.806
Share transfer of joint venture	(734)	-
Provision released	(4.203)	(36.642)
31 December	8.923	9.365
	2010	2009
Long-term inventories		
Finished goods and merchandise	17.941	110.713
	17.941	110.713

### **NOTE 14 - BIOLOGICAL ASSETS**

As of 31 December 2010, biological assets amount to TRY 25 (2009: TRY 40).

### NOTE 15 - CONSTRUCTION CONTRACT RECEIVABLES AND PROGRESS BILLING

Group has no construction contract receivables and construction progress billings (2009: None).

### NOTE 16 - INVESTMENTS ACCOUNTED FOR BY THE EQUITY METHOD

None.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

1 January

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 17 – INVESTMENT PROPERTY**

	2010	Additions	Disposals	Transfer (1)	impairment	2010
Cost:						
Land and land						
improvements	30.972	_	(931)	91.854	(39.134)	82.761
Buildings	78.623	17.022	(21.461)	-	3.838	78.022
	109.595	17.022	(22.392)	91.854	(35.296)	160.783
Accumulated Deprecia	ation:					
Land and land						
improvements	161	-	-	-	-	161
Buildings	16.851	2.266	(295)	-		18.822
	17.012	2.266	(295)	-	-	18.983
Net book value	92.583					141.800
Net book value	92.583					141.800
Net book value	1 January				Provision for	141.800 31 December
Net book value		Additions	Disposals	Transfer (2)	Provision for impairment	31 December
Net book value  Cost:	1 January	Additions	Disposals	Transfer (2)		
	1 January	Additions	Disposals	Transfer (2)		31 December
Cost:	1 January	Additions	Disposals	Transfer (2)		31 December 2009
<b>Cost:</b> Land and land	1 January 2009	<b>Additions</b> - 36.907	<b>Disposals</b> - (19.643)	Transfer (2) - 1.111		<b>31 December 2009</b> 30.972
Cost: Land and land improvements	<b>1 January 2009</b> 30.972	-	-	-	impairment -	31 December 2009 30.972 78.623
<b>Cost:</b> Land and land improvements Buildings	1 January 2009 30.972 63.414 94.386	- 36.907	- (19.643)	- 1.111	impairment - (3.166)	31 December 2009 30.972 78.623
Cost: Land and land improvements Buildings  Accumulated Deprecia	1 January 2009 30.972 63.414 94.386	- 36.907	- (19.643)	- 1.111	impairment - (3.166)	31 December 2009 30.972 78.623
Cost: Land and land improvements Buildings  Accumulated Deprecia	1 January 2009 30.972 63.414 94.386 ation:	36.907 36.907	- (19.643) (19.643)	- 1.111	impairment - (3.166)	31 December 2009 30.972 78.623 109.595
Cost: Land and land improvements Buildings  Accumulated Deprecia Land and land improvements	1 January 2009 30.972 63.414 94.386	- 36.907	- (19.643)	- 1.111	impairment - (3.166)	31 December 2009 30.972 78.623 109.595
Cost: Land and land improvements Buildings  Accumulated Deprecia	1 January 2009 30.972 63.414 94.386 ation:	36.907 36.907 2	- (19.643) (19.643) -	- 1.111	impairment - (3.166)	31 December

<sup>(1)</sup> Transfer amounting to TRY 91.854 is reclassificaiton to investment property of a land, that was in the assets of D Yapı Romanya, one of the subsidiries of Group, that disclosed under inventories until 31 December 2009. The said real estate is 55.849 m², and TRY 39.134 of impairment is accounted according to expertise report dated 12 February 2011.

Net book value

There is not any collateral and mortgage on investment property of the Group. The Group has rent income amounting to TRY 4.625 from investment properties (2009: TRY 4.267).

Provision for

31 December

<sup>(2)</sup> Transfers amounting to TRY 1.111 is related to tangible assets (Note 18).

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

	1 January 2010	Additions	Disposals	joint venture interest	Transfers (1)	translation	rate change effect	for impairment	31 December 2010
Cost:									
Land and land improvements	290.469	816	(292)	(136.935)	2.555	(488)	1	(11.894)	143.958
Buildings	414.268	1.964	(7.464)	(164.484)	4.289	(621)	1	1	247.952
Machinery and equipment	1.426.786	11.853	(14.421)	(345.356)	3.989	(2.810)	581	ı	1.080.622
Motor vehicles	108.447	20.798	(14.366)	(7.619)	273	(3)	1	1	107.530
Furniture and fixtures	302.241	48.149	(21.941)	(17.598)	1.057	(6)	52	ı	311,951
Leasehold improvements	390.824	3.959	(68.281)	(471.268)	236.281	(26)	4	ı	91.463
Other fixed assets	400.255	3.544	(6.343)	(431.360)	43.451	ı	•	ı	9.547
Construction in progress	100.181	453.364	(902)	(67.517)	(283.363)	1	1.294	(5.963)	197.290
	3.433.471	544.447	(134.087)	(1.642.137)	8.532	(3.987)	1.931	(17.857)	2.190.313
Accumulated depreciation:									
Land and land improvements	52.573	14,418	(407)	(61.837)	1	ı	•	ı	4.747
Buildings	106.272	10.829	(2.091)	(17.298)	1	(100)	•	1	97.612
Machinery and equipment	1.064.632	71.025	(13.137)	(301.057)	1	(1.569)	178	1	820.072
Motor vehicles	60.436	16.102	(11.268)	(6.362)	1	45	1	ı	58.953
Furniture and fixtures	207.579	33.965	(15.098)	(12.411)	ı	65	15	ı	214,115
Leasehold improvements	154.577	45.860	(36.366)	(99.535)	ı	(23)	1	ı	64.513
Other fixed assets	176.495	31.799	(3.049)	(204.274)	1	1	1	1	971
	1 822 564	223.998	(81.416)	(702.774)	•	(1.582)	193	•	1.260.983

ounting to TRY 13.589 borrowing costs are capitilized over tangible assets (2009: TRN

f 31 December 2010, depreciation charge of TBY 477 is on inventory.

# TE 18 - PROPERTY, PLANT AND EQUIPMENT(Continued)

	1 January 2009	Additions	Disposals	Transfers (1)	Currency translation differences	Provision for impairment	31 December 2009
Cost:							
Land and land improvements	253.197	33.360	(1.225)	5.110	27	1	290.469
Buildings	413.778	20.974	(20.333)	130	(281)	1	414.268
Machinery and equipment	1.381.658	21.514	(10.490)	33.854	250	ı	1.426.786
Motor vehicles	109.309	5.212	(6.316)	258	(16)	1	108.447
Furniture and fixtures	258.206	50.334	(6.292)	6.267	(1)	(6.273)	302.241
Leasehold improvements	376.416	4.138	(20.916)	31.620	Ε-	(435)	390.824
Other fixed assets	351.987	4.971	(2.082)	45.379	1	1	400.255
Construction in progress	67.823	171.602	(12.443)	(125.922)	(17)	(862)	100.181
	3.212.374	312.105	(80.097)	(3.304)	(37)	(7.570)	3.433.471
Accumulated depreciation:							
Land and land improvements	41.559	11.429	(415)	1		1	52.573
Buildings	107.431	10.737	(11.751)	1	(145)	1	106.272
Machinery and equipment	998.337	75.449	(8.997)	1	(157)	1	1.064.632
Motor vehicles	50.064	15.123	(4.611)	1	(140)	1	60.436
Furniture and fixtures	185.647	25.511	(2.604)	1	(341)	(634)	207.579
Leasehold improvements	133.442	38.429	(17.229)	1	10	(75)	154.577
Other fixed assets	151.155	25.612	(272)	1	1	1	176.495
	1.667.635	202.290	(45.879)	•	(773)	(402)	1.822.564
Sulon Mochael	4 544 750						1 640 007

I December 2010, mortgages on property, plant and equipment amounts to TRY 25.113 (Note 23) (2009: TRY 24.392)

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

윤

(51)

(418.079)

106.224

nme rights

# 2010

	1 January 2010	Additions	Disposals	Transfer of joint venture interest	Transfers (*)	Currency translation differences	Consolidation rate change effect	Provision for impairment	31 December 2010
Cost:									
Dealer contracts	499.191	1	1	(499.191)	•	ı	•	1	•
Brand names of energy segment	139.557	•	ı	(139.557)	1	ı	1	1	•
Customer contracts	40.844	•	ı	(40.844)	1	ı	•	1	•
Customers list	267.302	•	ı	•	•	2.430	1	1	269.732
Brand names of media segment (**)	433.141	924	ı	1	1	87	1	(33.304)	400,848
Tenestrial broadcasting									
permission and license	80.906	•	•	1	1	ı	•	1	80.906
Mining exploration licences	18.200	•	ı	(17.610)	(290)	ı	1	ı	
Other	390.020	23.338	(4.060)	(35.092)	6.061	614	(7.457)	ı	373.424
	1.869.161	24.262	(4.060)	(732.294)	5.471	3.131	(7.457)	(33.304)	1.124.910
Accumulated amortization:									
Dealer contracts	311.284	43.636	ı	(354.920)	•	ı	1	1	•
Customer contracts	34,459	2.853	ı	(37.311)	1	(1)	1	1	•
Customers list	45.141	15.983	ı	1	1	501	•	1	61.625
Brand names of media segment	14.193	1.232	ı	1	1	66	1	1	15.524
Mininig expolaration licences	5.071	6.880	ı	(11.951)	1	ı	1	ı	
Other	243.316	35.640	(3.853)	(13.897)	ı	(020)	18	ı	260.574

January 2010

31 December 2010

Programme rights and provisions for impairment

As of 31 December 2010, Group has lier lives is evaluated with the goodwill impairm provided TRY 33.304 of impairment in the

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

	1 January 2009	Additions(*)	Disposals	Transfers (**)	Currency translation differences	31 December 2009
Cost:						
Dealer contracts	499.191	ı	1	•	ı	499.191
Brand names of energy segment	139.557	ı	1	•	•	139.557
Customer contracts	40.844	•	1	•	•	40.844
Customer list	274.414	•	1	•	(7.112)	267.302
Brand names of media segment	440.239	ı	1	•	(7.098)	433.141
Terrestrial broadcasting						
permission and license	57.406	23.500	1	•	•	80.906
Other	321.950	102.755	(19.551)	2.193	873	408.220
	1.773.601	126.255	(19.551)	2.193	(13.337)	1.869.161
Accumulated amortizations						
שמשוומומופת מוווסו נודמווסווי						
Dealer contracts	258.058	53.226	1	ı		311.284
Customer contracts	30.010	4.449	1			34.459
Customer list	29.422	16.053	1		(334)	45.141
Brand names of media segment	10.672	3.565	1	•	(44)	14.193
Other	208.672	46.143	(6.551)	•	123	248.387
	536.834	123.436	(6.551)	•	(255)	653.464
Programme rights	80.994					92.756
Net book value	1.317.761					1.311.453

TRY 15.301 and TRY 45.482 respectively. At 3 August 2009, CNN Türk has bought Plus Erbil oil

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 19 - INTANGIBLE ASSETS (Continued)**

### Intangible assets with indefinite useful lives

As at 31 December 2010, the Group has determined that a part of brand names with carrying value of TRY 252.507 have indefinite useful lives (2009: TRY 286.386). As of 31 December 2009 value of trademark that belong to energy segment is TRY 139.557. It has determined that mentioned above trademarks useful life is unlimited. The utilization period of brand names with indefinite useful lifes, as expected by the Group, is determined based on the stability of the industry, changes in market demands as to the products and services provided through assets, control period over the assets and legal or similar restrictions on their utilization.

Since terrestrial frequencies are limited in Turkey, new national broadcasting companies are not allowed to operate on terrestrial frequencies as of 1994 and national broadcasting companies still continue to broadcast under their current businesses. The Turkish Radio and Television Supreme Council ("RTÜK") has not yet conducted a tender for terrestrial broadcasting permission and licenses (frequency rights). The subsidiaries of Doğan Yayın Holding operating in the media segment currently do not have any conflicts or disagreements with RTÜK or any other governmental authority regarding the frequency usage. Therefore, it has been concluded that TRY 80.906 of terrestrial broadcasting permissions and licenses (frequency rights) have an indefinite useful life (2009: TRY 80.906).

### **NOTE 20 - GOODWILL**

Movement of the goodwill for the periods ended as of 31 December 2010 and 2009 is as follows:

	2010	2009
1 January	1.715.569	1.612.165
Business combinations (Note 3)	3.361	119.779
Currency translation differences	2.639	(5.757)
Transfer of joint venture interest		
(Note 41)		
(797.085)	-	
Impairment of goodwill (Note 31)	(29.030)	(8.953)
Other (*)	1.199	(1.665)
31 December	896.653	1.715.569

<sup>(\*)</sup> The changes in fair value of put options are shown as other. (Note 2.2.28).

### 31 December 2009

As stated in Note 3 in detail, as a result of the capital increase with premium in previous period amounting to a total of TRY 432.079, Doğan Yayın Holding has acquired 2,9% of shares of Doğan TV. As the result of the acquisition, the Group recognised TRY 117.517 of goodwill in its financial statements.

As of 31 December 2008, 45% shares of Doğan Teleshopping, a joint venture of the Group, are purchased by Opal İletişim, in consideration of TRY 409 in October, 2009. Following the purchase, Doğan Teleshopping is accounted for as a subsidiary of the Group. Goodwill resulted amounting to TRY 2.262 from the purchase transaction, is impaired and accounted for as an expense at 31 December 2009.

### Goodwill impairment test

### **Discontinued operations**

As of December 31, 2010, there is no goodwill amount related to the discontinued operations. In the financial statements dated December 31, 2009, for the purpose of impairment analysis related with the goodwill amount of discontinued operations, the Group prepares cash flow projections in USD based on the latest financial budget which is approved by the management. In preparing cash flows, for the next five years 5% per annum and for subsequent years zero percent per annum estimated growth rate was used. Group used a rate of 10,36% in order to discount cash flow projections. As a result of assessment, the recoverable amount of goodwill exceeded its carrying amount and there is no impairment as of 31 December 2009.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 20 - GOODWILL (Continued)**

### **Media Operation**

The Group is making the goodwill impairment test of media segment at the cash flow projections of visual and audio broadcastings which produce the lowest value of cash flow. As of 31 December 2010, cash flow projections of media segment have been prepared as covering the years 2011-2015 by using the EBITDA average of 35,18 %, the cash flows are brought to the present value by taking on discount with an interest rate of 14%.

### **NOTE 21 - GOVERNMENT GRANTS**

Payments/reversals related with provisions

31 December

The subsidiary of the Group, Hürrivet, obtained six Investment Incentives Certificate for the imported equipments amounting to USD 25.035 and domestic equipments amounting to TRY 151.800 due to the modernization of its printing plants in Istanbul, Ankara, Izmir, Adana, Antalya and Trabzon on 23, 27 and 31 July 2008. The agreements are valid for two years and equipment imported within the scope of the certificate is exempt from Customs Duty, Collective Housing Fund and VAT. The investments amounted to USD 19.213 and TRY 151.800 are realized within these certificates as at 31 December 2010 (31 December 2009: USD 18.964). Investment incentives (except Trabzon) amounting to USD 24.130 are extended till 19 June – 3 July 2011. Document taken for Trabzon has been cancelled due to giving up from the investment amounting nearly USD 1.032.

Ditas, a subsidiary of the Group, benefits from the tax and insurance premium incentive under the scope of law 5084 Investment and Employment Promotion and Amending some laws. In this context, the incentive of the insurance premium amounting TRY 477 (31 December 2009: TRY 466) is reflected in the financial statements as income from other operations (Note 31). As of 31 December 2010, Ditas does not have any receivables from energy expenses in the scope of incentive (31 December 2009:TRY 63)

### NOTE 22 - DROVISIONS CONTINGENT ASSETS AND LIABILITIES

31 December 2010	31 December 2009
33.522	32.447
28.102	24.995
27.386	45.260
-	7.669
89.010	110.371
31 December 2010	31 December 2009
-	1.406
-	1.406
32.447	
32.441	2.656
15.171	2.656 32.447
15.171	32.447
	33.522 28.102 27.386 - <b>89.010</b> 31 December 2010

140 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş.

(4.927)

7.669

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

The movements of provisions for lawsuits for the periods ended 31 December are as follows

	2010	2009
1 January	45.260	31.573
Additions (Note 31)	4.441	18.525
Payments/reversals related with provisions	(913)	(4.838)
Disposal from joint ventures	(21.402)	-

31 December	27.386	45.260

The movements of provisions for withholding taxes for the periods ended 31 December are as follows:

2010	2009
24.994	20.905
3.095	4.089
00.000	24.995
	24.994

### (a) Tax penalty and law suits:

### Doğan Holding – tax penalty and law suits

As a result of the tax investigations made by the Revenue Controllers of the Ministry of Finance for the years 2005,2006,2007 and 2008, TRY 18.173 of tax charge consisting of Corporation Tax, Value Added Tax, Withholding Tax and Stamp duty and TRY 43.407 of tax loss penalty are served to the Group on 24 December 2010, and as of 29 December 2010, a settlement has been made before the assessment. In accordance with the settlement, parties agreed on the TRY 10.664 of total tax amount consisting of TRY 6.773 of tax charge and TRY 3.891 of default interest for all periods reviewed in the assessment. On 30 March 2011, as a result of the application filed based on Law No: 6111 "Restructuring of some receivables and Social Security and General Health Insurance Law and Other Law Amending Certain Laws and Decrees", the related tax amount of TRY 7.971 reassessed and will be paid on 31 May 2011. As of 31 December 2010, TRY 7.971 of provision is provided in the consolidated financial statements and the provision amount is accounted under the "other operating expenses" account in the consolidated statement of income.

### Doğan Yayın Holding - tax penalty and law suits

Accounting periods covering Doğan Yayın Holding's 2003, 2004, 2005 and 2006 fiscal years have been subject to tax inspection. According to the tax inspection reports issued, tax charges and penalties at an aggregate amount of TRY 862.388 consisting an actual tax charge of TRY 149.103 and tax penalty of TRY 713.285 imposed and notified to the Group in December 2008 and February 2009.

In the tax inspection reports, the following subjects were criticized according to corporate tax, value added tax (VAT) and stamp tax laws, in summary:

a- Although the shares representing the 25% of Doğan TV's paid capital, one of the subsidiaries of Doğan Yayın Holding, are sold to Dreiundvierzigste Media Vermögengsverwaltungsgesellschaft mbH (new name Commerz-Film GmbH), a 100% subsidiary of Axel Springer AG, and the transfer of shares completed on 2 January 2007 and accounted for accordingly, it was claimed that Doğan TV cannot benefit from the "exemption on the sales revenue of participation shares" as specified by Article 5/1-e of Corporate Tax Law due to the argument that the sale transaction was completed in 2006 and the related transaction would have been accounted in the 2006's financial statements. The levied tax penalty charge amounts to TRY 772.507 in total consisting TRY 115.300 of actual tax charges, TRY 345.900 of tax penalty charges calculated as triple on the corporate tax, and TRY 311.307 of tax loss penalty charges calculated as triple on the temporary tax due to the overdue of the deduction period.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan Yayın Holding - tax penalty and law suits (Continued)

- b- It was claimed that interests and foreign currency differences of loans used for the share acquisition (finance expenses) cannot be deductable from corporate income in accordance with the last paragraph of Article 8 of Corporate Tax Law No: 5422 and such expenses should be included in corporate income in the tax inspection period. In this respect actual tax charges together with penalty charges in relation to the related claim amounted to TRY 31.781 in total.
- c- It was claimed in the tax assessment report that loss resulted from the share sale of Doğan Raks Satış Pazarlama ve Dağıtım A.Ş. could not be deducted from the corporate income as the related transaction was not recognised appropriately and such expenses should be included in corporate income in accordance with Turkish Procedural Law. The actual tax charges together with penalty charges regarding to this argument amounted to TRY 13.700 in total.
- d- Provisional Article No: 10 of Value Added Tax Law No: 3065 with reference to Corporate Tax Law No: 5422 denotes that for the financial periods subject to tax inspection, Value Added Tax exemption cannot be used on sale of subsidiary shares under the above-mentioned requirement of the article; therefore, Value Added Tax should be calculated for the sale of subsidiary shares that should be treated as subsidiary shares in accordance with Value Added Tax Law even though such shares are represented by shares and do not meet the exemption criteria specified in Provisional Article 28 of the Corporate Tax Law No. 5422 and Provisional Article No. 10 of Value Added Tax Law. The actual tax charges together with the penalty amounted to TRY 28.300 in total.
- e- The actual tax charges together with penalty charges regarding stamp tax, other corporation tax and value added tax claims amounted to TRY 16.100 in total.

Doğan Yayın Holding has started legal action and filed lawsuits against the Tax Administration Department ("Tax Administration") for the cancellation of these tax charges and penalties complete remaining amount.

The Tax Administration has asked for collateral in the amount of TRY 914.800 against the significant portion of the tax charges, the penalties and their interest. Accordingly, the Group gave 36,14 % of shares in one of its subsidiaries, Doğan TV to the Tax Administration as a collateral.

Furthermore, in addition to the bank accounts of Doğan Yayın Holding, the Tax Administration has put shares of the Group's subsidiaries representing 66,56% of capital in Hürriyet Gazetecilik ve Matbaacılık A.Ş.(367.415.960 number of shares), 70,76% of capital in Doğan Gazetecilik (74.297.743 number of shares) and 44,89% of the capital of the Groups' joint venture Doğan Burda Dergi Yayıncılık ve Pazarlama A.Ş. (8.779.736 number of shares) and 36,14% of the capital of Doğan TV Holding A.Ş. (164.998.528 number of shares) under sequestration.

The legal objections made by Doğan Yayın Holding against the request of "collateral" and the "sequestrations of the Tax Administration" are made to the Council of State in January 2010 by Doğan Yayın Holding and the legal case closed in favor of Doğan Yayın Holding and the execution of the sequestration was suspended.

The court trial in connection with the lawsuit brought against the Tax Administration in an attempt to cancel the actual tax charges and tax penalty declarations regarding the 2003, 2004, 2005 and 2006's fiscal periods submitted to Doğan Yayın Holding was made on 22 January 2010 whereas it was originally scheduled on 10 November 2009 because of the recusation demand of the Tax Administration and the majority of the lawsuits, resulted in favor of Doğan Yayın Holding.

Accordingly, the legal case related to the cancellation of the tax assessments amounting to TRY 772.507 comprising the actual tax charges amounting to TRY 115.300 and tax penalty amounting to TRY 657.207 in connection with the sale of Doğan TV shares to a subsidiary of Axel Springer AG (Commerz-Film GmbH) was concluded in favor of Doğan Yayın Holding in February 2010.

The Tax Court concluded some legal cases against Doğan Yayın Holding for some of them in favor and some of other cases were suspended. Doğan Yayın Holding has appealed the cases concluded against the Company.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan Yayın Holding – tax penalty and law suits (Continued)

Besides, Doğan Yayın Holding has initiated legal proceedings and filed lawsuits for the cancellation of the tax assessments in connection with the 2003 fiscal period (TRY 15.700 actual tax charge and TRY 19.500 tax penalty). Tax court has made a decision on the lawsuits and some of the lawsuits are resulted as "partially accepted" and some of them are "partially denied" and related rulings are appealed, including the right of appeal for the stay of execution that are related to Corporate Tax and Advanced Corporate Income Tax.For lawsuits that are filed for VAT amounts attributable to 2003, the tax court's decision on the lawsuits are resulted as "accepted", "partially accepted" and "partially denied". Doğan Yayın Holding has appealed for the lawsuits finalized against Doğan Yayın Holding and on the other hand, the Tax Administration appealed the rulings for lawsuits that are resulted in favor of Doğan Yayın Holding.

Major part of the lawsuits that are finalized in favor of Doğan Yayın Holding are related to Corporate Tax and VAT assessments; the related lawsuits are appealed by the Tax Administration. Doğan Yayın Holding has also appealed for the lawsuits resulted against the Company, including the motion for stay of execution.

As of the report date, the latest status of the litigation cases of Doğan Yayın Holding A.Ş. is summarized in the table below:

					Still
	Tax	Appealed	Overruled	Approved	under discussion
	Court	in the Council	by the Council	by the Council	in the Council
Result of lawsuit	Decision	of State	of State	of State	of State
Resulted in favor of					
Doğan Yayın Holding	814.221	814.221	-	783.226	30.995
Resulted against Doğan					
Yayın Holding	17.612	17.612	-	13.485	4.127
Ongoing lawsuits					
(Pending)	30.555	-	<del>-</del>	<del>-</del>	
Total	862.388	831.833	-	796.711	35.122

Doğan Yayın Holding A.Ş., has made payments amounting to TRY 5.259 total regarding the lawsuits resulted against Doğan Yayın Holding including overdue interest.as of the report date.

There is no ongoing tax examination of Doğan Yayın Holding except for the ones explained above.

Based on the requirements explained in Note 2.3.1, Doğan Yayın Holding has provided TRY 14.859 of provision in the consolidated financial statements for the interim period ended as of 31 December 2010 in relation to the related lawsuits (31 December 2009: TRY 16.895).

### Hürriyet Gazetecilik ve Matbaacılık A.Ş. - Tax penalties and lawsuits

Part of the lawsuits amounting to TRY 4.436 filed by Hürriyet Gazetecilik ve Matbaacılık A.Ş. related to the cancellation of tax charges/ fine notifications amounting to TRY 30.895 which were related with 2004, 2005, 2006 fiscal periods, were concluded against Hürriyet Gazetecilik ve Matbaacılık A.Ş.

Hürriyet Gazetecilik ve Matbaacılık A.Ş. was served with a tax/fine notification of TRY 7.311, including the late payment interest and judgment duty. It was paid on 26 August 2010 and necessary legal objections for the appeal of the case with the superior court was made in due time. The Council of State suspended these charges amounting to TRY 7.311 following the appeal made by Hürriyet Gazetecilik ve Matbaacılık A.Ş. and still continues to discuss the merits of the cases.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Hürriyet Gazetecilik ve Matbaacılık A.Ş. - Tax penalties and lawsuits (Continued)

In relation with the parts which were concluded partially against and partially in favor of Hürriyet Gazetecilik ve Matbaacılık A.Ş., TRY 2.802 has been concluded in favor and TRY 1.235 has been concluded against Hürriyet Gazetecilik ve Matbaacılık A.Ş. for the tax principal totally amounting to TRY 4.037; TRY 4.821 has been concluded in favor and TRY 1.235 has been concluded against Hürriyet Gazetecilik ve Matbaacılık A.Ş. for the tax loss penalty totally amounting to TRY 6.056. For the lawsuit amounting to TRY 2.471, which has been concluded against Hürriyet Gazetecilik ve Matbaacılık A.Ş., necessary legal objections for the appeal of the case with the superior court made in due time. For the tax principal amounting to TRY 2.802 and tax loss penalty amounting to TRY 4.821 concluded partially in favor of Hürriyet Gazetecilik ve Matbaacılık A.Ş. has been subject to appeal by the Tax Office and Superior court partially suspended the charges for the tax principal amounting to TRY 1.027 and tax loss penalty amounting to TRY 1.027. Superior court still continues to discuss the merits of these cases.

The part of the lawsuits filed by Hürriyet Gazetecilik ve Matbaacılık A.Ş. related to the cancellation of tax charges/ fine notifications amounting to TRY 3.654, comprising of a tax principal of TRY 1.462 and a tax loss penalty of TRY 2.192, were concluded in favor of Hürriyet Gazetecilik ve Matbaacılık A.Ş. on 15 October 2010.

For the part total of TRY 12.711 comprising of TRY 5.018 of tax principal and TRY 7.693 of tax loss penalty of the same notifications, regarding the notices served to Hürriyet Gazetecilik ve Matbaacılık A.Ş. by the relevant Tax Department, the court hearing of the objections made with the tax courts have not been held yet.

In accordance with the opinions of legal counsels and specialists, Hürriyet management has accounted a provision amounting to TRY 7.294 related to the tax principal and tax loss penalty at tax inspection reports including estimated late payment interests in the consolidated financial statements as at 31 December 2010.

As of the report date, with results of litigations and payment notices reaching to Hürriyet and court cases related to the recent situation is summarized in the table below:

	Tax	Penalty	Total	Paid (****)
Against to Hürriyet (*)	3.010	3.897	6.906	6.907
In favor of Hürriyet (**)	4.264	7.014	11.278	-
Lawcases not held (***)	5.018	7.692	12.711	<u>-</u>
Total	12.292	18.603	30.895	6.907

- (\*) Council of State accepted the objection of Hürriyet Gazetecilik ve Matbaacılık A.Ş. to stop the enforcement related to the law cases amounting to TRY 4.886 and suspended the execution. Case based on the merits is still continuing.
- (\*\*) Objection made by Tax Administration is evaluated by Council of State and the State Council stopped the enforcement amounting to TRY 2.055 in against Hürriyet Gazetecilik ve Matbaacılık A.Ş. Case based on the merits is still continuing.
- (\*\*\*) Lawsuit has not been held yet.
- (\*\*\*\*) Payment amount is TRY 11.440 including late payment interest and judgment fee.

There is no tax examination in Hürriyet Gazetecilik ve Matbaacılık A.Ş. except for the ones explained above.

### Doğan TV Holding - Tax penalties and lawsuits

As an outcome of the tax inspections held in the Group's subsidiaries, Doğan TV Holding A.Ş. (Doğan TV), D Yapım Reklamcılık ve Yapım A.Ş. (D Yapım), Doğan Prodüksiyon Hizmetleri A.Ş. (Doğan Prodüksiyon) and Alp Görsel İletişim Hizmetleri A.Ş. (Alp Görsel) for the 2005, 2006 and 2007 fiscal periods, tax penalty notification amounting to TRY 3.980.027, consisting of TRY 1.878.441 of actual tax charge and TRY 2.101.586 of tax penalty, has been charged and served to the related subsidiaries in September 2009.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan TV Holding - Tax penalties and lawsuits (Continued)

As a result, the following tax matters were claimed to be in non-compliance with corporate income tax and value added tax ("VAT") treatments in the tax assessments:

- a- It has been claimed that share transfer transactions between Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel were not in compliance with Articles 19 and 20 of the Corporate Tax Law and such share transfers were regular share acquisitions citing that the management control did not change as a result of such share transfers. In this respect, it is claimed that such share transfers would have been carried at fair value rather than the book value, and as a result, a corporate tax base difference was calculated over the difference between the fair value and book value determined in the tax assessment report. Actual tax charges amounting to TRY 706.875 and tax penalties amounting to TRY 790.044 (TRY 1.496.919 in aggregate) have been claimed as a result of this assessment.
- **b-**VAT penalty is calculated based on the fair value determined in the tax assessment report in relation to the alleged regular share transfers. According to this claim, the company is charged with TRY 2.575.207 in total (TRY 1.179.366 of actual VAT charge and TRY 1.395.841 of tax loss penalty).

In connection with the actual tax charges and tax loss penalties mentioned above, the tax authorities have requested TRY 4.824.000 as collateral; considering TRY 1.174.000 of overdue interest.

Doğan TV, D Yapım and Doğan Prodüksiyon, as subsidiaries of the Group, have filed a demand for collaterals by the Tax Administration with a stay of execution request. Within this period, D Yapım, Doğan Prodüksiyon and Alp Görsel's shares and 43 properties belonging to third parties and 1 bank letter of guarantee had been given as "collaterals".

Tax Administration has put liens on the entire shares of D Yapım, Doğan Prodüksiyon and Alp Görsel.

Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel requested settlement negotiations after the tax assessment for the declared tax assessments. Settlement negotiations made in November 2009 were concluded with disagreement.

Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel have initiated legal proceedings with the purpose of cancellation of the income tax and penalty notifications and have filed lawsuits for the 2005, 2006 and 2007 financial periods.

Lawsuits filed for the cancellation of request for collateral by the Tax Administration of the related companies at the first tax court were concluded in favor of D Yapım but against Doğan TV, Doğan Prodüksiyon and Alp Görsel. The related companies made objections to the Council of State regarding the decisions issued by the first tax courts. For lawsuits filed against Doğan TV, Doğan Prodüksiyon and Alp Görsel for stay of execution have been approved by the Council of State.

The Tax Administration's sequestration lawsuit filed against Doğan TV which amounts to TRY 2.121.800, was concluded in favor of Doğan TV; however, another lawsuit filed amounting to TRY 42.594 was concluded against Doğan TV and file for stay of execution for the relating lawsuit is approved by the Council of State. The Tax Administration's sequestration lawsuit filed against D Yapım was concluded in favor of D Yapım; whereas the lawsuit filed against Doğan Prodüksiyon was concluded against Doğan Prodüksiyon. Collateral provision is given for the file for stay of execution but no collateral is provided yet.

The lawsuits which are filed against the Tax Court in relation to the cancellation of tax charges and penalties issued for Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel for the 2005, 2006 and 2007 periods are finalized. Accordingly, some of the lawsuits are resulted "in favor" of and some of them are resulted "against" the related companies. Some of the lawsuits are still "pending". The lawsuit which resulted in favor of Doğan TV is related to the Corporate Tax Assessment with the claim of provision of financial services; the other lawsuit which resulted in favor of D Yapım is related to the 50% of increase on the tax charge; and another lawsuit which resulted in favor of Doğan Prodüksiyon is related to the VAT assessment and those lawsuits are appealed by the Tax Office. The Council of State has approved the ruling of Court of First Instance in relation to the lawsuit resulted in favor of Doğan Prodüksiyon and overruled the lawsuits resulted against Doğan TV, D Yapım and Alp Görsel.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan TV Holding - Tax penalties and lawsuits (Continued)

As of the report date, the lawsuits related to Doğan TV, D Yapım, Doğan Prodüksiyon ve Alp Görsel are summarized in the table below:

### Doğan TV

Result of lawsuit	Tax Court Decision	Appealed in the Council of State	Overruled by the Council of State	Approved by the Council of State	under discussion in the Council of State
Resulted in favor	334.236	334.236	-	2.389	331.847 (*)
Resulted against	1.630.913	1.630.913	1.301.356	-	329.557 (*)
Ongoing lawsuits					
(pending)	35.884	-	-	-	-
Toplam	2.001.033	1.965.149	1.301.356	2.389	661.404

<sup>(\*)</sup> The amount resulted against, but still discussed in the state of Council (TRY 321.004) is related to a tax penalty about witholding corporate tax charge of the year 2006 which was previously resulted in favor of the Tax Court (TRY 321.004).

### D Yapım

Result of lawsuit	Tax Court Decision	Appealed in the Council of State	Overruled by the Council of State	Approved by the Council of State	under discussion in the Council of State
Resulted in favor	222.864	222.864	-	222.804	60
Resulted against	891.217	891.217	891.217	-	=
Ongoing lawsuits					
(pending)	-	=	=	-	<u>-</u>
Total	1.114.081	1.114.081	891.217	222.804	60

### Doğan Prodüksiyon

Result of lawsuit	Tax Court Decision	Appealed in the Council of State	Overruled by the Council of State	Approved by the Council of State	under discussion in the Council of State
Resulted in favor	862.972	862.972	-	862.912	60
Resulted against	-	-	-	-	-
Ongoing lawsuits					
(pending)	-	-	-	-	-
Toplam	862.972	862.972	-	862.912	60

### Alp Görsel

Result of lawsuit	Tax Court Decision	Appealed in the Council of State	Overruled by the Council of State	Approved by the Council of State	under discussion in the Council of State
Resulted in favor	60	-	-	-	60
Resulted against	1.881	1.881	1.881	-	-
Ongoing lawsuits					
(pending)	-	=	<del>-</del>		<del>_</del>
Total	1.941	1.881	1.881	-	60

Under the legal processes summarized in the above table, no payment has been made to any of the Tax Offices as there are no lawsuits resulted against Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel as of the report date.

Still

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan TV Holding - Tax penalties and lawsuits (Continued)

Doğan TV Holding A.Ş., its subsidiaries and joint ventures do not have any ongoing tax examinations except for the ones explained above.

In relation to the lawsuits regarding Doğan TV, D Yapım, Doğan Prodüksiyon and Alp Görsel, Doğan TV did not account for any provision in the consolidated financial statements for the year ended 31 December 2010 based on the principles specified in Note 2.3.1 (31 December 2009: None).

### Doğan TV Digital Platform İşletmeciliği - Tax penalties and lawsuits

Doğan TV Digital Platform İşletmeciliği, one of the subsidiaries of Doğan Yayın Holding A.Ş., was served with a TRY 4.674 of actual tax charge and tax penalty with respect to the 2007 Special Communication Tax Investigation Report. The Company has brought for an action for rescission for the related administrative act at the Tax Courts of Istanbul. One of the lawsuits were resulted in favor of and eleven lawsuits were resulted against the Company and the Company filed for an appeal for the unfavorable outcome of the Tax Court. Total tax charge and tax penalty filed for the unfavorable outcome of the lawsuit amounts to TRY 4.035. The Company paid TRY 15 for the rejected lawsuit. Total tax charge and tax penalty cancelled amounts to TRY 639.

In the current period, Doğan TV Digital Platform İşletmeciliği has no tax assessments other than those explained above.

In accordance with the principles set out in Note 2.3.1., the Group Management has provided a provision of TRY 4.020, (less TRY 15 paid for the above lawsuits) for the related lawsuits in the consolidated financial statements as of 31 December 2010 (31 December 2009: None).

### Doğan Dış Ticaret ve Mümessillik A.Ş. and Işıl İthalat İhracat Mümessillik A.Ş. - Tax penalties and lawsuits

Doğan Dış Ticaret ve Mümessillik A.Ş. (Doğan Dış Ticaret) and Işıl İthalat İhracat Mümessillik A.Ş. (Işıl İthalat İhracat), direct and indirect subsidiaries of Doğan Yayın Holding A.Ş., have been inspected for the 2004, 2005, 2006 and 2007 financial periods by the Revenue Controllers of the Ministry of Finance.

In the issued tax inspection reports, TRY 14.200 of actual tax charge and TRY 42.600 of tax loss penalty were calculated as 3 times of corporate tax charge and those charges were served to Doğan Dış Ticaret and Işıl İthalat İhracat. In October 2010, Doğan Dış Ticaret and Işıl İthalat İhracat were served with TRY 3.915 of tax loss penalty calculated as 3 times of the actual tax charge amounting to TRY 1.305 in relation to the 2007 accounting period.

Except for the above mentioned tax assessments, Doğan Dış Ticaret and Işıl İthalat İhracat have no ongoing tax assessments.

The Company has filed a lawsuit for the cancellation of the tax charge and tax penalty issued by the respective Tax Court. The lawsuits in relation to the Corporate Tax and Advanced Corporate Income Tax of Doğan Dış Ticaret for the 2006 period and the lawsuits in relation to the Corporate Tax and Advanced Corporate Income Tax of Işıl İthalat İhracat for the 2007 period are pending. In relation to the related lawsuits, the Group management has not provided any provision in the consolidated financial statements for the year ended as of 31 December 2010 based on the principles specified in Note 2.3.1 (31 December 2009: None).

### Doğan Gazetecilik A.Ş. - Tax penalty and lawsuits

As of 11 December 2009, the Company had reached an agreement and reconciled with the tax administration before the tax assessment in relation to the TRY 10.092 of actual tax charge and TRY 11.158 of tax loss penalty and TRY 172 of special irregularity penalty imposed in the Tax Review Reports of the Company as of 25 November 2009 for the 2004, 2005, 2006 and 2007 accounting periods. Accordingly, the actual tax charge and penalty were calculated as TRY 4.466 and special irregularity fine was cancelled. At 11 January 2010, the Company made a total payment of TRY 8.833 which consists of TRY 4.466 of the actual tax charge and penalty and TRY 4.368 of overdue interest to the respective tax authorities.

In regards to the tax notification which was served to Doğan Gazetecilik on 26 December 2008 relating to the 1 January 2003-31 December 2003 accounting period and amounting to TRY 948 of actual tax charge (actual charge and penalty), no agreement was made with Doğan Gazetecilik after the tax assessment made on 12 January 2010. The lawsuits filed for the cancellation of the tax charge and tax penalty issued are resulted partially in favor of and partially against the Company and the outcomes of those lawsuits are communicated to Doğan Gazetecilik A.Ş.. Accordingly, the lawsuit resulted against Doğan Gazetecilik A.Ş. amounts to TRY 725 (TRY 280 of tax charge and TRY 445 of tax penalty). The Company made an objection by the Council of State in relation to the lawsuits that are resulted against the Company, including the motion for stay of execution. The Council of State approved the objection made in regards to the lawsuit amounting to TRY 725 and ruled for the stay of execution.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Doğan Gazetecilik A.Ş. - Tax penalty and lawsuits (Continued)

The agreed TRY 1.391 of tax charge notification consisting TRY 1.035 of the actual tax charge and TRY 356 of overdue interest, which was previously served by the Revenue Administration Department of Ministry of Finance for the 2008 accounting period, was paid to the respective Tax Administration as of 30 June 2010 providing that the related amount shall be written off against the Company's tax assets. There is no ongoing tax examination in Doğan Gazetecilik A.Ş.except for the ones explained above.

In relation to the related lawsuits, the Group management didn't account for any provision in the consolidated financial statements for the year ended 31 December 2010 based on the principles specified in Note 2.3.1 (31 December 2009: None).

In relation to the related lawsuits, other legal rights, including the options given in accordance with the Law No: 6111 "Restructuring of Specific Receivables and Social Insurance and General Health and Amendments to Some Laws and Requirements", continue to be assessed. The actual amounts and provisions provided in the consolidated financial statements may differ based on the upcoming developments.

### Petrol Ofisi A.Ş. - tax penalty and law suits

As a result of the tax inspection conducted on the accounts of POAS, a joint venture of the Group, for the year 2003, tax/penalty notifications including TRY 12.828 (with Doğan Holding's ownership interest TRY 6.949) of original tax liability and a TRY 30.093 (with Doğan Holding's ownership interest TRY 16.303) of tax penalty have been communicated to the Group on 25 December 2008 by the Bogaziçi Corporate Tax Office. Settlement negotiations about related income tax and tax penalty with Ministry of Finance Revenue Administration realised on 24 November 2009 based on Tax Procedure Law and concluded in disagreement, therefore lawsuit has been filed as of 9 December 2009. Some of the lawsuits were resulted in favor of the Company covering TRY 2.208 (with Doğan Holding's ownership interest TRY 1.196) tax and TRY 3.312 (with Doğan Holding's ownership interest TRY 1.794) tax penalty on 11 January 2011. These decisions were appealed to the Council of State by Boğaziçi Corporate Tax Office. The judicial process for the remaining part of the tax and tax penalties continues.

Tax/penalty notifications for the years 2003-2007 including a TRY 9.917 (with Doğan Holding's ownership interest TRY 5.372) of original tax liability and TRY 13.810 of tax penalty (with Doğan Holding's ownership interest TRY 7.482), which are sent out by Bogaziçi Corporate Tax Office and Large Taxpayers Tax Office with respect to the inspection reports prepared in relation to the investigation carried out by the tax inspectors of the Ministry of Finance, have been communicated to POAS on 22-23 July 2008. A lawsuit was filed at the Istanbul Tax Court with respect to the mentioned inspection reports and tax/penalty notifications on 11 September 2008. The tax court ruled in favor of POAŞ in all cases, assessed tax and penalty were annulled by Tax Court. The appellate authority of the Council of State has decided in favor of the Company for 49 of 50 lawsuits.

Uncertainty over the judicial process and final decision of the Energy segment court cases continues as of the announcement date of the consolidated financial statements for the year ended December 31, 2010. Accordingly, no provision has been provided for the above matters in the accompanying financial statements.

Share transfers of Doğan Holding's shares in POAŞ (Note 4) is completed on 22 December 2010, therefore Group has no liability about related law suits and penalties as of 31 December 2010.

### (b) Law Cases:

Law cases against the Group amounting to TRY 83.487 as of 31 December 2010 (31 December 2009: TRY 72.292).

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Petrol Ofisi A.Ş. - tax penalty and law suits: (Continued)

### (b) Law Cases:(Continued)

A provision for lawsuits amounting to TRY 27.386 has been provided with reference to the opinions of the Group's legal advisors and past experience of management related to similar litigations against the Group (31 December 2009: TRY 45.260). Legal cases mainly consist of pecuniary and non-pecuniary damages and lawsuits initiated by the Radio and Television Supreme Council.

### (c) Commitments and contingent liabilities related to the Commerz-Film GmbH shares sales agreement

Doğan Yayın Holding, the subsidiary of the Group, sold 90.854.185 shares, 25% of the paid-in capital of Doğan TV, to Commerz-Film GmbH (formerly registered as Dreiundvierzigste Media Vermögengsverwaltungsgesellschaft mbH), a 100% subsidiary of Axel Springer A.Ş., in consideration of EUR 375.000 (TRY 694.312) (this amount is defined as "initial sale price") on 2 January 2007. According to the agreement, the initial sale price will be revised based on the "initial public offering" ("IPO") of Doğan TV.

Upon the agreement signed between Doğan Holding, Doğan Yayın Holding, Doğan TV and Commerz-Film GmbH on 19 November 2009, the timing of the recalculation of the initial sale prices is postponed for a four-year period without reservations.

Certain conditions of the agreement signed on 19 November 2009 mentioned below are effective as of 19 February 2010.

- Axel Springer Group has the sales options for 3,3% of its shares in Doğan TV amounting to EUR 50.000 subsequent to January 2013 and the other 3,3% of its shares amounting to EUR 50.000 subsequent to January 2014 to Doğan Holding and Doğan Holding has the commitment to purchase these shares. Axel Springer Group may exercise the sales options fully or partially.
- Axel Springer Group has an option to sell some or all of its shares in Doğan TV either at EUR 4,1275 (full) or the highest fair value to be determined per share by using specific valuation techniques and Doğan Holding has a commitment to purchase these shares. In order to exercise this option, the following conditions must be met:
  - Doğan TV shares should not be offered to public by 30 June 2017,
  - There should be direct or indirect control change over Doğan Holding, Doğan Yayın Holding or Doğan TV,
  - There should be guarantees or sequestration on the Doğan Yayın Holding's assets that have significant unfavorable effects on the operations of Doğan Yayın Holding in addition to the existing ones.

The initial price of EUR 375.000 defined in the agreement mentioned above will be revised depending on the "initial public offering" of Doğan TV as follows.

In the event that shares of Doğan TV are offered to public by 30 June 2017, if the fair value of 25% (currently 19,9%) of shares held by Axel Springer Group determined by the public offering price (which will be determined using the three-month average share price after the offering) is higher than the initial sale price including the interest calculated from this difference (it will be calculated using the annual Euro Libor rates on annual compound basis effective from 2 January 2007), the difference will be equally apportioned between Doğan Yayın Holding and Axel Springer. If the fair value is lower, the difference will be paid to Axel Springer Group by Doğan Yayın Holding.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### (c) Commitments and contingent liabilities related to the Commerz-Film GmbH shares sales agreement(Continued)

In the event that shares of Doğan TV are not offered to public by 30 June 2017, if the fair value of Doğan TV, as determined by specific valuation techniques as of 31 December 2015, is less than the initial sales price including interest calculated from this difference (it will be calculated using the annual Euro Libor rates on annual compound basis effective from 2 January 2007), the difference will be paid to Axel Springer Group by Doğan Yayın Holding.

In the event that Doğan TV shares are offered to the public between 30 June 2017 and 30 June 2020, any positive difference between the initial public offering net value and the initial sale price remeasured as of 31 December 2015 (it will be remeasured using the annual Euro Libor rates on annual compound basis effective from 2 January 2007) including interest calculated from the difference (it will be calculated using 12 month Euro Libor rates on annual compound basis effective from 1 July 2017) will be shared equally, whereas no transaction will take place for any negative difference.

Doğan Yayın Holding has determined the current fair value of Doğan TV as of the balance sheet date in order to identify whether it has any future financial liability as further discussed in Note 2.3.1 d.

No financial liability has been identified for the sale of 19,9 % of shares in Doğan TV to Axel Springer AG.

Axel Springer Group has the sales options for 3,3% of its shares in Doğan TV amounting to EUR 50.000 subsequent to January 2013 and the other 3.3% of its shares amounting to EUR 50.000 subsequent to January 2014 to Doğan Holding and Doğan Holding has the commitment to purchase these shares. Axel Springer Group may exercise the sales options fully or partially. In regards to the purchase commitment of Axel Springer Group which amounts to EUR 100.000, IAS 32 "Financial Instruments: Disclosure and Presentation" requires the presentation of a liability at amortized cost as a financial liability in the balance sheet, irrespective of the Group's ability to settle some of the portion of the liability in the Group's own equity instruments instead of cash. In this respect, as of 31 December 2010, non-controlling interests that are subject to call options are carried at amortized cost amounting to TRY 217.240 under the "other long term financial liabilities" account rather than "non-controlling interests" account in the consolidated balance sheet. At initial recognition, the Group recognized TRY 192.213 of difference resulting from the estimated fair value of call option and non-controlling interests under equity.

The above-mentioned purchase commitments are presented under the "Other short term and long term financial liabilities" account in the consolidated balance sheets prepared for the periods as of 31 December 2010 and 31 December 2009.

### (d) Vatan Newspaper

As at 13 March 2008, Doğan Gazetecilik, one of the subsidiaries of Doğan Yayın Holding, acquired 40,16% shares of Bağımsız Gazeteciler, the owner of the Vatan Newspaper brand and its franchise right, in consideration of TRY 8.534 (USD 7.200) and 100% shares of Kemer Yayıncılık, which has a 59,84% shareholding in the paid-in capital of Bağımsız Gazeteciler, taking into account the fact that almost all of Kemer Yayıncılık's assets are composed of its participation in Bağımsız Gazeteciler, in consideration of TRY 12.719 (USD 10.800) (Note 3). The Competition Authority permitted the transaction upon its decision made on 10 March 2008 following the application made to the Competition Board regarding the above mentioned transactions, provided that the following conditions are met:

- transfer of the brand name "Vatan Gazetesi" and its franchise rights without any obligations and liabilities to persons or entities other than the Group or any associates or subsidiaries that the Group directly or indirectly has control over (any company currently established or to be established), including any real and legal entities, within two years after of the issuance of the permit and having the approval of the Competition Authority, regardless of any thresholds identified in Communiqué No:1997/1;
- sale of the brand name "Vatan Gazetesi" and its franchise rights through a tender under the supervision of the Competition Authority within two months unless the transfer is completed within two years after of the issuance of the permit.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### (d) Vatan Newspaper

· continue to carry the brand "Vatan Newspaper" and its franchise right for three years after the tender unless the brand and franchise right can be transferred; meet the required liabilities necessary for the brand's legal existence; not use the brand name and franchise rights on any periodicals; evaluate any offers on the brand name and its franchise rights having the approval of the Competition Board in accordance with Article 4.1; and hold all kinds of disposal rights on the brand, if the brand and its franchise rights still cannot be transferred following the expiry date of the related term.

Subsequent to the decision of the Competition Authority issued on 26 September 2008, The Group filed a lawsuit at the Council of State for the cancellation of stay of execution including the execution of the conditions set out in the decision. In its decision issued on 13 February 2009, the Council of State ruled for a stay of execution of the conditions set out in the decision of the Competition Authority which was made on 10 March 2008. Consequently, while the decision of the Competition Authority related to the share acquisition of Bağımsız Gazeteciler and Kemer Yayıncılık by Doğan Gazetecilik becomes valid, the execution of the case-related conditions in the decision has been ceased. On 16 September 2009, the objection of the Competition Authority to the related stay of execution decision is declined by the Administrative Divisions of Council of State In regards to the file for stay of execution, 13th Chamber of Council of State has ruled the rescission of the subject terms in the Competitive Board's ruling on 10 March 2008 as at 13 March 2010.

The Competitive Board has filed for an appeal to the Plenary Session of Administrative Law Divisions of the Council of State for the related ruling.

### (e) Put options

In January 2007, OOO Pronto Moscow, a subsidiary of Hürrivet, acquired the majority shares of Impress Media Marketing LLC ("Impress Media"). Accordingly, the Group has the right to purchase 13% of non-controlling shares from non-controlling shareholders without a time constraint, provided that certain conditions are met. Additionally, the Group has signed a new put option agreement valid between August 2011 and August 2015 for the remaining non-controlling shares of 10%. Net fair value of such option shall be calculated based on Impress Media's EBITDA or net sales revenue. Group, pursuant to an agreement signed in September of 2010, has had the option to purchase the remaining 3% share in the capital. The fair value of the option will be determined based on calculation over Impress Media EBITDA, according to gradually increase of Impress Media EBITDA, shall be had the option to the rate of 14% of the shares sold, to the rate of 14% of the purchase the new shares. As of 31 December 2010, the short-term portion of the fair value of the put option is TRY 764 (31 December 2009: TRY 2.359), long-term portion is nil as of 31 December 2010 (31 December 2009: TRY 742).

Hürriyet has granted a put option, on the 30% shares outstanding during the acquisition of 70% interest of the shares in its subsidiary Oglasnik d.o.o in Croatia, As of 31 December 2010, the fair value of the option is calculated as TRY 12,366 (USD 8,000) based on various valuation techniques and assumptions and classified in "Other short-term financial liabilities" (31 December 2009: TRY 12.044 (USD 8.000)). The discussions over the exercise right of the options are still in progress as of the publishing day of the consolidated financial results.

Hürriyet has acquired a 55% share in Moje Delo d.o.o. ("Moje Delo") in Slovenia. The Group paid an earn-out amounting to EUR 1 million during the period. The Group has granted a put option to the selling shareholders on the remainder of the shares exercisable from January 2009 to January 2012 and has a call option exercisable from January 2011 to January 2014. Exercise price shall be calculated based on EBITDA and the net financial debt of Moje Delo. The fair value of the put option is TRY 700 as of 31 December 2010 and classified in "Short-term financial liabilities" (2009: TRY 719).

Based on a protocols signed by Hürriyet in the current period, the put option liability in relation to the 3,84% shares of non-controlling interests in Trader Media East Limited is exercisable until 2013. The "put option" exercise price is USD 13 (exact). Hürriyet will make a payment of USD 1.000 for each year the put option right is exercised until 2013. Considering facts that the protocol signed in the current period has not derived any cash outflows and has not assumed any liabilities in prior periods or in the current period and probable cash outflows will likely occur in 2013, Hürriyet has presented TRY 38.650 of put option liability under the "Other Financial Liabilities" account in the accompanying consolidated financial statements as of and for the period then ended 31 December 2010; and accordingly has recognized foreign currency translation difference and loss for the period by increasing TRY 168 and TRY 453 and its non-controlling interest and retained earnings/accumulated losses by TRY by decreasing 22.767 and TRY 15.458, respectively.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### (f) Developments at the Radio and Television Supreme Council ("RTSC")

As of 13 October 2009, the Radio and Television Supreme Council declared a notification to the broadcasting companies that are embodied in the Group. Accordingly, RTSC has allowed,

- companies that have already acquired a license from the Radio and Television Supreme Council to adjust their shareholding structure in compliance with paragraphs (h) and (i) in Article 29 of the Law No: 3984 "Establishment of Radio and Television Enterprises and Their Broadcasts" within three months on the basis of the requirements set out in Article 29 (i), or otherwise their broadcast licenses will be
- companies that have already applied to the Radio and Television Supreme Council for the permit and license; however, the related procedures have not yet been concluded to renew their application to the Radio and Television Supreme Council by adjusting their shareholding structure in compliance with paragraphs (h) and (i) in Article 29 of the Law No: 3984, or otherwise their previous applications will become invalid.

Based on the Group's written objection to the decision and considering the assessments of the Group, RTSC has issued a new written decision on 10 February 2010 delaying the enforcement of the above mentioned decision made on 13 October 2009 until a revised decision will be

### (g) Improvements at Competition Authority

Upon the Competitive Board's notification issued on 17 September 2009, Doğan Yayın Holding, Hürriyet, Doğan Gazetecilik, Bağımsız Gazeteciler and Doğan Daily News were informed that they are subject to an investigation in order to determine whether these companies have violated any provisions of Law 4054 in relation to "Advertisement area sales" in the printed media. The Group has made an objection to the initial response session of the ongoing investigation claiming that Doğan Yavın Holding's operations are not in the form of "Advertisement area sales" in the printed media and Doğan Daily News is not an operating company. The investigation is still in progress. The investigation has reached the stage of decision whereas the decision hasn't been disclosed as of the report date.

### (h) Derivatives:

1) Derivative instruments against foreign exchange risk

Hürriyet, one of the subsidiaries of the Group, has entered into a Euro swap transaction regarding the last three installments of its long-term bank borrowing agreement amounted to USD 133.807, due in 2012 and 2013 amounting to USD 80.283. The Group has made a swap transaction amounting to USD 40.180 related with bank borrowings and financial liability amounted to TRY 3.754 (31 December 2009: TRY 1.753) has been recognised as of 31 December 2010.

2) Derivative instruments against interest risk

Hürriyet, one of the subsidiaries of the Group, entered into six collar agreements totaling to USD 27.750 to hedge the interest rate risk arising from borrowings as of 31 December 2010 (31 December 2009: 46.000 USD (collar) (31 December 2009: 37.000 USD eight-piece collar and CAP). The agreements have fixed base and cap rates. Accordingly, at the dates defined in agreements, if the LIBOR rate is below the base rate, the Group has to compensate for the difference between the base rate and the actual rate. Similarly, if the LIBOR rate is above the cap rate, banks will compensate the difference to the Group.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### (h) Derivatives (Continued)

As of 31 December 2010, fixed base and cap rates change between 3,0% and 5,6% (2009: 3,0% - 5,6%) and the main floating interest rate is LIBOR. Financial liability recognised as of the balance sheet date regarding these agreements amounted to TRY 65 (31 December 2009: TRY 162).

### 3) Interest rate swap transactions

Hürriyet, one of the subsidiaries of the Group, has an interest rate swap agreement to convert floating interest (Libor) rate to fixed interest rate for its loan amounting to USD 80.283. According to the agreement, interest expense of loan depending on 6 months libor rate, is fixed until 5 July 2011. Financial liability recognised as of 31 December 2010 regarding these agreements amounted to TRY 783 (31 December 2009: None).

DTV Holding A.Ş., one of the subsidiaries of the Group, has an interest rate swap agreement to convert floating interest rate to fixed interest rate for its loan amounting to USD 77.778 as of 31 December 2010. According to the agreement, interest expense of loan is fixed until 23 May 2014. Financial liability recognised as of 31 December 2010 regarding these agreements amounted to TRY 4.206 (31 December 2009: None).

### (i) Penalty imposed by the Energy Market Regulatory Authority:(Discontinued Operations)

With its Notifications No: 25049 and 25057, both dated 31 August 2006, the Energy Market Regulatory Authority (EMRA) imposed administrative fines on POAŞ and ERK, Joint Ventures of the Group, amounting to TRY 498.693 and TRY 100.739 (with Doğan Holding's ownership interest TRY 270.165 and TRY 54.575) respectively for deliveries made to unlicensed dealers. Tax Office of Boğaziçi Kurumlar sent payment orders to POAŞ and Erk in connection with collecting the administrative fines which are brought to the attention of the Tax Office by EMRA. POAŞ and Erk have taken judicial actions in order to exercise their legal rights for the cancellation of the fines and removal of payment orders.

Both 13th Division of Council and İstanbul 7th and 8th Tax Courts denied the motion of the POAŞ and Erk for cancellation of the stay of execution of the fines. POAŞ and Erk appealed the ruling of the 13th Division of Council of State to the Plenary Session of Administrative Divisions of Council of State, denying motion for stay of execution for administrative fines imposed on POAŞ and Erk. Plenary Session of Administrative Divisions of Council of State suspended the execution of all of the fines imposed against POAŞ and Erk.

Following the decision for stay of execution, the cancellation of the fines and removal of payment orders have been decided. EMRA and Tax Court appealed the desicion. Council of State affirmed the desicion with No: 2009/4428 and 2009/4431, for cancellation of administrative fines imposed on Erk and POAŞ and communicated the desicions to Erk and POAŞ. EMRA, apply for desicion correction to Plenary Session of Administrative Law Divisions of the Council of State. Results will be finalized as a result of demand for legal decision-correction. EMRA's decision correction request was rejected. Decision was notified to POAŞ on 3 Febuary 2011.

Installment payments amounting to TRY 1.137 (TRY 616 with Doğan Holding's effective shareholding interest), which were made by Erk until the ceasement of the payment orders are reimbursement, and pledges on the properties of POAŞ are released. Reimbursement of the installment payments that were made by POAŞ until the ceasement of the payment orders, and the release of pledges that were given to the tax office are still in progress. The installments will be collected as a result of the finalized legal process in favor of the Company.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### (i) Penalty imposed by the Energy Market Regulatory Authority:(Discontinued Operations) (Continued)

EMRA at its meeting on 16 September 2010, with the decision No: 2009/4428 of 13th Council of State and in accordance with the Petroleum Market Law numbered 5015 2<sup>nd</sup>, 3<sup>rd</sup> and 4<sup>th</sup> clauses, had imposed administrative fine on POAŞ amounting to TRY 29.400 (with Doğan Holding's ownership interest TRY 15.927) which has been grounded on transfers of fuels to unlicensed 588 dealers after 14 April 2005. TRY 50 administrative fine has been imposed for each dealer in accordance with the 3<sup>rd</sup> item of 19<sup>th</sup> clause of Petroleum Market Law. The decision has been communicated to POAŞ on 7 October 2010 by EMRA. It is stated in the notification that, if the fine is paid within 30 days, 25% discount will be applied and within 60 days from the date of the notification, POAŞ reserves the right to sue the administrative fine. POAŞ paid the administrative fine with 25% discount, amounted to TRY 22.050 (with Doğan Holding's ownership interest TRY 11.946) on 3 November 2010. POAŞ will take judicial action within 60 days for the cancellation of the administrative fine. TRY 22.050 is accounted under provisions in consolidated financial statements as of 31 December 2010. The said amount is accounted under other operation expenses as penalty and compensation in discontinued opeations at the consolidated financials statements as of 31 December 2010.

EMRA at its meeting on 16 September 2010, with the decision No: 2009/4431 of 13th Council of State and in accordance with the Petroleum Market Law numbered 5015 2nd, 3rd and 4th clauses, had imposed administrative fines on Erk amounting to TRY 6.000 (with Doğan Holding's ownership interest TRY 3.250) which has been grounded on transfers of fuels to unlicensed 120 dealers after 14 April 2005. TRY 50 administrative fine has been imposed for each dealer in accordance with the 3rd item of 19th clause of Petroleum Market Law. The decision has been communicated to Erk on 11 October 2010 by EMRA. It is stated in the notification that, if the fine is paid within 30 days, 25% discount will be applied and within 60 days from the date of the notification, Erk reserves the right to sue the administrative fine. Erk will pay the administrative fine with 25% discount, amounted to TRY 4.500 (with Doğan Holding's ownership interest TRY 2.438) and will take judicial action within 60 days for the cancellation of the administrative fine. TRY 4.500 is accounted under provisions in consolidated financial statements as of 31 December 2010.

Share transfers of Doğan Holding's shares in POAŞ (Note 4) is completed on 22 December 2010, therefore Group has no liability about related law suits and penalties as of 31 December 2010.

### (j) Other

### i)Contingent liabilities regarding the sale of Türk Dış Ticaret Bankası A.Ş.:

Doğan Holding entered into share sale-purchase agreement with Fortis Bank regarding its subsidiary Türk Dış Ticaret Bankası A.Ş. ("Dışbank") on 11 April 2005. On the completion of the terms of the sale-purchase agreement and achievement of required permissions within the related legislations framework, 277.828.946.000 shares representing 62,6% of Dışbank's capital is handed over to Fortis Bank on 4 July 2005.

The responsibilities of the Holding have ended as of 30 September 2007 except for the issues related with tax, and its responsibilities related with tax will come to an end as of 1 January 2011.

Also, Fortis Bank ,due to grounds of materiality for tax lawsuits some of which are previously announced to public and for amounts related to loans under legal follow-up amounting to USD 6.000 and TRY 4.178 at the closing date of agreement. made payments amounting to TRY 4.238 in the current period.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 22 - PROVISIONS, CONTINGENT ASSETS AND LIABILITIES (Continued)

### Other:

The land owned by Milpa, a subsidiary of the Group, located in Kurtdoğmuş village, Pendik district, İstanbul province, classified as investment property in the consolidated financial statements, 144.266 m² of the land was removed from forestry land with a court decision taken in 2005. The Forestry Directorate appealed the decision at the 20th Chamber of the High Court and the objection was accepted on 24 June 2008 and these decisions (removing from forestry land) are sent to the Pendik Court of First Instance for re-evaluation. The Court reiterated its initial decision on 8 October 2009. The Forestry Directorate reappealled the decision and the file sent back to the 20th Chamber of the High Court. The decision of the High Court is still pending.

With the 1/100.000 scale environmental plan released on 17 July 2009, the related land was classified as a habitat and recreation area. Milpa appealed this plan with the İstanbul Metropolitan Municipality within the legal deadline and is waiting for related responses. In case of an adverse decision taken by the İstanbul Metropolitan Municipality against Milpa, legal proceedings will be taken contrary to decision.

According to the expert report, made in compliance with the Communiqué No IV-1 of Capital Market Board, by Taksim Kurumsal Değerleme ve Danışmanlık A.Ş. as of 3 February 2010, taking into account that the land was classified in the habitat and recreation area, the sales price of the related property was determined by TRY 44.765 (3 February 2010: TRY 44.765). This amount has been determined for the entire land and the share of Milpa is 54,79% in the land.

The change of the construction plan for the related land and the appeal against this change is still pending as of the date of these consolidated financial statements and the uncertainty about the fair value of the land will be reconsidered in the following periods in the context of developments regarding the legal proceedings.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated.) Currencies other than TRY are expressed in thousands unless otherwise indicated.)

# NOTE 23 - COMMITMENTS

## teral, pledge and mortgages

		31 Decer	31 December 2010				31 Dec	31 December 2009		
	TRY Equivalent	TRY	<b>USD Dollar</b>	Euro	Other	TRY Equivalent	TRY	<b>USD Dollar</b>	Euro	Other
A. CPM's given in the name of its own legal personality										
Guarantee (1)	115.111	101.493	996.9	1.386	က	366.726	200.475	15.832	65.705	58.700
Pledge (2) (3)	329.055	113.177	•	•	4.255.692	76.619	70.000	1	•	3.064
Mortgage (4)	25.113	11.794	•	6.500	•	24.392	10.350	1	6.500	1
B. CPM's given on behalf of the fully consolidated companies(*)	anies(*)									
Guarantee (1) (4)	2.262.918	220.089	1.053.001	202.474	•	1.960.058	148.634	969.208	162.981	1
Pledge	1	1		1	1	1	1	ı	1	1
Mortgage	1	1	1	1	1	1	•	1	1	1
C. CPM's given behalf of third parties for ordinary										
course of business										
Guarantee	ı	•	•	1	•	1	•	1	•	1
Pledge	ı	•	•	1	•	1	•	1	1	1
Mortgage	1	•	•	1	1	1	•	1	1	1
D. Total amount of other CPM's given	ı	•	1	•	•	1	•	1	•	,
i) Total amount of CPM's given on behalf of the										
majority shareholder	1	•	1	•	1	1	•	ı	1	1
ii) Total amount of CPM's given to on behalf										
of other group companies	ı	•	1	•	1	1	•	1	1	1
which are not in scope of B and C	1	•	1	•	1	1	•	ı	1	1
iii) Total amount of CPM's given to on behalf of third parties	parties -	•	•	1	•	1	•	1	1	1
which are not in scope of B and C	1	•	1	•	•	1	•	1	•	1

irketler (		(1) The guarantees of the Group consist of letter of guarantees, guarantee notes, bails and mortgages. The details of letter of guarantees, guarantee notes, bails and mortgages are explained below.	(2) As of 31 December 2010, one of the subsidiaries of the Group, OOO Pronto Moscow has liens amounting to TRY 215.878 over the rights of name, "IZ RUK V RUK" ("N3 pww e pww") within the contex
'	irke	E) etle	_

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 23 - COMMITMENTS (Continued):

As explained in detail in Note 8, 11,3% shares of Doğan Yayın Holding (113.169.526 shares), 13,3% shares of Hürriyet (73.200.000 shares), 49% shares of Kanal D (24.500.000 shares) and 67,3% shares of TME (33.649.091 shares) were given as pledges to financial institutions in respect of the long-term borrowings of the Group and are not included in the table above.

Tax office put shares of Doğan Yayın Holding in its subsidiaries - 66,56% of Hürriyet shares (367.415.960 shares); 70,76% of Doğan Gazetecilik shares (74.297.743 shares); and 36,14% Doğan TV shares (164.998.528 shares), 44,89% of its joint venture Doğan Burda shares(8.779.736 shares); under sequestration; and, those shares are not included to the above table. Also, total shares of D Yapım (1.124.682.616 shares), Doğan Prodüksiyon (1.087.582.624 shares) and Alp Görsel (1.068.595.605 shares) all of which are owned by Doğan TV are given as guarantees to the Tax Offices; and they are not included to the above table.

Other CPM given by the Group to equity ratio is 0,0% as of 31 December 2010 (31 December 2009: 0,0%).

	31 Decen	nber 2010	31 Decem	ber 2009
	Original	TRY	Original	TRY
	Foreign currency	amounts	foreign currency	amounts
Letters of guarantee – EUR	84.330	172.802	123.920	267.705
Letters of guarantee - TRY	103.897	103.897	208.652	208.652
Letters of guarantee – USD	14.525	22.455	15.832	23.838
Letters of guarantee - Other	3	7	58.700	470
Guarantee notes – TRY	204	204	212	212
Guarantee notes – EUR	25	52	25	53
Total		299.417		500.930

Doğan TV, one of the subsidiaries of Doğan Yayın Holding, has given letters of guarantees amounting to EUR 82.500 to UEFA (Union Européenne de Football Association or Union of European Football Associations) in 2008 for broadcasting rights of UEFA Champions League, UEFA Super Cup and UEFA Cup games for the period 2009-2012. In addition, until 2012 in relation to these games Dogan TV has a payment obligation for the amount of total EUR 91.500.

### (b) Barter agreements

At 31 December 2010, the Group has a commitment for the publication of advertisements amounting to TRY 8.232 in exchange for purchasing goods and services (2009: TRY 13.382) and has an option to purchase goods and services amounting to TRY 12.854 in exchange of the goods or services sold (2009: TRY 12.119).

### (c) Guarantees and mortgages given

The details of guarantees given for the borrowings and trade payables of the Group companies and related parties as of 31 December 2010 and 31 December 2009 are as follows:

	31 December 2010			31 December 2009
	Original	TRY	Original	TRY
	Foreign currency	amounts	foreign currency	amounts
Bails – Euro	119.505	244.879	32.658	226.272
Bails – USD Dollar	1.045.443	1.616.254	969.208	1.459.337
Bails – TRY	217.479	217.479	140.245	140.245
Mortgages – Euro	6.500	13.319	6500	14.042
Mortgages - TRY	11.794	11.794	10.350	10.350
Total		2.103.725		1.850.246

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish Iira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 24 - PROVISION FOR EMPLOYMENT TERMINATION BENEFITS**

	2010	2009
Long Term Provisions		
Provision for employment termination benefits	46.895	36.399
	46.895	36.399

### Provision for employment termination benefits

Under the Turkish Labour Law, the Company is required to pay termination benefits to each employee who has completed one year of service and whose employment is terminated without due cause, or who is called up for military service, dies or retires after completing 25 years of service (20 years for women) and achieves the retirement age (58 for women and 60 for men). At 31 December 2010 the amount payable maximum TRY 2,517 (31 December 2009: TRY 2,36) for each year of service.

On the other hand Group is liable to make payments to personnel who work for a minimum of 5 years and whose employment is terminated without due cause in accordance with the Regulations with regards to Employees Employed in the Press Sector. The maximum payable amount is 30 days' salary for each year of service. Employment termination benefit liabilities are not subject to any funding and there are no legal requirements for funding of these liabilities.

Provision for employment termination benefits is calculated by estimating the present value of the future probable obligation arising from the retirement of the employees of Doğan Holding and its subsidiaries, joint ventures and associates registered in Turkey. IAS 19 " Employee Benefits" standard which is published by IASB requires actuarial valuation methods to be developed to estimate the Group's employee termination benefit liability under defined benefit plans. Accordingly, the following actuarial assumptions were used in the calculation of the total provision.

	2010	2009
Discount rate (%)	4,66	5,92
Turnover rate to estimate the probability of retirement (%)	%82-%93	%83-%93

The principal assumption is that the maximum liability of 2.517,01 TL (31 December 2009: 2.365,16 TL) for each year of service will increase in line with inflation. Thus, the discount rate applied represents the expected real rate after adjusting for the anticipated effects of future inflation. As the maximum liability is revised semi-annually, the maximum amount of TRY 2.623,27 (1 January 2010: TRY 2.427,04), which is effective from 1 January 2011, has been taken into consideration in calculating the reserve for employment termination benefit of the Group. As of 31 December 2010, the salaries have been taken into consideration in calculation for the employees under the Regulations with regards to Employees Employed in the Press Sector.

The Group has reviewed the assumptions used in calculating the retirement benefit obligation in the current year, changes in accounting estimates are accounted in the current period.

The movements in the provision for employment termination benefits for the years ended 31 December 2010 and 2009 are as follows:

	2010	2009
1 January	36.399	30.308
Service cost	16.686	6.063
Change in scope of consolidation	(5.974)	-
Transfer of joint venture interest	(11.794)	(10.940)
Interest cost	1.565	1.795
Actuarial loss	10.013	9.173
31 December	46.895	36.399

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

31 December 2010

31December 2009

### **NOTE 25-RETIREMENT PLANS**

None (2009: None).

### **NOTE 26 - OTHER ASSETS AND LIABILITIES**

	219.760	238.441
Other	53	2.813
Prepaid expenses	9.780	47.763
More than one year blocked deposits (2)	15.460	-
Advances given and prepayments (1)	83.869	122.005
Value Added Tax ("VAT") receivables	110.598	65.860
Other non-current assets		
	31 December 2010	31 December 2009
	211.969	271.552
	( 222)	( = = = )
Impairment for programme stocks	(2.500)	(2.500)
	214.469	274.052
Other	18.165	7.791
SCT to be offset	-	3.708
Tax receivables	1.616	2.240
Prepaid taxes and funds	7.077	31.963
Income accruals	8.514	15.312
Advances given	35.396	42.920
Prepaid expenses	40.287	33.038
Value Added Tax ("VAT") receivable	50.739	81.643
Programme stocks	52.675	55.437
Other current assets		

(1) Advances given and prepayments amounting to TRY 26.339 (31 December 2009: TRY 32.865) consist of prepayments made by Doğan TV, one of the subsidiaries of Doğan Yayın Holding, for UEFA Champions League qualifying games and UEFA Cup qualifying games of certain Turkcell Super League teams between 2008 and 2020. In accordance with the agreements, prepayments made for the related games will be refunded to Doğan TV in the cancellation of games.

Advances given and prepayments amounting to TRY 10.635 (31 December 2009: TRY 14.564) consist of the prepayments made by Doğan TV to certain Turkcell Super League teams in regards to multiple media broadcasting rights (internet, IPTV (internet protocol TV), etc.) between 2008 and 2013, broadcasting rights of amateur branches between 2008 and 2013, and preferential rights of seasonal ticket sales between 2010 and 2012.

(2) As of December 31, 2010, Doğan Yayın Holding's time deposit amounting to USD 10.000 has been blocked as collateral for loans used by subsidiaries of the Doğan Yayın Holding until the year 2013 which is maturity date of the loans.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 26 - OTHER ASSETS AND LIABILITIES (Continued)

	31 December 2010	31 December 2009
Other current liabilities		
Deferred income	52.283	51.502
Provision for unused vacation	27.497	24.389
Expense provisions	12.276	10.803
Provision for broadcasted programs	6.815	17.379
Provision for tax penalties (*)	-	26.033
Expense accruals	1.798	35.586
	100.669	165.692

<sup>(\*)</sup> The tax penalty of the previous period is paid within the current period. TRY 6.650 has been accrued as a tax penalty and TRY 5.259 of the total amount is paid in cash whereas TRY 1.391 is paid in the current period by offsetting with tax receivables.

### **NOTE 27 - EQUITY**

Doğan Holding adopted the registered paid-in capital system available to companies registered with the CMB and set a limit on its registered paid-in capital representing registered type shares with a nominal value of TRY 1 Doğan Holding's authorized, historical and paid-in share capitals at 31 December 2010 and 31 December 2009 are as follows:

	31 December 2010	31 December 2009
Limit on registered share capital (historical)	4.000.000	4.000.000
Issued share capital	2.450.000	2.450.000

The ultimate shareholder of Doğan Holding is Doğan Family. The shareholder structures of the Holding at 31 December 2010 and 31 December. ber 2009 are summarized as follows:

	Share %	31 December 2010	Share %	31 December 2009
Adilbey Holding A.Ş.	52,00	1.273.999	52,00	1.274.000
Aydın Doğan	10,08	246.993	7,72	188.907
İşil Doğan	1,64	40.292	1,64	40.292
Arzuhan Doğan Yalçındağ	0,78	19.049	1,04	25.503
Vuslat Doğan Sabancı	0,46	11.353	1,04	25.503
Hanzade V. Doğan Boyner	0,93	22.703	1,04	25.503
Y. Begümhan Doğan Faralyalı	0,04	975	1,04	25.503
Total Doğan family and companies owned by Doğan family	65,93	1.615.364	65,52	1.605.211
owned by Dogan family	00,93	1.013.304	00,02	1.003.211
Istanbul Stock Exchange	33,88	829.957	34,29	840.110
Aydın Doğan Vakfı	0,19	4.679	0,19	4.679
				4.073
Total issued capital	100	2.450.000	100	2.450.000
Adjustment to paid-in capital	100	<b>2.450.000</b> 143.526	100	

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 27 - EQUITY (Continued)

Adjustment to share capital represents the restatement effect of cash contributions to share capital at year-end equivalent purchasing power.

There are no privileged shares.

### **Restricted Reserves Assorted From Profit**

Restricted Reserves are appropriated from retained earnings because of legal or contractual requirements; or because of specified purposes other than profit distribution (for example: in order to utilize the tax advantage of sales of equity participations).

The legal reserves consist of first and second reserves, appropriated in accordance with the Turkish Commercial Code. The Turkish Commercial Code stipulates that the first legal reserve is appropriated out of statutory profits at the rate of 5% per annum, until the total reserve reaches 20% of the Company's paid-in share capital. The second legal reserve is appropriated at the rate of 10% per annum of all cash distributions in excess of 5% of the paid-in share capital. Under the Turkish Commercial Code, the legal reserves can only be used to offset losses and are not available for any other usage unless they exceed 50% of paid-in share capital. Related amount is classified in "Restricted Reserves Assorted From Profit" accordance with CMB Financial Reporting Standards ,as of 31 December that amount is TRY 696.888 (31 December 2009: TRY 534.144). There is no restriction to add these reverses except first reserves to equity.

In addition, "Capital, Share Premiums, Legal Reserves, Special Reserves and Extraordinary Reserves" were recorded at their statutory carrying amounts and the inflation adjustment differences related to such accounts were recorded under inflation adjustment differences at the initial application of inflation accounting. Equity inflation adjustment differences could have been utilised only in issuing bonus shares and offsetting accumulated losses, carrying amount of extraordinary reserves could have been utilised in issuing bonus shares, cash dividend distribution and offsetting accumulated losses.

In accordance with the Communiqué No:XI-29 and related announcements of CMB, effective from 1 January 2008, "Share capital", "Restricted Reserves" and "Share Premiums" shall be carried at their statutory amounts. The valuation differences arised due to implementing the communiqué (such as inflation adjustment differences) shall be disclosed as follows:

- if the difference is arising due to the inflation adjustment of "Paid-in Capital" and not yet been transferred to capital should be classified under the "Inflation Adjustment To Share Capital";
- if the difference is due to the inflation adjustment of "Restricted Reserves" and "Share Premium" and the amount has not been utilised in dividend distribution or capital increase yet, it shall be classified under "Retained Earnings".

Other equity items shall be carried at the amounts calculated based on CMB Financial Reporting Standards. Inflation adjustment to share capital can only be added to equity.

### Financial assets fair value reserves

Financial assets fair value reserve is derived from unrealised gains and losses arising from net changes in fair value of securities classified as available – for – sale with deferred tax effect.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 27 - EQUITY (Continued)**

### **Dividend Distribution**

Quoted companies are subject to dividend requirements regulated by the CMB as follows:

Based on CMB Decree No. 02/51, dated 27 January 2010, there is no mandatory minimum profit distribution requirement for the quoted entities at the stock exchange for profits arising from operations in 2009. In this context, the entities are to distribute their profits under the scope of CMB Communiqué No. IV-27, their articles of association and their previously publicly declared profit distribution policies.

Also, based on the CMB's resolution no: 7/242 issued on 25 February 2005, if all of the profit distribution amount determined in accordance with the regulation set out on the CMB's minimum profit distribution requirement over the net distributable profit calculated based on the CMB regulations can be recovered from the distributable profit amount in the statutory records, the related amount will be fully distributed, or otherwise all the net distributable profit in the statutory records will be distributed accordingly. No dividend distribution will be made if financial statements or statutory records prepared in accordance with the CMB standards reflect any loss amount for the period.

In case of deciding to distribute dividends from the profit, regarding allocation basis of profit of publicly owned companies, the distribution of the relevant amount may be realised as cash or as bonus shares or partly as cash and bonus shares; and in the event that the first dividend amount to be specified is less than 5% of the paid-up capital, the relevant amount can be retained within the company. However, companies that made capital increases before distributing dividends related to the prior period and whose shares are therefore classified as "old" and "new" and that will distribute dividends from the profit are required to distribute the initial amount in cash.

Board of Directors of Doğan Holding has made the following resolutions in its meeting considering the current tax expense, deferred tax expense and non-controlling interests presented in the consolidated financial statements prepared for the accounting period ended as of 31 December 2009. Shareholders will be communicated that there will be no profit distribution for the 1 January – 31 December 2009 period since the Company has recognized TRY 114.113 of consolidated loss for the period, and the transfer of the resulting amount of TRY 28.791 (which is calculated by offsetting TRY 38.205 of profit period recorded under TCC (Turkish Commercial Code) and TPL (Tax Procedure Law) against corporate tax and booked TRY 1.516 of first legal reserves over the remaining amount of TRY 30.307) to extraordinary reserves is approved in General Shareholder Assembly dated 23 June 2010. The CMB's requires the disclosure of total amount of net profit in the statutory records and other resources which may be subject to distribution in the financial statements prepared in accordance with Communiqué Serial XI, No: 29. As of the balance sheet date, the Company's gross amount of resources that may be subject to the profit distribution based on the statutory records amounts to TRY 586.456.

The shareholders equity of the Group is as below:

	31 December 2010	31 December 2009
Share capital	2.450.000	2.450.000
Adjustment to share capital	143.526	143.526
Share premium	630	630
Revaluation fund	<del>-</del>	113.942
Increase in fair value of		
available for sale financial assets, net	13.918	12.456
Translation reserve	(3.939)	(7.063)
Restricted reserves assorted from profit	696.888	680.641
- Legal reserves	64.837	63.321
- Inflation adjustment differences to legal, extraord	dinary and	
other reserves, share premiums	632.051	617.320
Retained earnings		
	(92.683)	194.086
Net income for the period	656.204	(114.113)
Total shareholders' equity	3.864.544	3.474.105

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 28 - SALES AND COST OF SALES

	2010	2009
Domestic Sales	3.130.190	2.972.748
Foreign Sales	339.318	353.764
Sales returns	(435.701)	(424.650)
Sales discount	(183.336)	(216.029)
Net sales	2.850.471	2.685.833
Cost of sales (-)	(2.178.438)	(2.265.535)
Gross profit	672.033	420.298

### Sales income and cost of sales

The segment details of revenue and cost of sales for the periods ended as of 31 December 2010 and 2009 is disclosed in Note 5 - "Segment Reporting".

### NOTE 29 - RESEARCH AND DEVELOPMENT EXPENSES, MARKETING, SALES AND DISTRIBUTION EXPENSES, GENERAL **ADMINISTRATIVE EXPENSES**

	2010	2009
Selling, marketing		
and distribution expenses	382.535	312.262
General administrative		
expenses	370.526	329.295
Operating expenses	753.061	641.557

### **NOTE 30 - EXPENSES BY NATURE**

The details of cost of sales, marketing, selling and distribution expenses and general administrative expenses for the nine-month interim periods ended as at 31 December 2010 and 2009 are as follows:

	2010	2009
Dereannel auronose	621.845	536,959
Personnel expenses	021.040	
Cost of trade goods sold	470.310	588.649
General production overhead	464.253	551.573
Raw material and supplies	377.388	323.562
Depreciation expense (*)	246.415	254.416
Advertising expenses	95.101	56.301
Other	656.187	595.632
	2.931.499	2.907.092

<sup>(\*)</sup> Energy segment depreciation expense TRY 154.677 is derived from POAŞ which share transfers took place on 22 December 2010, reclassified under discontinued operations (31 December 2009: TRY 141.191).

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 31 - OTHER INCOME/EXPENSES**

	2010	2009
Other income:		
Terminated provisions	17.811	13.007
Gain on sales of property, plant		
and equipment and intangible assets	16.830	749
Scrap sales income	2.035	1.329
Rent income	1.477	229
Profit from sale of subsidiary share	733	7.365
Tax agreement income	477	-
Profit from purchase of		
subsidiary and joint venture share (*)	-	38.953
Profit from sale of investment (**)	-	22.542
Other income	11.495	19.500
	50.858	103.674

<sup>(\*)</sup> Increase in Hürriyet, Doğan Gazetecilik, Doğan Yayın, Çelik Halat and Ditaş Doğan shares of the Group resulted negative goodwill amounting to TRY 38.953 for the period ended with 31 December 2009 (Note:3).

(\*\*) Profit from the sales of its 10% shares in Ray Sigorta, one of the subsidiaries of Group, (Note 7).

	2010	2009
Other expenses:		
Provision for tangible assets (Note 17, 18 and 19)	(79.456)	-
Provision for doubtful receivables (Note 10)	(42.834)	(46.987)
Impairment for goodwill	(29.030)	-
Provision for tax penalties	(22.026)	(55.824)
Fines and penalties paid	(3.437)	(37.851)
Cancelled project expense	(9.188)	-
Loss compensation of joint ventures	(7.251)	-
Fixed asset selling loss	(2.146)	(4.196)
Provision for lawsuits	(5.009)	(8.417)
Union indemnity expenses -	(861)	
Commission expenses -	(850)	
Other expenses	(25.538)	(45.180)
	(225.915)	(200.166)

164 2010 Annual Report of Doğan Şirketler Grubu Holding A.Ş.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 32 - FINANCIAL INCOME**

Financial income for the periods ended as at 31 December 2010 and 2009 are as follows:

Financial income:	2010	2009
Foreign exchange gain	188.843	228.115
Interest income on		
bank deposits	70.181	108.821
Due date difference on		
credit sales	48.399	39.928
Amortized cost valuation		
income	12	11.536
Other interest and commissions	2.126	6.816
	309.561	395.216

### **NOTE 33 - FINANCIAL EXPENSE**

Financial expense for the periods ended as at 31 December 2010 and 2009 is as follows:

Financial expense:	2010	2009
Foreign exchange loss	(193.458)	(232.070)
Interest expense on short-term		
and long-term borrowings	(90.457)	(123.868)
Due date difference on		
credit purchases	(22.607)	(22.780)
Interest expense from derivatives	(5.743)	-
Other	(21.970)	(35.883)
	(334.235)	(414.601)

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 34 - NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS

Group transferred its 54,14% shares in the capital of POAŞ on 22 December 2010 (Note 41). POAŞ's operation results (until the date of transfer) and the profit from the sale of shares presented as follows;

	2010	2009
Sales	8.736.909	7.630.669
Cost of sales (-)	(8.272.583)	(7.085.438)
Gross profit	464.326	545.231
Marketing, selling and		
distribution expenses (-)	(193.308)	(160.418)
General and administrative		
expenses (-)	(88.225)	(101.937)
Research and development		
expenses	(335)	(896)
Other expenses (net)	(64.150)	(9.123)
Financial income (net)	(153.395)	(134.009)
Profit/loss before tax		
From discontinued operations	(35.087)	138.848
Tax Income from discontinued operations	180	(27.576)
Current income tax for the period	(22.212)	(44.101)
Deferred tax (expenses)/income	22.392	16.525
Net (Loss)/Gain of discontinued operations		
before joint venture's share transfer	(34.907)	111.272
Gain on disposal of Joint Venture (Note 41)	1.043.603	-
Sales Income Tax Expense	(46.023)	-
Discontinued operations		
Net profit after tax for		
Discontinued operations	962.673	111.272

### Net cash used in discontinued operations

1 January - 31 December 2010		1 January- 31 December 2009	
Net cash provided by operations	352.826	82.415	
Net cash used in investing activities	(299.590)	(142.740)	
Net cash used in financing activities	(588.596)	(18.572)	
Net cash outflow	(535.360)	(78.897)	

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 35 - TAX ASSETS AND LIABILITIES**

	31 December 2010	31 December 2009
Corporate and income taxes payable	76.462	10.699
Deferred tax liabilities, net	31.099	154.782
Total	107.561	165.481

Doğan Holding, Subsidiaries and Joint Ventures recognise deferred income tax assets and liabilities based upon temporary differences arising between their financial statements as reported under CMB Financial Reporting Standards and their statutory tax financial statements. These differences usually result in the recognition of revenue and expenses in different reporting periods for CMB Financial Reporting Standards and tax purposes.

The composition of cumulative temporary differences and the related deferred income tax assets and liabilities in respect of items for which deferred tax has been provided at 31 December 2010 and 2009 using the enacted tax rates, is as follows:

	Cumulative temporary differences		_	erred Tax s/(liabilities)
	31 December 2010	31 December 2009	31 December 2010	31 December 2009
Differences between the tax base and				
carrying value of property, plant				
and equipment and intangible assets	(680.940)	(1.294.052)	(136.527)	(248.763)
Accured expenses of swap and fair valu	е			
protection	(360)	-	(72)	-
Other	(4.383)	(40.760)	(1.026)	(997)
Deferred tax liabilities			(137.625)	(249.760)
Carry forward tax losses	337.342	294.213	67.469	58.842
Provision for doubtful receivables	35.170	91.936	8.278	18.319
Provision for employment termination				
benefits	46.895	36.399	9.379	7.099
Deferred financial income of				
trade receivables	-	7.178	-	1.474
Lease payables	948	4.306	271	1.206
Other	99.748	81.738	21.129	8.038
Deferred tax assets			106.526	94.978
Deferred tax liabilities, net			(31.099)	(154.782)

Due to the fact that Doğan Holding, subsidiaries and joint ventures, which are independent taxpayers, have represented the net amount of deferred tax assets and liabilities in their financial statements in accordance with CMB Accounting Standards; the effects of the mentioned net-offs have been reflected to the consolidated financial statements of the Group. Temporary differences and deferred tax assets and liabilities mentioned above have been prepared according to their gross amounts.

The Group recognized deferred tax assets of TRY 337.342 for the period ended 31 December 2010 (31 December 2009: TRY 294.213) over carry forward tax losses in the consolidated financial statements prepared in accordance with CMB Financial Reporting Standards. The maturities of these losses at 31 December 2010 and 31 December 2009 are as follows:

	31 December 2010	31 December 2009
2011	29.594	28.498
2012	48.644	46.456
2013	245.310	209.493
2014	8.333	9.766
2015 and after	5.461	<u>-</u> _
	337.342	294.213

As of 31 December 2010, deferred tax rate is 20% for corporations operating in Turkey (2009: 20%).

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 35 - TAX ASSETS AND LIABILITIES (Continued)**

Deferred tax assets are reflected into records for all deductible temporary differences to the extent of possibility of tax profit to be formed at profitable level. As of 31 December 2010, carry forward tax losses for which no deferred tax asset is recognized are with an amount of TRY 832.179 (31 December 2009: TRY 1.279.598).

As of 31 December 2010, tax rates (%) used on tax computations regarding the tax regulations per countries are as follows:

	Tax		Tax
Country	rates (%)	Country	rates (%)
Germany	30,0 - 33,0	Ukraine	25,0
Romania	16,0	Hungary (*)	19,0
England	28,0	Russia	20,0
Crotia	20,0	Belarus	24,0
Kazakhstan	20,0	Netherlands (**)	25,5

(\*) In basis of taxation, the first 500.000 Hungarion Forinti part subject to 10%, above of it 19%.

Movements for net deferred taxes for the periods ended at 31 December 2010 and 2009 are as follows:

	2010	2009
1 January	(154.782)	(138.569)
Deffered tax effect of financial assets fair value increase	(50)	(503)
Current year's expense/income	36.449	(37.803)
Discontinued operation current period charge	22.392	16.525
Currency translation differences	(2.568)	4.431
Disposal of subsidiaries	68.305	-
Included in corporate tax computation and paid temporary differences	(845)	-
Change in the scope of consolidation	-	1.137
31 December	(31.099)	(154.782)

### Turkey

Turkish tax legislation does not permit a parent company, its subsidiaries and joint ventures to file a consolidated tax return. Therefore, provisions for taxes, as reflected in the consolidated financial statements, have been calculated on a separate-entity basis.

Turkish Corporate Tax Law has been amended by Law No.5520 dated 13 June 2006. Most of the articles of this new Law No.5520 have come into force effective from 1 January 2006. Accordingly, the corporation tax rate of the fiscal year 2010 is 20% (2009: 20%). Corporation tax is payable at a rate of 20% on the total income of the companies after adjusting for certain disallowable expenses, corporate income tax exemptions (participation exemption) and corporate income tax deductions (like research and development expenses deduction). (Except for withholding tax at the rate of 19,8% on the investment incentive allowance utilized within the scope of the Income Tax Law transitional article 61).

The Group classified the statutory goodwill arising from the legal mergers in POAŞ and Doğan Gazetecilik as a balancing account, which is neither an asset nor liability in nature and did not apply inflation accounting in accordance with Circular No.17 of Tax Procedural Law dated 24 March 2005, related to the inflation adjustment application.

<sup>(\*\*)</sup> As of 1 January 2011 tax rate has falled to 25% and and corparate tax base for the first 200.000 Euro is taxed by 20%.

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### **NOTE 35 - TAX ASSETS AND LIABILITIES (Continued)**

### Turkey (Continued)

Dividends paid to non-resident corporations, which have a place of business in Turkey, or resident corporations are not subject to withholding tax. Otherwise, dividends paid are subject to withholding tax at the rate of 15%. An increase in capital via issuing bonus shares is not considered as a profit distribution and thus does not incur withholding tax.

Corporations are required to pay advance corporation tax quarterly at the rate of 20% on their corporate income. Advance tax is to be declared by the 14th day of the second month following each calendar quarter end and is payable by the 17th of the second month following each calendar quarter end. Advance tax paid by corporations is credited against the annual corporation tax liability. The balance of the advance tax paid may be refunded or used to set off against other liabilities to the government.

In accordance with Tax Law No.5024 "Law Related to Changes in Tax Procedural Law, Income Tax Law and Corporate Tax Law" that was published in the Official Gazette on 30 December 2003 to amend the tax base for non-monetary assets and liabilities, effective from 1 January 2004, income and corporate taxpayers will prepare the statutory financial statements by adjusting the non-monetary assets and liabilities for the changes in the general purchasing power of the Turkish Lira. In accordance with the aforementioned law's provisions, in order to apply inflation adjustment, the cumulative inflation rate (SIS-WPI) over the last 36 months and 12 months must exceed 100% and 10%, respectively. Inflation adjustment has not been applied as these conditions were not fulfilled after 2005.

In Turkey, there is no procedure for a final and definitive agreement on tax assessments. Companies file their tax returns within the 25th of the fourth month following the close of the financial year to which they relate.

Tax returns are open for five years from the beginning of the year that follows the date of filing during which time the tax authorities have the right to audit tax returns, and the related accounting records on which they are based, and may issue re-assessments based on their findings.

Under the Turkish taxation system, tax losses can be carried forward to offset against future taxable income for up to five years. Tax losses cannot be carried back to offset profits from previous periods.

There are numerous exemptions in the Corporate Tax Law concerning the corporations. Those related to the Group are as follows:

Exemption for participation in subsidiaries

Dividend income from participation in the shares of capital of another full fledged taxpayer corporation (except for dividends from investment funds participation certificates and investment partnerships shares) are exempt from corporate tax.

Exemption for participation in foreign subsidiaries

The participation income of corporations participating in 10% or more of the capital of a limited liability or joint stock company which does not have its legal or business centre in Turkey (except for corporations whose principal activity is financial leasing or investment of marketable securities) for at least one year until the date of the income is generated and transferred to Turkey until the date of the filing of the corporate income tax return of the fiscal year in which the income is generated is exempt from corporation tax subject to those subsidiaries being subject to corporate income tax, or alike, in their country of legal or business centre at the rate of at least 15% (at the corporate income tax rate applicable in Turkey for those companies whose principal activity is financial assurance or insurance).

Exemption for sale of participation shares and property

A 75% portion of the gains derived from the sale of preferential rights, usufruct shares and founding shares from investment equity and real property which has remained in assets for more than two full years is exempt from corporate tax. To be entitled to the exemption, the relevant gain is required to be held in a fund account in the liabilities and it must not be withdrawn from the entity for a period of five years. The sales consideration has to be collected up until the end of the second calendar year following the year the sale was realized.

Brokerage houses and real estate companies who are dealing with the trading and leasing of real estate cannot benefit from this exemption.

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish Iira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 35 - TAX ASSETS AND LIABILITIES (Continued)**

### Turkey (Continued)

Exemption for investment allowance

The investment allowance application which is calculated as 40% for excess of certain amounts of fixed asset purchases and had been in force for a significant period of time was abolished by Law No.5479 dated 30 March 2006. However, in accordance with the ammendment to temporary article 69 of the Income Tax Law, income and corporate taxpayers can deduct the following amounts from their income as well as the investment allowance amounts they could not offset against 2005 gains which were present as of 31 December 2005, in accordance with the legislation (including the provisions related to tax rates) in force as of 31 December 2005:

- a) In the scope of the investment incentive certificates prepared related to the applications before 24 April 2003, investments to be made after 1 January 2006 in the scope of the certificate for the investments started in accordance with the additional 1st, 2nd, 3rd, 4th, 5th and 6th articles prior to the abrogation of Income Tax Law No.193, with Law No. 4842.
- b) In the scope of the abolished 19th article of Income Tax Law No.193, the investment allowance amounts to be calculated in accordance with the legislation in force at 31 December 2005 for investments which were started before 1 January 2006 and which display an economic and technical integrity may deduct from income for only 2006, 2007 and 2008 fiscal years. The effective tax rate will be 30% in the case of applying the investment allowance exemption. The Group calculated the tax provision using the rate 30% for its Subsidiaries and Joint Ventures that applied this exemption.
- c) The expression of "just belongs to 2006, 2007 and 2008" in the 193 numbered Income Tax Law's temporary 69th clause is cancelled due to the Supreme Court's 2009/144 numbered decision, published in the official journal at 8 January 2010. The 6009 numbered laws 5. Clause and use of investment allowance exemption is restated which was published and effectuated at 1 August 2010 and 27659 numbered official journal. With the new regulation, the discounted amount of investment allowance exemption that will be used in tax base determination is anticipated as not to exceed 25% profit of the related year. Corporation tax will be calculated from the remaining earnings by the tax ratio in force.

Accordingly, the abovementioned profits within trade income/loss are considered in the calculation of corporate income tax.

In additions to the exemptions explained above, tax deductions specified in Corporation Tax Law articles 8., 9., 10., and Income Tax Law article 40, are also considered in the assessment of the corporation tax base.

### **Russian Federation**

The effective corporate tax rate effective in Russian Federation is 20% (2009: 20%).

Russian tax legislation is subject to different interpretations and changed over frequently. The interpretation of tax legislation by tax authorities with regard to operations of TME may not be similar with management.

Russian tax year is legal year and fiscal year ends other than the legal year end are not permitted. The income taxes over gains are calculated annually. Tax payments are made monthly or depending on tax payer's choice, it can be made monthly or quarterly by using different calculation methods. Corporate tax declarations are given until 28th of March following the fiscal year closing.

According to Russian Federation's tax system, financial losses can be carried forward for 10 years to be deducted from future taxable income. After the year 2007, restriction related with deductable financial tax losses are removed. Maximum amount that can be deducted in any year is limited to 30% of the taxable income (2009: 30%). Rights related to tax losses that have not been utilized in the related periods will be lost.

Technically, tax refund is applicable; however a refund is generally obtained following a legal procedure result. Consolidated tax reporting or tax payment of parent companies or subsidiaries is not allowed. In general, dividend payments that are paid to foreign shareholders are subject to 15% withholding tax. Based on bilateral tax agreements, this rate can be decreased.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 35 - TAX ASSETS AND LIABILITIES (Continued)

The taxes on income reflected to the consolidated income statement for the periods ended at 31 December 2010 and 2009 are summarized

	2010	2009
Current	(111.634)	(50.444)
Deferred	36.449	(37.803)

(75.185)(88.247) Taxes on income

The reconciliation of the taxation on income in the consolidated income statement for interim periods ended 31 December 2010 and 2009 and the tax calculated at the corporate tax rate based on the income before minority interests and taxation on income are as follows:

	31 December 2010	31 December 2009
Profit before taxation from continued operations	(280.759)	(339.341)
Tax calculated at 20% tax rate	56.152	67.868
Difference due to the different tax rates		
applicable in different countries	(17.315)	(1.075)
Expenses not deductible for tax purposes	(55.434)	(47.850)
Income not subject to tax	5.164	24.620
Utilization of previously unrecognized tax losses	13.095	3.051
Tax losses for which no deferred income tax asset was recognize	zed (66.056)	(132.553)
Adjustment effects	(3.080)	(353)
Withholding tax related to the dividend payment in Russia	(2.999)	(1.606)
Other	(4.712)	(349)
Current year tax	(75.185)	(88.247)

### NOTE 36 - EARNINGS/LOSS PER SHARE

(Losses)/earnings per share based on share groups are as follows:

	2010	2009
(Losses)/profit attributable to		
equity holders of the Parent Company	656.204	(114.113)
Weighted average number of		
shares with face value of TRY 1 each	2.450.000	2.450.000
(Loss)/earnings per share (TRY)	0,27	(0,05)
	2010	2009
Net income related to discontinued operations	962.673	111.272
-Net loss for the period on continued operations		
of non-controlling interest	(1.077)	(2.396)
-Net gain for the period on discontinued operations of		
equity holders of the company	963.750	113.668
- Net loss for the period on continued operations of		
equity holders of the company	(307.546)	(227.781)
Weighted average number of		
shares with face value of TRY 1 each	2.450.000	2,450,000

(0,13)

(0,09)

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 37 - RELATED PARTY DISCLOSURES**

The company's ultimate shareholder Doğan Family and other group companies controlled by Doğan Family are defined related party. Related party balances and transactions are listed as below:

### i) Amounts due from and due to related parties:

	31 December 2010	31 December 2009
Current trade receivables - Due from related parties:		
Medyanet İletişim Reklam		
Pazarlama ve Turizm A.Ş. ("Medyanet") (*)	5.724	8.232
D Elektronik Şans Oyunları ve		
Yayıncılık A.Ş. ("D Elektronik Şans Oyunları")	1.567	788
D Market Elektronik Hizmetler ve Ticaret A.Ş. ("D Market")	405	1.016
Doğan Portal ve Elektronik Ticaret A.Ş.	293	753
Doğan Elektronik Turizm Satış Pazarlama Hizmetleri ve Yayıncılık A.Ş.	20	113
Ray Sigorta	-	70
Alo Teledünya A.Ş.	-	345
Yeni Ortadoğu Otomotiv Ticaret A.Ş. ("Yeni Ortadoğu Otomotiv")	-	577
D Yapı ve İnşaat Sanayi ve Ticaret A.Ş. ("D Yapı")	-	110
<u>Other</u>	3.159	1.411
	11.168	13.415

<sup>(\*)</sup> Group's receivable from Medyanet is ad sales made over Medyanet.

### Current trade payables - Due to related parties:31 December 2010 31 December 2009

	1.197	442
Other	998	117
Ray Sigorta	8	106
Yeni Ortadoğu Otomotiv	191	219

for continued operations

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 37 - RELATED PARTY DISCLOSURES (Continued)**

### ii) Transactions with related parties:

2010	2009
7.801	8.991
7.801	8.991
2010	2009
46.190	35.036
-	7
-	(6)
-	1
ssets:	
	1.781
	774
- -	556
601	3.111
<u> </u>	
6.105	
6.105	
	7.801 7.801 2010 46.190

### Benefits provided to board members and key management personnel

Group determined member of the board of the directors, consultant of the board, group presidents, chief legal counsel, division heads, coordinators key management personnel. Benefits provided to board members and key management personnel are wage, premium, health insurance and transportation. Total of the benefits provided to board members and key management personnel is as below;

	2010	2009
Fees and other short-term benefits	3.425	3.856
Post-employment benefits	-	-
Other long-term benefits	-	-
Benefits due to layoffs	-	-
Share-based payments	<u>-</u>	<u>-</u>
Total	3.425	3.856

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT**

### Financial instruments and financial risk management

The Group's activities expose it to a variety of financial risks. These risks are interest rate risk, funding risk, credit risk, liquidity risk, foreign currency exchange rates and price risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance of the Group.

Financial risk management is carried out by each segment (Media, Energy and Other) and individual joint ventures, subsidiaries and associates operating in these segments, within the limits of general principles approved by their Board of Directors.

### a) Market Risk

### a.1) Foreign currency risk

The Group is exposed to the foreign exchange risk through the impact of rate changes in the translation of foreign currency denominated liabilities to the local currency. These risks are monitored and limited by analyzing foreign currency position.

The Group is exposed to foreign exchange risk arising primarily from the US Dollars and Euros.

	31 December 2010	31 December 2009
Foreign currency assets	2.980.612	2.093.995
Foreign currency liabilities	(2.033.596)	(3.509.234)
Net asset position of off-balance sheet derivatives	12.424	133.804
Net foreign currency position	959.440	(1.281.435)

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)

### Net foreign currency position

Below table summarizes the Group's foreign currency position risk as of 31 December 2010 and 31 December 2009. The carrying amount of foreign currency denominated assets and liabilities are as follows:

### 31 December 2010

		US		
Т	RY Equivalent	Dollar	Euro	Other
Trade Receivables	92.666	47.579	37.732	7.355
2a. Monetary Financial Assets Cash, Banks inclu	uded)2.846.543	1.710.066	1.112.143	24.334
2b. Non-Monetary Financial Assets	-	-	-	-
3. Other	14.618	8.624	2.446	3.548
4. Current Assets (1+2+3)	2.953.827	1.766.269	1.152.321	35.237
5. Trade Receivables	245	9	236	-
6a. Monetary Financial Assets	15.693	15.475	70	148
6b. Non-Monetary Financial Assets	-	-	-	-
7. Other	10.995	473	10.522	-
8. Non-Current Assets (5+6+7)	26.933	15.957	10.828	148
9. Total Assets (4+8)	2.980.760	1.782.226	1.163.149	35.385
10. Trade Payables	139.211	32.359	97.342	9.510
11. Financial Liabilities	738.076	490.978	230.587	16.511
12a. Other Monetary Financial Liabilities	77.912	41.342	3.566	33.004
12b. Other Non-Monetary Financial Liabilities	391	205	186	-
13. Current Liabilities (10+11+12)	955.590	564.884	331.681	59.025
14. Trade Payables	-	-	-	-
15. Financial Liabilities	1.037.480	946.550	62.546	28.384
16a. Other Monetary Financial Liabilities	38.695	38.650	-	45
16b. Other Non-Monetary Financial Liabilities	1.831	1.388	443	-
17. Non-Current Liabilities (14+15+16)	1.078.006	986.588	62.989	28.429
18. Total Liabilities (13+17)	2.033.596	1.551.472	394.670	87.454
19. Net asset / liability position of				
Off-balance sheet derivatives (19a-19b)	12.424	70.351	(54.413)	(3.514)
19.a Off-balance sheet foreign			` '	` ,
currency derivative assets	81.021	70.351	10.284	386
19b. Off-balance sheet foreign				
currency derivative liabilities	68.597	-	64.697	3.900
20. Net foreign currency				
asset liability position (9-18+19)	959,588	301.105	714.066	(55.583)
21. Net foreign currency asset / liability	555.555	3030		(00.000)
position of monetary items				
(1+2a+5+6a-10-11-12a-14-15-16a)	923,773	223.250	756.140	(55.617)
22. Fair value of foreign currency	020.110		1001170	(00.011)
hedged financial assets				
23. Exports	339,318	117.639	191,717	29.962
24. Imports	211.285	122.557	88.514	29.902
47. IIIIpoi is	211.200	122.001	00.314	214

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

### 31 December 2009

		US		
TR	Y Equivalent	Dollar	Euro	Other
1. Trade Receivables	249.063	188.509	39.196	21.358
2a. Monetary Financial Assets				
Cash, Banks included)	1.741.240	1.619.976	90.289	30.975
2b. Non-Monetary Financial Assets	-	=	-	-
3. Other	3.278	91	2.849	338
4. Current Assets (1+2+3)	1.993.581	1.808.576	132.334	52.671
5. Trade Receivables	13.520	7.041	1.439	5.040
6a. Monetary Financial Assets	76.748	908	75.730	110
6b. Non-Monetary Financial Assets	-	-	-	-
7. Other	10.146	10.146	-	-
8. Non-Current Assets (5+6+7)	100.414	18.095	77.169	5.150
9. Total Assets (4+8)	2.093.995	1.826.671	209.503	57.821
10. Trade Payables	821.885	707.838	100.195	13.852
11. Financial Liabilities	1.049.870	919.996	112.697	17.177
12a. Other Monetary Financial Liabilities	4.311	3.856	258	197
12b. Other Non-Monetary Financial Liabilities	373	140	233	-
13. Current Liabilities (10+11+12)	1.876.439	1.631.830	213.383	31.226
14. Trade Payables	316.744	316.744	-	-
15. Financial Liabilities	1.233.008	1.012.047	181.505	39.456
16a. Other Monetary Financial Liabilities	38.542	38.315	227	-
16b. Other Non-Monetary Financial Liabilities	44.501	43.716	-	785
17. Non-Current Liabilities (14+15+16)	1.632.795	1.410.822	181.732	40.241
18. Total Liabilities (13+17)	3.509.234	3.042.652	395.115	71.467
19. Net asset / liability position of				
Off-balance sheet derivatives (19a-19b)	133.804	134.001	3.601	(3.798)
19.a Off-balance sheet foreign				
currency derivative assets	149.129	140.173	6.637	2.319
19b. Off-balance sheet foreign				
currency derivative liabilities	15.325	6.172	3.036	6.117
20. Net yabancı para varlık				
20. Net foreign currency				
asset liability position (9-18+19)	(1.281.435)	(1.081.980)	(182.011)	(17.444)
21. Net foreign currency asset / liability	,	,	, ,	, ,
position of monetary items				
(1+2a+5+6a-10-11-12a-14-15-16a)	(1.383.789)	(1.182.362)	(188.228)	(13.199)
22. Fair value of foreign currency	,	,	, ,	` ,
hedged financial assets	22.335	22.335	_	-
23. Exports	821.368	768.703	_	-
24. Imports	1.311.181	1.019.468	10.866	-
h			. 5.000	

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

As of 31 December 2010 and 31 December 2009 foreign currency denominated asset and liability balances were converted with the following exchange rates; TRY 1,5460 = USD 1 and TRY 2,0491 = EURO 1 (2009: TRY 1,5057 = USD 1 and TRY 2,1603 = EURO 1)

### 31 December 2010

Appreciation of foreign currency  If USD appreciated against TR1	Depreciation of foreign currency
· · · · · · · · · · · · · · · · · · ·	
30.110	Γ by 10%
30.110	(30.110)
30.110	(30.110)
If USD appreciated against TR1	Г by 10%
71.407 -	(71.407)
71.407	(71.407)
If other foreign currency apprec	siated against TRY by 10%
(5.558) -	5.558
()	
(5.558) 95.959	5.558 (95.959)
Profit/	/Loss
Appreciation of	Depreciation of
foreign currency If USD appreciated against TRT	foreign currency by 10%
(108.198)	108.198
(108.198)	108.198
If Euro appreciated against TRY	by %10
(18.201)	18.201 -
(18.201)	18.201
If other foreign currency appreciat	ted against TRY by 10%
(1.744)	1.744
(1 74A)	1.744
(128.143)	128.143
	If USD appreciated against TRT 71.407  71.407  If other foreign currency appreced (5.558)  (5.558)  95.959  Profit/ Appreciation of foreign currency If USD appreciated against TRT (108.198)  (108.198)  If Euro appreciated against TRY (18.201)  (18.201)  If other foreign currency appreciated (1.744)

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

### a.2) Interest rate risk

- Media

The Group is exposed to interest rate risk through the impact of rate changes on interest bearing liabilities and assets. These exposures are managed using natural hedges that arise from offsetting interest rate sensitive assets and liabilities and by limited use of derivative instruments.

Other

Financial liabilities of other segments expose them into interest rate risk. Financial liabilities on these segments are mainly borrowings at floating interest rates.

The Group's financial instruments, that are sensitive to interest rate, are as follows:

	31 December 2010	31December 2009
Financial instruments with fixed interest rate		
Assets which difference between		
fair value less cost to sell with book value		
booked at statements of income	511.359	2.652.503
Financial liabilities	718.141	916.846
Financial instruments with floating interest rate		
Financial liabilities	1.458.188	1.736.425

Based on the current balance sheet as of 31 December 2010, if there is 1% decrease/increase in the floating interest rates of financial liabilities for the Media, Energy and other segments of the Group and if the other variables are kept constant; the net loss before minority and taxation of the Group is going to increase/decrease by TRY 14.582 (2009: the net loss before minority and taxation of the Group is going to increase/decrease by TRY 17.364).

### a.3) Price Risk

- Energy

The Group is exposed to price risk due to the differences between petroleum product stocks value and the product prices traded in international commodity market which subsequently affects sales price adversely. In order to avoid the negative price fluctuations on sales price, the Group entered into fair value hedge contracts. Income/expense that is occured from these transactions were included to cost of sales until the operation discontinued date in this sector, 22 December 2010. As of 31 December 2010, TRY 17.153 (31 December 2009: TRY 29.957) loss from these transaction were included to cost of sales of discontinued operations. Group will not be exposed to price risk for future period as a result of exiting energy segment by disposing its joint venture interest in POAŞ in the prospective period.

### b) Funding risk

The Group's ability to fund the existing and prospective debt requirements for each segment is managed by maintaining the availability of adequate committed funding lines from high quality lenders.

### c) Credit risk

Ownership of financial assets involves the risk that counterparties may be unable to meet the terms of their agreements.

### - Media

Credit risk, is the risk of unability to meet the terms of agreements of counterparties of the Group. Risks are monitored by credit ratings and by limiting the aggregate risk to any individual counterparty. As the entities comprising customer base are numerous and spread on different business areas, credit risk is diversified.

### - Other

These risks are responded by, mitigating the average risk in each agreement against the counter party (excluding related parties) and obtaining sufficient collateral where appropriate.

3.462.437

Derivative Instruments

risk of financial instruments as of 31 December 2010 is as follows:

- FINANCIAL RISK MANAGEMENT (Continued)

3.462.437

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

## 16.117 Other Receivables Related Party 558.845 Trade Receivables Related Party Other 11.168 11.168 ð E. Off-balance

# NOTE 38

	Trade Re	Trade Receivables	Other Re	Other Receivables	Cash and cash	Derivative
Rel	Related Party	Other	Related Party	Other	equivalents	Instruments
Maximum net credit risk as of balance sheet date	13.415	1.153.775		ı	1.968.384	30.802
- The part of maximum risk under guarantee with colleteral	13.415	230.965			:	
A. Net book value of financial assets that are past due /impaired	ed 13.415	905.774		1	1.968.384	30.802
B. Net book value of financial assets that are renegotiated, if not that will be accepted as past due or impaired	1	9.947		,	•	1
C. Carrying value of financial assets that are past due But not impaired	ı	211.239		•	1	•
-The part under guarantee with collateral etc.	•	65.190	1	ı	•	1
D. Net book value of impaired assets	•	26.815	•	ı	1	ı
- Past due (gross carrying amount) - Impairment (-)	, , <u>,</u>	248.934 (222.119)			1 1	
- THE part of riet value under gualaritee with collecter a	'	31.287		1	1	1
- Not over due (gross carrying amount) - Impairment (-)	, , <u>0</u>	(380)		1 1	1 1	1 1
י ווס למונט ווכן אמתם מונסם אינון כסוומם	ī	(200)		1	•	ı
E. Off-balance sheet items with credit risk		1	•			•

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

The aging of the receivables of the Group that are past due but not impaired including related party balances by taking into consideration past due dates are as follows:

	31 Decen	nber 2010	3	31 December 2009
	Trade	Other	Trade	Other
	Receivables	Receivables	Receivables	Receivables
From due date				
Past due 1-30 days	93.415	-	93.233	-
Past due 1-3 months	31.362	-	52.243	-
Past due 3-12 months	44.806	-	49.106	-
Past due 1-5 years	14.773	-	16.247	-
Past due more than 5 years	1.851	-	410	-
Under guarantee with collateral	27.670	-	65.190	-

### d) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and marketable securities, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions.

Due to the dynamic nature of the underlying businesses, the Group aims to maintain flexibility in funding by maintaining availability under committed credit lines for each segment of the Group.

The following table presents the maturity of Group's derivative and non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of non-derivative financial liabilities based on the earliest date on which the Group can be required to pay. The table includes interest to be paid on stated liabilities. Derivative financial liabilities are presented according to undiscounted net cash inflow and cash outflow. The table has been drawn up based on the undiscounted net cash inflows/outflows on the derivative instrument that settle on a net basis and the undiscounted gross inflows and outflows on those derivatives that require gross settlement. When the amount payable or receivable is not fixed, the amount disclosed has been determined by reference to the projected interest rates as illustrated by the yield curves existing at the reporting date.

### DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

### d) Liquidity risk(Continued)

		Total cash				
	Carrying	outflow according	Less than	3-12	1-5	More than
31 December 2010	value	to contract	3 Months	Months	Years	5 years
Non-derivative financial liabilities						
Non-derivative infancial habilities						
Bank borrowings (Note 8)	2.110.017	2.595.251	507.257	894.980	1.076.836	116.178
Trade payables (Note 10)	396.262	396.276	389.993	5.573	710	-
Other financial liabilities (Note 9)	295.556	301.782	2.733	54.229	244.820	
	2.801.835	3.293.309	899.983	954.782	1.322.366	116.178
Derivative financial liabilities						
Derivative cash inflow	-	64.649	10.352	52.290	2.007	-
Derivative cash outflow	(9.687)	(73.216)	(10.967)	(57.940)	(4.309)	<u>-</u>
Derivative cash inflow/outflow, net	(9.687)	(8.567)	(615)	(5.650)	(2.302)	<u>-</u>
		Total cash				
		outflow				More
	Carrying	according	Less than	3-12	1-5	than
31 December 2009	value	to contract	3 Months	Months	Years	5 years
Non-derivative financial liabilities						
Bank borrowings (Note 8)	2.827.908	2.998.519	460.406	852.863	1.682.455	2.795
Trade payables (Note 10)	1.573.811	1.598.232	523.685	740.803	333.744	-
Other financial liabilities (Note 9)	20.477	19.790	3.708	15.340	742	-
	4.422.196	4.616.541	987.799	1.609.006	2.016.941	2.795
Derivative financial liabilities						
Derivative cash inflow	22.337	253.142	115.943	137.199	-	-
Derivative cash outflow	(2.631)	(248.577)	(124.663)	(123.914)	-	_

### e) Fair value of financial instruments

Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced sale or liquidation, and is best evidenced by a quoted market price, if one exists.

The estimated fair values of financial instruments are determined by the Group, using available market information and appropriate valuation methodologies for each segment of the Group. However, judgment is necessarily required to interpret market data to estimate the fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts the Group could realize in a current market exchange.

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 38 - FINANCIAL RISK MANAGEMENT (Continued)**

### e) Fair value of financial instruments(Continued)

The following methods and assumptions are used in the estimation of the fair value of the financial instruments for which it is practicable to estimate fair value:

### Monetary assets

The fair values of balances denominated in foreign currencies, which are translated at the period end exchange rates, are considered to approximate carrying value.

The fair values of certain financial assets carried at cost, including fair values of cash and due from banks are considered to approximate their respective carrying values due to their short-term nature.

The carrying values of trade receivables along with the related allowances for uncollectibility are estimated to be at their fair values.

### Monetary liabilities

The fair value of bank borrowings and other monetary liabilities are considered to approximate their respective carrying values due to their short-term nature.

Long-term borrowings, which are principally at variable rates, and denominated in foreign currencies, are translated at the period-end exchange rates and accordingly, their fair values approximate their carrying values.

Trade payables are disclosed at their amortised cost using the effective interest rate method and accordingly their carrying amounts approximate their fair values.

### f) Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. On the calculation of the total debt, the Group management takes short and long-term borrowings and trade payables into consideration. Cash and cash equivalents are calculated as liquid assets less than 3 months and marketable securities less interest rediscount (Note 6).

	31 December 2010	31 December 2009
Total debts	2.507.476	4.402.161
Less: Cash and cash equivalents (Note 6)	(3.458.829)	(2.034.716)
Net debt	(951.353)	2.367.445
<u>Equity</u>	3.864.544	3.474.105
Total equity	2.913.191	5.841.550
Gearing ratio	-33%	41%

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 39 - FINANCIAL INSTRUMENTS**

### Fair value of financial instruments

The fair values of financial assets and financial liabilities are determined as follows:

- Level 1: The fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices;
- Level 2: The fair value of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions;
- Level 3: The fair value of the financial assets and financial liabilities is determined in accordance with the unobservable current market data.

Based on the fair value hierarchy, financial assets and liabilities are categorized as follow:

			Fair value at reporting	alue at reporting date	
	31 December	Level 1	Level 2	Level 3	
Financial assets	2010	TRY	TRY	TRY	
Financial assets at FVTPL					
Trading securities	82.904	82.904	-	-	
Trading derivatives	-	-	-	-	
Available-for –sale financial assets	-	-	-	-	
Equity investment	-	-	-	-	
Total	82.904	82.904	-	-	
Financial liabilities					
Financial liabilities at FVTPL					
Trading securities	-	-	-	-	
Derivative instruments	9.687	9.687	-	-	
Other financial liabilities	-	-	-	-	
Total	9.687	9.687			

		Fa	Fair value at reporting date		
	31 December	Level 1	Level 2	Level 3	
Finansal assets	2009	TRY	TRY	TRY	
Financial assets at FVTPL					
Trading securities	18.363	18.363	-	-	
Trading derivatives	-	-	-	-	
Available-for -sale financial assets	-	-	-	-	
Equity investment	-	-	-	_	
Total	18.363	18.363	-	-	
Financial liabilities	-	-	-	-	
Financial liabilities at FVTPL					
Trading securities	-	-	-	-	
Derivative instruments	1.915	-	1.915	-	
Other financial liabilities	-	-	-		
Total	1.915	-	1.915	_	

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### **NOTE 40 - SUBSEQUENT EVENTS**

- Information about Group's tax law suits and penalties after the date of 1 January 2011 is given in Note 22.
- Related with the 120 MW capacity hydroelectric power plant within Aslancık, where Group hold 33.33% joint venture interest, long term finance loan amounting to 160.000 USD was obtained on 25 January 2011. Group became a party to the loan as the guarantor limited to the completion of the construction and its share ratio (33,33%) in the capital. Signed loan agreement, depending on the completion of the construction, has a maturity of 12 years without making capital payment for 3,5 year. Group management anticipates that the construction of hydroelectric power plant within Aslancık will be completed in the last quarter of 2013.
- The transfer of 1.370.698.559 number of shares (which represent 10% of the capital 1.370.698.561 minus one share) of Ray Sigorta, which is the available for sale asset of the Group, with a nominal value of 1Kr. to Vienna Insurance Group AG and 2 number of shares of it to TBIH Financial Services Group NV. (TBIH) was completed at 2 February 2011. The total number of shares was sold for USD 22.907 in cash. After the transfer of shares the company does not have any share on Ray Sigorta A.Ş.
- The financial statements as of 31 December 2010 have been approved by the Board of Directors at 2 April 2011. Other than Board of Directors has no authority to change financial statements. The financial statements will be definite following their approval in the General Assembly.

### **NOTE 41 - DISCLOSURE OF OTHER MATTERS**

### Disposal of joint venture interest in POAŞ

As described in detail below, on 22 December 2010, Group disposed;

- Shares in the capital of "POAŞ" comprising of 312.665.847,814 number of shares in total with the total amount of TRY 312.665.847,814 including 116.315.847,814 number of Class A bearer shares with the nominal value of TRY 1 (One TRY) per share and 196.350.000 number of Class A registered shares with the nominal value of TRY 1 (One TRY) per share, which totally corresponds to 54,14% of the capital of POAŞ for prices of 499.700.000,-Euro and 694.583.000,-USD,
- "Restricted share certificates" corresponding to 0,03% of the capital of "POAŞ" (currently calculated as 192.500 number of shares) for a price of 600.000,-Euro upon the release of the related restriction status,
- Shares in the capital of ERK Petrol Yatırımları A.Ş. comprising of 2.000 number of shares with a nominal value of TRY 1 (One TRY) per share registered in the stock certificate book and corresponding to 0,01% of the capital of ERK Petrol Yatırımları A.Ş. for a price of TRY 2,06254 based on their registered value,
- Shares in the capital of Petrol Ofisi Gaz İletim A.Ş. comprising of 2.000 number of shares with a nominal value of TRY 1 (One TRY) per share registered in the stock certificate book and corresponding to 0,05% of the capital of Petrol Ofisi Gaz Iletim A.Ş. for a price of TRY 2 based on their registered value,
- Shares in the capital of Petrol Ofisi Alternatif Yakıtlar Toptan Satış A.Ş. comprising of 1.777,78 number of shares with a nominal value of TRY 1 (One TRY) per share registered in the stock certificate book with fraction receipts and corresponding to 0,02% of the capital of Petrol Ofisi Alternatif Yakıtlar Toptan Satış A.Ş. for a price of TRY 1,77778 based on their registered value,
- be sold to the company of OMV Enerji Holding A.Ş. against full and cash payment in accordance with the related "Stock Sale Agreements" executed. The stock transfer prices of the shares of subsidiaries excluding "POAŞ" are also included in the total amount specified above (499.700 Euro and 694.583 USD).

### Gain of disposal of joint ventures

	31 December 2010
Consideration received	2.095.253
Book value of net assets	(1.062.765)
Non-controlling interests	11.115
-	

Sales profit 1.043.603

## DOĞAN ŞİRKETLER GRUBU HOLDİNG A.Ş. NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 DECEMBER 2010

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 41 - DISCLOSURE OF OTHER MATTERS (Continued)

### Gain of disposal of joint ventures (Continued)

As of 22 December 2010, 54,14% (stock sale rate) shares in capital of POAŞ be transferred, and gain on disposal amounting to TRY 1.043.603 reclassified under disountinued operations. Group, has consolidated 54,17% of net assets of POAŞ until 22 December 2010 by proportionate consolidation method. Restricted share corresponding to 0,03% of the capital of POAŞ which can not be transferred, reclassified to non-current avalaible for sale financial investments as of 31 December 2010.

### Net cash inflow on disposal of subsidiary

Consideration received in cash and cash equivalents 2.095.253
Less: cash and cash equivalents balances disposed of (217.318)

1.877.935

### Book value of net assets disposed

### 31 December 2010

Current assets	1.412.884
Cash and cash equivalents	217.318
Financial assets	14.296
Trade receivables	578.053
Other receivables	17.874
Inventories	521.978
Other current assets	63.365
Non-current assets	2.113.547
Trade receivables	5.608
Other receivables	240
Financial investments	74
Tangible assets	939.363
Intagible assets	297.838
Goodwill	797.085
Deferred tax assets	8.006
Other non-current assets	65.333
Short-term liabilities	1.078.998
Financial payables	461.741
Other financial liabilities	5.256
Trade payables	313.855
Other payables	208.283
Comporate tax liability	1.581
Provisions	24.151
Other short-term liabilities	64.131
Long-term liabilities	1.383.882
Financial liabilities	1.299.163
Other liabilities	977
Provisions	1.454
Provisions for employment benefits	5.974
Deferred tax liabilities	76.311
Other long-term liabilities	3
Net assets disposed from consolidation	1.063.551
Interest classified to availabile for sale financial assets	786
Non-controlling interests	11.115
Gain on disposal	1.043.603

(Amounts expressed in thousands of Turkish lira ("TRY") unless otherwise indicated. Currencies other than TRY are expressed in thousands unless otherwise indicated.)

### NOTE 42 - CONSOLIDATED CASH FLOWS STATEMENT - CASH USED IN OPERATIONS

	Notes	1 January- 31 December 2010	1 January- 31 December 2009
Loss before taxation from	140100	OT BOOMING LOTO	OT DOGGINGOT 2000
continued operations		(280.759)	(339.341)
Profit before taxation from		(2001.00)	(000.01.1)
discontinued operations	34	1.008.516	138.848
discontinued operations	04	1.000.010	100.040
Adjustments:			
Depreciation and amortization	17-18-19	401.569	395.607
Provision for employment termination benefits	24	28.264	17.031
Interest expenses, net		23.915	147.678
Currency translation differences		(6.652)	(4.461)
Fair value changes in derivative financial instruments		9.687	-
Profit on sale of property, plant			
and equipment	31	(14.684)	458
Impairment provision/(reversal) of investment			
property, plant and equipment and			
intangible assets, net	17-18-19	86.457	11.212
Profit arising from the sale of Subsidiaries			
joint Ventures and investments	41	(1.043.603)	(22.542)
Provision/(reversal) of net realizable value		292	(32.836)
Provision for doubtful receivables	10	56.092	54.316
Foreign exchange loss from loans and letter of credits		(16.321)	172.383
Foreign exchange gain from put option liability		(333)	-
Other provisions		3.540	50.054
Impairment for goodwill	20	29.030	8.953
Profit from purchase of subsidiaries stocks	31	-	(38.953)
		285.010	558.407
Changes in working capital			
(excluding the effects of acquisitions and dispos	sals):		
Change in financial investments and	,		
investments accounted for by the equity method, net		23.687	(137.683)
Change in trade receivables, net		(228.787)	(62.670)
Change in inventories, net		(100.368)	34.495
Change in trade payables, net		488.331	7.806
Change in long-term trade payables, net		(315.730)	(207.270)
Change in other payables/receivables, net		12.361	59.345
		(120.506)	(305.977)
Net cash provided in operating activities		164.504	252.430

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